



# haringey strategic partnership

haringey's local strategic partnership board

**NOTICE OF MEETING**  
**PLEASE NOTE VENUE**

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## **HARINGEY STRATEGIC PARTNERSHIP BOARD**

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**THURSDAY 22 MARCH 2007 AT 18.00hrs**

CIVIC CENTRE, HIGH ROAD WOOD GREEN, LONDON N22

### **AGENDA**

#### **MEMBERSHIP:**

**Andrew Billany, Cllr Bob Harris, Cllr Brian Haley, Cllr. George Meehan (Chair), Cllr. Isidoros Diakides, Cllr. Lorna Reith, Cllr. Nilgun Canver, Commander Simon O'Brien, David Lammy MP, Dixie-Ann Joseph, Dr Ita O'Donovan, Enid Ledgister, Faiza Rizvi, George Martin, Joanne McCartney AM, John Egbo, Lauritz Hansen-Bay, Lynne Featherstone MP, Markos Chrysostomou, Michael Jones, Mohammed Elmi, Pastor Nims Obunge, Paul Head (Vice-Chair), Prof. Norman Revell, Richard Sumray, Sharon Shoosmith, Stanley Hui, Symon Sentain, Tracey Baldwin, Walter Steel, Yolande Burgess, Youth Councillor Adam Jogee, Youth Councillor Shayan Mofitzadeh.**

**1. APOLOGIES AND INTRODUCTIONS**

**2. DECLARATIONS OF INTEREST:**

Members must declare any personal and/or pecuniary interests with respect to agenda items and must not take part in any decision required with respect to these items.

**3. URGENT BUSINESS:**

The Chair will consider the admission of any late items of urgent business (late items will be considered under agenda Item 12 below).

**4. MINUTES: (PAGES 1 - 12)**

To approve the minutes of the Extraordinary Haringey Strategic Partnership meeting held on 20 December 2006, and the special meeting on 15 January 2007.

**5. COMMUNITY EMPOWERMENT IN HARINGEY: THE NEXT STEPS (PAGES 13 - 20)**

6. **HEALTH TOPIC DISCUSSION – LIFE EXPECTANCY IN HARINGEY (PAGES 21 - 70)**
7. **APPROVAL OF THE HARINGEY’S SUSTAINABLE COMMUNITY STRATEGY 2007/8 TO 2016/17 (PAGES 71 - 112)**
8. **LOCAL AREA AGREEMENT UPDATE (PAGES 113 - 142)**
9. **NRF & SSCF (PAGES 143 - 180)**
10. **IMPLEMENTATION PLAN FOR HSP REVIEW (PAGES 181 - 188)**
11. **THEME BOARD UPDATES (PAGES 189 - 228)**
12. **ITEMS OF URGENT BUSINESS**
13. **PROVISIONAL DATES FOR MEETINGS IN 2007/8:**
  - **22 May 2007, 6pm**
  - **31 July 2007, 6pm**
  - **13 November 2007, 6pm**
  - **11 February 2008, 6pm**
  - **8 April 2008, 6pm**

**14. FUTURE AGENDA ITEMS:**

Partners should submit proposed agenda items for the next main meeting of the HSP (22 May 2007) to Nicolas Mattis no later than noon on 13 April 2007.

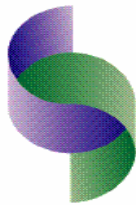
**DR ITA O'DONOVAN**  
**Chief Executive**  
London Borough of Haringey  
River Park House  
225 High Road Wood Green  
LONDON N22 4QH

**NICOLAS MATTIS**  
**Principal Committee Co-ordinator**  
Tel: 020 8489 2916  
Tel: 020 8489 2660  
[nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)  
[www.haringey.gov.uk](http://www.haringey.gov.uk)

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# haringey strategic partnership

haringey's local strategic partnership board

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## HARINGEY STRATEGIC PARTNERSHIP BOARD

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**WEDNESDAY 20 DECEMBER 2006 at 18:00hrs**

CIVIC CENTRE, HIGH ROAD WOOD GREEN, LONDON N22

### **DRAFT MINUTES**

**PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.**

**1. APOLOGIES AND INTRODUCTIONS (Agenda Item 1):**

Apologies were received from the following HSP members:

**Cllr Nilgun Canver**, Haringey Council

**Symon Sentain** Bridge NDC – represented by **LORNE HORSFORD**

**Cmdr Simon O'Brien**, Metropolitan Police – represented by **RICHARD WOOD**

**Linda Banton**, Job Centre Plus

**Enid Ledgister**, SCEB representative to HSP

**Dr Ita O'Donovan**, Haringey Council – represented by **JUSTIN HOLLIDAY**

**Markos Chrysostomou**, HAVCO

**Sharon Shoemith**, CYPSPB representative to HSP

**Tracey Baldwin**, Haringey PCT – represented by **GILL PRAGER**

**Faiza Rizvi**, HarCEN

**2. ITEMS OR URGENT BUSINESS (Agenda Item 2):**

An Item of Urgent Business was accepted for Item 11 (below) of the Agenda to consider the report on the projects agreed to cover the projected NRF under-spend.

**3. DECLARATIONS OF INTEREST (Agenda Item 3):**

None declared at this stage of the meeting.

**4. MINUTES (Agenda Item 4):**

The minutes of the HSP meeting held on 27 November 2006 were agreed by the Board and signed by the Chair.

**5. HSP REVIEW – OPTIONS FEEDBACK AND WHITE PAPER** (Agenda Item 5):

(i)

The Board were introduced to the findings of the HSP Review that was undertaken by *Shared Intelligence* which included feedback given by the Board at its last meeting.

**RESOLVED**

That the recommendations of the report be agreed by the Board.

(ii)

The Board was briefly introduced to the main aspects of the Government's White Paper, *Strong and Prosperous Communities*, and encouraged to consider what part each partner would play under the proposals. It was pointed out that the Bill is now going through Parliament with legislation likely to take effect from 2008. Planning well in advance of this would be key to the successful implementation of various provisions of the Act. In terms of the greater responsibilities the HSP would have to scrutiny arrangements in future under the new Act, it was agreed to take this forward by way of a sub-group who would look at the arrangement needed for this.

**6. THEME BOARD UPDATES** (Agenda Item 6):

**Better Place Partnership (BPP)**

The Board was informed of the recent Climate Change Workshop that had been facilitated by the Council after it's Chief Executive and Leader jointly signed the *Nottingham Declaration*. The Board was encouraged, following lengthy discussions by the BPP, to consider seriously provisions being made by the HSP in terms of Carbon Dioxide emissions and its responsibility to take action in the future. This would be aided by information sharing on CO2 emission impacts.

**Haringey Well-Being Partnership Board (HWBPB)**

The Board was informed that the HWBPB had begun a process of in-depth discussions about the budgets of both the Council's Social Services Directorate and those of the Haringey PCT for the next financial year. It was also expected to consider the Life Expectancy Action Plan, and the future of the St Ann's Hospital mental health treatment provisions.

**Safer Communities Partnership Board (SCEB)**

The Board heard that SCEB had considered the use of top-slicing and cross-cutting funding from NRF monies for various programmes within SCEB's remit and called for cross-cutting input from theme board members which may involve sharing some of the budgets between the theme boards.

**RESOLVED**

That the Board note the update report before it, and the verbal updates.

**7. LAA UPDATE** (Agenda Item 7):

The Board heard that there had been no new breaking news after the second draft of the LAA was submitted to Government Officer for London on 15 December 2006, and

that full feedback was expected in the first weeks of January 2007. The Board also heard that most stretch targets were "...nearing agreement...", but that the domestic violence, and volunteering targets required further negotiation.

**RESOLVED**

The Board noted the update.

**8. NOT IN EMPLOYMENT, EDUCATION OR TRAINING (NEETS) TASK GROUP**  
(Agenda Item 8):

The Vice Chair introduced a paper setting out the need for action to remedy the poor comparative performance in the area of NEETS within the borough. A task group was proposed to address this, with the College of North East London providing the secretarial support for this group. There would therefore be no need for financial backing from the HSP in this respect, although depending on the findings of the task group there may be funding required for specific projects to be developed. The need for action was made greater by the changes to Connexions over the forthcoming 18 months and the potential gaps this will create. The task group would also need to have a member from the housing sector due to the relationship between NEETS and access to housing. In scoping out the remit for the task group, the Board heard that it would be necessary to consider the research and support resources available to it in order for it to add-value.

**RESOLVED**

It was agreed by the Board that Councillor Lorna Reith would chair the new task group, and that the group would consist of members from the prevention and options side of the housing sectors, and from HAVCO.

**9. LONDON 2012 OLYMPICS AND HARINGEY PRESENTATION** (Agenda Item 1):

The Board received a very comprehensive verbal presentation from the Chair of the London 2012 Forum, also a member of the HSP, about the London 2012 Olympic and Paralympics Games and its effects on Haringey. The Board was advised to begin its preparations for the Games and beyond in terms of bidding for various projects and initiatives within the borough in the lead up to, and beyond the holding of the Games in 2012. This would ensure that the cultural, economic and environmental impacts of the Games in 2012 will be as positive as possible for the local community. There was an emphasis throughout the presentation on the role of volunteers in the run-up-to and during the Games in 2012, and the possibility of creating a legacy thereafter by offering opportunities for people within the local communities to participate in volunteering programmes. The Board also heard that it would be necessary to raise the profile of sport within the borough because of its significant impact on community cohesion, improving health and reducing crime.

The Board had a robust discussion and information sharing session centred around the steps that are already being taken and those that will need to be taken in order to draw out the best advantages for the borough from the 2012 Games. The Board was advised to consider setting up a forum, similar to that in LB Sutton, to co-ordinate these efforts in a strategic manner. Thanks were given to Mr Sumray for his presentation.

**10. ANY OTHER BUSINESS** (Agenda Item 10):

- (i) The Board was asked to report on the attendance record of Board members. This would be available at the March 2007 meeting.

**11. ITEMS OF URGENT BUSINESS** (Agenda Item 11):

As agreed at Item 2 above, the Board was informed of the projects approved for NRF under-spend following the process agreed by the Board at its previous meeting on 27 November 2006.

**RESOLVED**

That the Board agree to the recommendations made in the Report.

**12. DATES OF NEXT MEETINGS** (Agenda Item 12):

The following dates were noted by the Board

- 15 January 2007, 6pm (**Extraordinary meeting**)
- 22 March 2006, 6pm

**13. FUTURE AGENDA ITEMS** (Agenda Item 13):

The Board noted that partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Committee Co-ordinator at: [nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)

Items agreed to date:

- Homelessness and Housing

**14. LIST OF HSP MEMBERSHIP 2006/7** (Agenda Item 14):

The Board noted the list of members and this was agreed by the Board.

**15. EXCLUSION OF THE PRESS AND PUBLIC:**

**16. MINUTES:**

**RESOLVED**

That the exempt minutes be agreed by the Board and signed by the Chair subject to the inclusion of the following lines:

“...An Appeal Panel made up of 3 Member of the HSP with a representative from an independent voluntary agency from outside the Borough...”

***The meeting ended at 20:00 hours.***



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**Councillor GEORGE MEEHAN**

Chair, Haringey Strategic Partnership 2006/7

Date: \_\_\_\_\_

## APPENDIX ONE

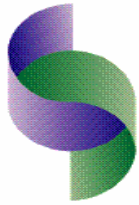
## MEMBERS PRESENT AT THE MEETING

20 December 2006

	Sector group	Organisation (s)	Name of representative
Core Agencies	Local Authority	Haringey Council	<b>Cllr. George Meehan</b> , Leader (Chair of HSP) <b>Justin Holliday</b>
	Health	Haringey Teaching Primary Care Trust	<b>Richard Sumray</b> , Chairman <b>Gill Prager</b>
	Housing	Registered Social Landlords Homes for Haringey	<b>Andrew Billaney</b>
	Community Safety	Metropolitan Police	<b>Richard Wood</b>
	Jobs and Training	Job Centre Plus	
	Higher Education	Middlesex University	
	Further Education	Learning and Skills Council College of North East London	<b>Yolande Burgess</b> <b>Paul Head</b> , CoNEL Principal (Vice-Chair of HSP)
Community & Voluntary Sector	Councillors	Haringey Council	<b>Cllr. Lorna Reith</b> <b>Cllr. Isidoros Diakides</b>
	Community Sector	HarCEN	<b>Lauritz Hansen-Bay</b>
	Voluntary sector	HAVCO	
	Race Equality	Race Equality Joint Consultative Committee	
	Faith Groups	Peace Alliance	<b>Pastor Nims Obunge</b>
	Youth	Haringey Youth Council	
	New Deal for Communities	The Bridge NDC	<b>Lorne Horsford</b>
Themes	Thematic boards	1 x representative from each thematic board	<b>Cllr. Brian Haley</b> , BPP representative <b>Cllr. Bob Harris</b> , HWBPB representative <b>Stanley Hui</b> , Enterprise Board representative
MP's	MP's and GLA reps	2 MP's and 1 GLA representative	

## Also Present

			<b>Carol Hayden</b> , SHARED INTELLIGENCE <b>Jo Gordon</b> , GOL <b>Carole Pattison</b> , Haringey Council <b>Mary Connolly</b> , Haringey Council <b>Louisa Aubeeluck</b> , Haringey Council <b>Zena Brabazon</b> , Haringey Council <b>Nicolas Mattis</b> , Haringey Council
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## HARINGEY STRATEGIC PARTNERSHIP BOARD

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**MONDAY 15 JANUARY 2007 at 18:00hrs**

RIVER PARK HOUSE, HIGH ROAD WOOD GREEN, LONDON N22

### **DRAFT MINUTES**

**PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.**

**1. APOLOGIES AND INTRODUCTIONS (Agenda Item 1):**

Apologies were received from the following HSP members:

**Richard Sumray**, Haringey Teaching Primary Care Trust  
**Sharon Shoemith**, CYPSPB representative to HSP  
**Lauritz Hansen-Bay**, HarCEN  
**Joanne McCartney AM**  
**David Lammy MP**

**2. DECLARATIONS OF INTEREST (Agenda Item 2):**

None declared at this stage of the meeting.

**3. LAA (Agenda Item 3):**

The Board was given a brief outline of the LAA to-date since a draft had been submitted to GOL in December 2006. The final draft was subsequently before the Board at this meeting for sign off having taken into account comments and feedback from GOL, including the equalities impact assessment. The Board discussed some of the comments received from GOL noting that there had been some shortfalls in the robustness of these comments which had made it difficult to present the final draft of the LAA to the Board ahead of the 26<sup>th</sup> January 2007 final deadline. These difficulties would be raised with GOL in due course.

### **RESOLVED**

The Board agreed the following:

- (i) To agree the final draft of the LAA subject to final consultation with the delivering partners prior to the submittal date, 26 January 2007
- (ii) To note that the final draft would be subject to minor revisions in response to GOL's feedback and delegate the approval of these to the Chair.
- (iii) To delegate the finalisation of the 12 stretch targets to the Chair.
- (iv) To note the equalities impact assessment of the LAA.

**4. DATES OF NEXT MEETINGS** (Agenda Item 4):

The following dates were noted by the Board

- 22 March 2006, 6pm

**5. FUTURE AGENDA ITEMS** (Agenda Item 13):

The Board noted that partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Committee Co-ordinator at: [nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)

**6. LIST OF HSP MEMBERSHIP 2006/7** (Agenda Item 14):

The Board noted the list of members and this was agreed by the Board.

***The meeting ended at 18:30 hours.***

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**Councillor GEORGE MEEHAN**  
Chair, Haringey Strategic Partnership 2006/7

Date: \_\_\_\_\_

## APPENDIX ONE

## MEMBERS PRESENT AT THE MEETING

15 January 2007

	Sector group	Organisation (s)	Name of representative
Core Agencies	Local Authority	Haringey Council	<b>Cllr. George Meehan</b> , Leader (Chair of HSP) <b>Dr Ita O'Donovan</b>
	Health	Haringey Teaching Primary Care Trust	<b>Tracey Baldwin</b>
	Housing	Registered Social Landlords Homes for Haringey	<b>Andrew Billaney</b>
	Community Safety	Metropolitan Police	<b>Cmdr Simon O'Brien</b>
	Jobs and Training	Job Centre Plus	
	Higher Education	Middlesex University	
	Further Education	Learning and Skills Council College of North East London	<b>Yolande Burgess</b> <b>Paul Head</b> , CoNEL Principal (Vice-Chair of HSP)
Community & Voluntary Sector	Councillors	Haringey Council	<b>Cllr. Lorna Reith</b>
	Community Sector	HarGEN	<b>Faiza Rizvi</b>
	Voluntary sector	HAVCO	<b>Markos Chrysostomou</b>
	Race Equality	Race Equality Joint Consultative Committee	
	Faith Groups	Peace Alliance	<b>Pastor Nims Obunge</b>
	Youth	Haringey Youth Council	
	New Deal for Communities	The Bridge NDC	<b>Lorne Horsford</b>
Themes	Thematic boards	1 x representative from each thematic board	<b>Cllr. Brian Haley</b> , BPP representative <b>Enid Ledgister</b> , SCEB representative
MP's	MP's and GLA reps	2 MP's and 1 GLA representative	

## Also Present

			<b>Zena Brabazon</b> , Haringey Council <b>Nilam Popat</b> , Haringey Council <b>Patricia Walker</b> , Haringey Council <b>Justin Holliday</b> , Haringey Council <b>Nicolas Mattis</b> , Haringey Council
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**Agenda item**

**CEMB** 13/03/2007  
**Haringey Strategic Partnership** 22/03/2007

**Subject: Community Empowerment in Haringey, next steps**

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**1. Purpose**

- 1.1 To formally consider the de-recognition of existing arrangements for community empowerment (CE) in Haringey.
- 1.2 To consider next steps in relation to the development and management of new arrangements for community empowerment in Haringey.

**2. Summary**

- 2.1 The Council took the decision to withdraw funding from the existing Community Empowerment Network from the 15th January 2007.
- 2.2 As a consequence it is necessary to formally de-recognise the old arrangements and develop new structures for community empowerment in the Borough.
- 2.3 The HSP Chair and Vice Chair agreed that the Council commission a community development advisor to develop a new model for a CE structure in collaboration with HAVCO. It is suggested that this new model is considered at the next HSP meeting.
- 2.4 All future community representatives on the HSP and Theme Boards would be nominated and elected through the new community empowerment (CE) structure.
- 2.5 It is envisaged that the new structure will be in place by September 2007. This leaves a period when interim arrangements for community representation will need to be agreed and these are currently being developed.

### **3 Recommendations**

- 3.1 Note the Councils decision to withdraw grant funding from HarCEN from the 22nd of January. This was owing to significant weaknesses relating to the governance and management of the organisation, which indicated that HarCEN were unfit for purpose as a vehicle to deliver community empowerment in Haringey. Note the appeal panel's verdict on the 12<sup>th</sup> of January to uphold the Councils decision to withdraw grant funding to HarCEN.
- 3.2 In light of recommendation 1.1 for the HSP to agree, to de-recognise HarCEN from the HSP Board and from each Theme Board.
- 3.3 To agree that all future community representatives on the HSP and Theme Boards are nominated and elected through the new CE structure.
- 3.4 To note that discussions on the development of a new CE model with HAVCO are underway and to receive a proposal at the next meeting.
- 3.5 To agree that proposed arrangements for selecting interim community representatives are delegated to the HSP Chair and Vice Chair for approval.

### **4. Background Information**

- 4.1 The ultimate aim of CENs is to enable and support community representatives to be involved on how decisions on local services should be planned and delivered through their Local Strategic Partnerships. Representation should genuinely be from the local community rather than from the voluntary sector and this distinction is important.
- 4.2 Most CENs were placed within the local CVS but at the time of the CEN being introduced, Haringey did not have a functioning CVS. For this reason GOL took the decision to put in place an alternative provider (HarCEN) under the administration of the Scarman Trust as the accountable body.
- 4.3 Since April 2006 the Councils Corporate Voluntary Sector Team (CVST) has been administering the funding to HarCEN.

### **5 Current position**

- 5.1 Following the transfer of funding for HarCEN from the 1<sup>st</sup> April 2006, to the SSCF, HarCEN were awarded £169k for the year 2006/07. As the accountable body, the Council undertook an evaluation of the organisation, in particular the ability of HarCEN to ensure effective and representative community engagement to the HSP. The evaluation initially uncovered weaknesses relating to the governance and management of HarCEN which led to concerns on the impact this would have on their



ability to consistently engage and deliver an effective Community Empowerment Network or Structure.

- 5.2 Under the Terms and Conditions of Revenue Grant Aid upon which arrangement this funding was awarded these concerns would have initiated a default notice with a time frame for improvement. However before the Council could take this action HarCEN made an inappropriate decision relating to a small commissioning programme which has left the organisation open to challenge and drew into question their financial probity. This decision constituted a major breach of Terms and Conditions of Revenue Grant Aid and because of this the Council as the accountable body took the decision to withdraw funding from HarCEN with effect from the 15th January 2007.
- 5.3 The Terms and Conditions of Grant Revenue Aid provide opportunity for organisations to lodge an appeal against the Council's decision within 10 working days from the date of notification. HarCEN appealed against the Council's decision to withdraw funding and the appeal was heard by a Panel made of 3 Members of the HSP with an observer from an independent voluntary agency from outside the Borough. The panel agreed to uphold the Council's decision to withdraw funding.

## **6 Way forward**

### *Continued community representation*

- 6.1 As HarCEN has been considered unfit for purpose as a vehicle to deliver community empowerment in Haringey, and funding has been withdrawn on this basis, existing community representation put forward by HarCEN can no longer be considered as legitimate.
- 6.2 It would be inappropriate for HarCEN to continue, to be represented on the HSP. It would therefore be necessary to formally de-recognise HarCEN from the HSP and Theme Boards, and implement the appropriate process for the de-selection of these representatives.
- 6.3 The role of a CEN is to ensure the views of small, often marginalised groups within the community are heard. It is vital that this continues to be supported especially in a borough as ethnically diverse as Haringey. Therefore, it is critical that Haringey continues to resource and support community empowerment to ensure key partners and the community are fully involved and have influence at HSP level.
- 6.4 The table in Appendix 1 sets out the current voluntary and community sector representation HSP and Theme Boards. There are 4 representatives that have been selected through HarCEN to cover 6 positions. 10 community representatives have been independently selected. It is proposed that community representation from hereon be managed in 3 phases:

- De-recognition of HarCEN from the HSP and Theme Boards and de-selection of the 4 current representatives that cover 6 positions
- Selection of 6 interim representatives to fill vacancies left by HarCEN representatives
- Nomination and election of all community representatives through the new CE structure

*Management of the new CE Structure*

- 6.5 The Council commissioned a small scoping exercise in order to identify best practice in CE structure development. This scoping exercise has shown that the vast majority of CE structures are linked or contracted to local Council for Voluntary Services. It is therefore proposed that HAVCO manage the new CE structure.
- 6.6 The HSP Chair and Vice Chair agreed that the Council commission a community development advisor to develop a new model for a CE structure in collaboration with HAVCO. The aims of the advisors brief were to:
- Develop a model for a CE structure which will bring together local groups and community networks so they may be involved as equal partners on how decisions on local services should be planned and delivered through their Local Strategic Partnerships.
  - Develop a proposal for interim arrangements.

*A model for a new CE structure*

- 6.7 The community development advisor has held preliminary meetings with HAVCO and it is envisaged that the model will be finalised by the end of the current financial year.
- 6.8 Any proposed model for a new CE structure would need to be appraised to ensure that it provides robust arrangements for community empowerment and representation. The model will need to:
1. Be cost effective and efficient in the use of resources
  2. Build on existing networks and develop new forums and networks where there are gaps
  3. Give a voice to a range of communities
  4. Provide clear lines of accountability
  5. Have clear processes for selecting representatives
  6. Offer effective representation training
- 6.9 It would therefore seem appropriate for the HSP to agree recommendations on any proposed CE structure. It is suggested that the new model is considered at the next HSP meeting.

- 6.10 The Council would need to work collaboratively with HAVCO in order to set up arrangements for a new structure. It is proposed that professional expertise is sought in order to undertake this work, to be resourced within existing budgets. HAVCO would subsequently be responsible for managing the new CE structure with support from the Council.
- 6.11 The community development advisor has indicated that a realistic time-scale for setting up arrangements for a new CE structure will be approximately 6 months. A new model would be operational by the end of September 2007. This leaves a period of time where no community representation will be in place.

*Interim arrangements*

- 6.12 It is proposed that the Council work with HAVCO to ensure that interim arrangements for community representation on the HSP are put in place until September 2007. Furthermore as the community development advisor is tasked with the development of interim arrangements it is proposed that the mechanism for selecting these interim community representatives is agreed by the HSP Chair and Vice Chair.

*Monitoring and support*

- 6.13 Monitoring and supporting the ongoing management of any new arrangements could be undertaken through the Councils CVST. The CVST has the staffing resources and established monitoring framework in place.

## **7. Finance and Legal Comments**

### **7.1 Comments of the Director of Finance**

- 7.1.1 The Director of Finance has been consulted on the preparation of this report and notes that the full costs of the independent consultant will be met from grant funding this financial year. The on-going costs for HAVCO managing the CEN on behalf of the HSP will be met from central government grant (SSCF/LAA) managed by Haringey as the accountable body.

### **7.2 Comments of the Head of Legal Services**

- 7.2.1 The Head of Legal Services notes the contents of the report and confirms its previous advice in relation to recommendations for de-selection of HarCEN being made in accordance with the HSP's governance arrangements i.e. by way of decision of the HSP.

7.2.2 The Head of Legal Services notes the interim and future arrangements for community sector representation on the HSP and advises that these are backed up with robust contractual and monitoring arrangements.

Report of: Justin Holliday ACE (PPPC)

## Appendix 1

BOARD	Name	Position	Name of Organisation	
			Community Sector	Voluntary Sector
Main HSP Board	Faiza Rizvi	Chair	HarCEN	
	Mohammed Elmi	MC Member		
	Lauritz Hansen-Bay	Secretary		
	Markos Chrysostomou	MC member		HAVCO
	Dixie-Ann Joseph	MC member		
	John Egbo	MC member		
	Pastor Nims Obunge	Chief Executive		Peace Alliance
	Shayan Mofitzadeh	Youth Councillor	Haringey Youth Council	
	Adam Jogee	Youth Councillor		
HWBPB – Haringey Well-Being Partnership Board	Stanley Hui	Director		HAVCO
	Robert Edmonds	Director		Age Concern
	Faiza Rizvi	Chair	HarCEN	
	Steve Hill	Employee		
SCEB – Safer Communities Executive Board-	Pastor Nims Obunge	Chief Executive		Haringey Peace Alliance
	Stanley Hui	Director		HAVCO

BOARD	Name	Position	Name of Organisation	
			Community Sector	Voluntary Sector
<b>CYPSPB – Children and Young People’s Strategic Partnership Board</b>	Jim Shepley	Chair		HAVCO
	Stanley Hui	Director		
	Shayan Mofitzedeh	Youth Councillor	Haringey Youth Council	
	Adam Jogee	Youth Councillor		
<b>BPP – Better Places Partnership</b>	Dave Morris	Community reps.	Haringey Federation of Residents Association	
	Ibilola Campbell			
	Bob Maltz			
	Catherine Stenzl	Community reps.	Friends of Parks	
	Cheri Williams			
	Pamela Moffat	Chair	Mobility Forum	
<b>Enterprise Board</b>	Alex Joseph	Director		Selby Trust
	Stanley Hui	Director		HAVCO
	Manoj Ambasna	Programme Director		Collage Arts
	Faiza Rizvi	Chair	HarCEN	

Briefing for:	Haringey Strategic Partnership, 22 <sup>nd</sup> March 2007
Title:	Haringey Life Expectancy Action Plan
Purpose of briefing:	Adoption of the Haringey Life Expectancy Action Plan
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Recommendations:	<ol style="list-style-type: none"> <li>1. That the HSP adopt the Life Expectancy Action Plan, subject to revisions arising from discussion and final agreement on the Local Area Agreement and Community Strategy.</li> <li>2. That the Well-Being Partnership Board be given responsibility for monitoring the implementation of the plan across the thematic partnerships.</li> <li>3. That member organisations note their roles in delivering the plan, and actively engage in taking the work programme forward.</li> </ol>

## Haringey Life Expectancy Action Plan

### 1. Background

Death rates have decreased significantly in Haringey over recent years, including deaths from the major causes such as cardiovascular disease and cancers. Yet despite this, too many people die young in Haringey, and the death rate amongst people aged 20-64 is 15% higher in Haringey than for England and Wales. These premature deaths result in a significant number of potential years of life lost, contributing to lower life expectancy for Haringey residents.

Life expectancy is significantly shorter for men and women in Haringey than for the population of England and Wales as a whole- a gap of 1.7 years for men and 0.6 years for women, and these gaps show no sign of narrowing. The gap in life expectancy between people living in deprived and affluent wards is even greater- 8 years for men, and 5 years for women. The evidence strongly suggests that health inequalities between different population groups and areas in Haringey are persistent.

### 2. Why is reducing the gap in life expectancy a priority for the HSP?

*Our Health, Our Care, Our Say (DOH 2006)* requires local areas to promote outcomes that address health inequalities, inclusion and well-being across the range of public services that affect people's lives (i.e. beyond health and social care to housing, education, careers, transport and leisure). The shift is from the narrow focus of treating illness to the promotion of the broader concept of well-being.

More recently the *Local Government and Public Involvement in Health Bill* requires a sustainable framework for local action on health and well-being, so that partnership working is strengthened and there is greater clarity over who is responsible for agreeing and delivering local health and well-being targets. The Bill also proposes that a new statutory partnership for health and well-being under the Local Strategic Partnership (LSP) be set up and a new duty for PCTs and local authorities to cooperate so that a truly integrated approach to delivery of local government and NHS priorities is achieved<sup>1</sup>.

Haringey is a spearhead PCT and local authority because the key health indicators<sup>2</sup> for our population are in the worst 20% for the country. Achieving more rapid improvements in life expectancy in areas like Haringey is key to delivering the national health inequalities target *to reduce the gap in life expectancy between spearhead areas and the population as a whole by 10% by 2010*.

The draft Community Strategy includes healthier people with a better quality of life is a key part of its vision for the borough. Haringey has now agreed a local target to reduce the gap in Life Expectancy through the Local Area Agreement, which includes a mandatory target to reduce the gap in the death rate (all age and all

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<sup>1</sup> Haringey set up the Well-being Partnership Board in June 2005 to do this.

<sup>2</sup> Spearhead areas are defined in terms of male and female life expectancy, cardiovascular and cancer mortality, and deprivation.



cause) between Haringey and England & Wales. How Haringey is achieving against this target will be monitored on a quarterly basis. The LAA stretch targets to increase the number of people quitting smoking in Tottenham, and to increase the number of people that are physically active will make a major contribution this mandatory outcome.

Progress is also being monitored through the following PSA targets:

- Reduce mortality rates from heart disease and stroke and related diseases by at least 40% in people under 75, with at least a 40% reduction in the inequalities gap between Haringey and the population as a whole.
- Reduce mortality rates from cancer by at least 20% in people under 75, with a reduction in the inequalities gap between Haringey and the population as a whole of at least 6%
- Reduce adult smoking rates to 21% or less with a reduction in prevalence among routine and manual groups to 26% or less
- Reduce mortality from suicide and undetermined injury by at least 20%
- Halting the year-on-year rise in obesity among children under 11 by 2010 in the context of a broader strategy to tackle obesity in the population as a whole.

### **3. Development of an action plan to reduce inequalities in life expectancy**

An action plan to reduce the gap in Life Expectancy has been developed over the past year, focusing on the preventable determinants of poor health and death. It is based on a detailed analysis of causes of premature death, and the pattern of risks factors for poor health in Haringey. The process involved work with officers working in housing, education and employment to identify best practice and opportunities, and a stakeholder event held on 6<sup>th</sup> February 2006.

The plan has draft plan been subject to wide consultation, including Haringey Council's Senior Management Groups, the TPCT Board and the HAVCO well-being theme board. The plan is also being discussed in each of the five thematic partnership boards<sup>3</sup>.

The plan identifies priority actions to reduce the gaps in life expectancy for people in Haringey, focusing on:

- Reducing the number of people who smoke
- Increasing physical activity
- Improving diet and nutrition
- Prevention of cardiovascular disease and cancer

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<sup>3</sup> The action plan has been discuss in each board except the Children and Young People's Partnership (scheduled for Tuesday 27<sup>th</sup> March) or the Better Places Partnership (tbc).

- Suicide and accident prevention
- Access to health services
- Reducing infant mortality
- Improving housing
- Income and employment
- Education and skills

One major opportunity to improve life expectancy in Haringey is the introduction of the ban on smoking in public places that comes into force on 1<sup>st</sup> July 2007. This will lead to major reductions in poor health due to exposure to environmental tobacco smoke, and has been shown to help people successfully quit smoking when introduced elsewhere. Implementation of strategies to maximise income amongst deprived communities, prevent obesity, and develop world-class primary care services also provide major opportunities to address health inequalities in Haringey.

#### **4. What is the role of partner organisations in implementing this plan?**

Achieving the 'fully engaged' identified by Derek Wanless<sup>4</sup> as crucial to our future health service and economy rests on health services become more productive in terms of health outcomes, and people being more engaged in living healthy lives. While individuals are ultimately responsible for their own and their children's health, it is the collective action of individuals that will determine whether or not this fully engaged scenario unfolds.

There are widespread barriers to people making healthy choices that can be addressed. Health and care services, local government, media, business, families and the voluntary and community sector all have a role in taking forward wide-ranging action to reduce these barriers.

The Haringey Strategic Partnership and its member organisations are key to determining how engagement in the health of our population moves forwards. Specifically, Haringey Council has a duty to promote well-being, and a responsibility to scrutinise both health and health services within the borough. The Council and Primary Care Trust are major employers and commissioners of services and as such influence key determinants of good health including access to services, housing quality, education and skills, and income and employment. And voluntary and community organisations play a crucial role in addressing the needs of the diversity of communities living in Haringey.

#### **5. How will implementation be monitored?**

At a high-level, implementation of this plan will be monitored through the mandatory and optional indicators included in the Local Area Agreement and Community Strategy (once agreed). But because improving health and reducing health inequalities is a cross-cutting issue with implications for all five thematic partnerships, monitoring implementation of the plan across the HSP will be key to success.

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<sup>4</sup> Derek Wanless, 2004, Securing good health for the whole population

The Well-Being Partnership Board is well placed to oversee implementation plans and report progress to the HSP, and this function of the Well-Being Partnership Board becomes a statutory duty under the *Local Government and Public Involvement in Health* Bill. Relevant indicators are being included in the well-being scorecard, but the monitoring framework for the plan will include actions being taken forward by the other thematic partnership boards.

**5. Recommendations:**

1. That the HSP adopt the Life Expectancy Action Plan, subject to revisions arising from discussion in the Children & Young People's, and Better Places Partnership Boards, and final negotiations on the Local Area Agreement and Community Strategy.
2. That the Well-Being Partnership Board be given responsibility for monitoring the implementation of the plan across the thematic partnerships.
3. That member organisations note their roles in delivering the plan, and actively engage in taking the work programme forward.

9<sup>th</sup> March 2007

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**Reducing Inequalities in Life Expectancy in Haringey**  
***Actions for Haringey Strategic Partnership.***

**March 2007**

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## **Reducing Inequalities in Life Expectancy in Haringey Actions for Haringey Strategic Partnership.**

### **Summary**

The purpose of the Haringey Life Expectancy Action Plan is to enable the Haringey Strategic Partnership to deliver priority actions to improve life expectancy and reduce health inequalities to meet the 2010 PSA health inequalities targets.

Improving health and reducing health inequalities is a key priority for Haringey. As a spearhead area Haringey is aiming to **reduce the gaps in life expectancy and infant mortality by at least 10% between Haringey and the population as a whole by 2010**. Partners are being monitored on delivery of the targets, achievement of which will contribute significantly to reducing the gap;

People in Haringey are living longer healthier lives than they did 20 years ago. However, on average people in Haringey still die younger than in England as a whole, and there are substantial differences in health between neighbourhoods within the borough. For example, men born in one the most deprived wards can expect to die eight years before men born in one of the most affluent.

The causes of inequalities in health are multiple and complex, with genetic and biological differences accounting for a small proportion. The other influences on health are largely avoidable and are the result of differences in life circumstances, access to safe and healthy living arrangements, the choices available about how to live, and access to services.

The development of the action plan is based on

- a detailed analysis of routine data on disease-specific causes of early deaths and socio economic data in Haringey
- detailed analysis of current evidence on local need and effectiveness of interventions
- a large stakeholder event held in February 2006<sup>1</sup> to discuss potential priorities to address low life expectancy and health inequalities in the borough.
- discussions with policy leads from across the partnership on key interventions

with the final draft being informed by

- consultation with a wide range of stakeholder and partnership groups
- other emerging strategies
- LAA negotiations and agreement

Key cross cutting issues for the plan emerged as follows:

- Interventions should be targeted on the most needy areas and people, addressing specific needs of black and minority ethnic communities, people with mental health problems or disabilities, and individuals that do not speak English or who are relatively new to Haringey.
- Improving integration between, and co-location of, health and social care and other services to disadvantaged communities.
- Making the most of the important role of voluntary and community organisations in reaching marginalised and socially excluded communities
- The importance of focusing on children and people in their middle years in reaching the life expectancy target.

A number of domains of action emerge from this detailed plan because they are supported by strong evidence of effectiveness and local need. These should be taken forward as a matter of priority by the HSP. (Full plan in Section 2), The plan will focus on areas and groups most in need especially those at risk of reduced life expectancy.

These domains are

### **Smoking**

1. Offer stop-smoking advice as part of clinical assessment in surgical care pathways.
2. Prepare local businesses for implementation of smoke-free legislation.
3. Expand coverage of the Haringey smoke-free award amongst venues serving deprived communities in Haringey, and amongst partner-accredited schemes such as child minder certification.

### **Physical activity**

4. Train primary health workers to identify inactive adults opportunistically, and provide advice on physical activity.
5. Expand opportunities for people to be physically active through walking and cycling, and access to sport, leisure and open spaces.
6. Expand targeted approaches to promoting physical activity (e.g. exercise referral schemes or volunteer walks) based on the outcomes of local and other evaluation.

### **Diet and nutrition**

7. Ensure all school achieve healthy school status accreditation, and that the food they provide meets national nutritional standards for school food.
8. Review the Haringey Food and Nutrition strategy focusing on groups with high levels of need e.g. people living on low incomes, and those living with cardiovascular disease, diabetes and cancer.
9. Complete and implement a strategy to prevent obesity amongst adults and children, including care pathways.

### **Access to health services**

10. Develop needs-based approaches to commission primary care services, building on an equity audit of resource allocation to GP practices.
11. Ensure that prescription of statins to individuals with cardiovascular disease, or who have a greater than 20% risk of developing it over the next 10 years, is equitable.
12. Increase the proportion of GP practices with PCT-validated registers of patients with Coronary Heart Disease.
13. Ensure equitable implementation of NICE guidelines on hypertension and management of heart failure.
14. Increase uptake rates for cervical and breast screening, including non English-speaking communities.

### **Accidents**

15. Develop safer routes to school, and traffic safety measures.
16. Ensure that housing interventions include accident prevention measures such as fire safety, and removing the causes of trips and falls.

### **Suicide**

17. Develop a suicide prevention strategy incorporating mental health promotion, risk reduction amongst key population groups, and reducing the availability of suicide methods.

### **Infant mortality**



18. Develop a strategy to reduce the number of women booking late in their pregnancy for ante-natal care.
19. Establish systems to monitor the smoking status of, and interventions received by, families with children.
20. Develop smoking cessation services as a core element of care pathways developed within children's centres.
21. Develop a breastfeeding maintenance monitoring system using the child health surveillance system (6-8 week check), and use this to target interventions for women/families less likely to maintain breastfeeding.

### **Homes**

22. Develop housing condition assessment criteria and referral pathways to housing/environmental health services for use by a range of service providers visiting vulnerable people in their own homes.
23. Develop strategies to reduce fuel poverty and improve thermal comfort, particularly for households vulnerable to poor health.
24. Improve housing conditions in the private rented sector through the private sector housing service.

### **Employment**

25. Develop employment opportunities for disadvantaged groups, including people with mental health problems, with physical or learning disabilities, lone parents, and refugees.
26. Ensure Haringey residents have access to help ensure income maximisation for eligible households.
27. Identify systems to assist workplaces to be health promoting environments

### **Education**

28. Support schools in developing provision that raises the achievement of pupils from Black and Minority Ethnic communities that are currently not achieving as well as the general population.
29. Ensure that all schools attain accreditation as meeting the national Healthy Schools standards.

This plan will be overseen by the Well-Being Theme Board, who will to agree a commissioning and monitoring framework for implementation and it will championed by the Director of Public Health Dr Ann-Marie Connolly.

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## Section 1: The case for action by the Haringey Strategic Partnership

### 1.1 Introduction

The purpose of the Haringey Life Expectancy Action Plan is to enable the Haringey Strategic Partnership to deliver priority actions to improve life expectancy and reduce health inequalities to meet the 2010 Public Service Agreement Targets.

### 1.2 National policy context

Local authorities and primary care trusts have a responsibility for promoting the health and well being of their residents. Overall, people in Haringey are living longer healthier lives than they did 20 years ago. However, on average people in Haringey still die younger than in England as a whole, and there are substantial differences in health between neighbourhoods within the borough.

The causes of inequalities in health are multiple and complex. A small proportion of differences in health result from genetic and biological differences. The other influences on health are avoidable, and are the result of differences in:

- life circumstances (the opportunities we have in life, including our general socio-economic, cultural and environmental conditions);
- lifestyle (the choices we are able to make about how we live and their impact on health);
- access to services (our ability to have the same access to services whatever our background, age, or wherever we live).

Reducing disadvantage and health inequalities is a complex agenda that requires close partnership working across sectors and policy areas. This has been recognised by the Government in a number of policy initiatives over the past few years.

The 2003 report '*Tackling Health Inequalities: A Programme for Action*'<sup>2</sup> identified a key role for both national government and Local Strategic Partnerships in addressing the wider determinants of health inequalities.

The White Paper: '*Choosing Health; making healthier choices easier*'<sup>3</sup> emphasised the role of partnerships across communities, including local government, the NHS, business, the voluntary sector and faith communities in securing better access to healthier choices, especially for those in the most disadvantaged groups. *Our Health, Our Care, Our Say (DOH 2006)* requires local areas to promote outcomes that address health inequalities, inclusion and well-being across the range of public services that affect people's lives (i.e. beyond health and social care to housing, education, careers, transport and leisure). The shift is from the narrow focus of treating illness to the promotion of the broader concept of well-being.

More recently the *Local Government and Public Involvement in Health Bill* requires a sustainable framework for local action on health and well-being, so that partnership working is strengthened and there is greater clarity over who is responsible for agreeing and delivering local health and well-being targets. The Bill also proposes that a new statutory partnership for health and well-being under the Local Strategic Partnership (LSP)

be set up and a new duty for PCTs and local authorities to cooperate so that a truly integrated approach to delivery of local government and NHS priorities is achieved<sup>1</sup>.

Haringey is a spearhead PCT and local authority because the key health indicators<sup>2</sup> for the population are in the worst 20% for the country. Achieving more rapid improvements in life expectancy in areas like Haringey is key to delivering the national health inequalities target *to reduce the gap in life expectancy between spearhead areas and the population as a whole by 10% by 2010*.

The draft Community Strategy includes healthier people with a better quality of life as a key part of its vision for the borough. Haringey has now agreed a local target to reduce the gap in Life Expectancy through the Local Area Agreement, which includes a mandatory target to reduce the gap in the death rate (all age and all cause) between Haringey and England & Wales. How Haringey is achieving against this target will be monitored on a quarterly basis. The LAA stretch targets to increase the number of people quitting smoking in Tottenham, and to increase the number of people that are physically active will make a major contribution this mandatory outcome.

### **1.3. What are the key targets that Haringey Strategic Partnership must meet?**

#### **1.3.1 PSA targets**

The Public Service Agreement targets of 2004 gave an increased profile to tackling inequalities in health. The targets aim to see faster improvements in health outcomes amongst the 'fifth of areas with the worst health and deprivation indicators' in the country.

As Haringey falls in the bottom fifth of local authorities nationally for male and female life expectancy, heart and circulatory disease mortality and the Index of Multiple Deprivation (IMD) 2004 it has been designated one of the 88 'Spearhead LAs/PCTs'<sup>4</sup>.

#### **1.3.2 Enhanced targets for spearhead areas**

As a member of the 'Spearhead' group, Haringey is aiming to meet the following Public Service Agreement Floor Targets by 2010:

- Reduce the gap in life expectancy by at least 10% between Haringey and the population as a whole
- Reduce mortality rates from heart disease and stroke and related diseases by at least 40% in people under 75, with at least a 40% reduction in the inequalities gap between Haringey and the population as a whole.
- Reduce mortality rates from cancer by at least 20% in people under 75, with a reduction in the inequalities gap between Haringey and the population as a whole of at least 6%
- Reduce mortality from suicide and undetermined injury by at least 20%
- Reduce the gap in infant mortality by at least 10% between "routine and manual groups" and the population as a whole

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<sup>1</sup> Haringey set up the Well-being Partnership Board in June 2005 to do this.

<sup>2</sup> Spearhead areas are defined in terms of male and female life expectancy, cardiovascular and cancer mortality, and deprivation.

- Reduce adult smoking rates to 21% or less with a reduction in prevalence among routine and manual groups to 26% or less
- Halting the year-on-year rise in obesity among children under 11 by 2010 in the context of a broader strategy to tackle obesity in the population as a whole.
- Reduce the under –18 conception rate by 50% as part of a broader strategy to improve sexual health.

The full programme of Public Service Agreement Floor Targets includes a number of other targets which impact on health inequalities, including improvements in employment rates, housing, community safety, and education.

### **1.3.3 Local Area Agreement ( LAA) Mandatory and Stretch Targets**

In addition, Haringey is negotiating local targets to address a number of local priorities through the Local Area Agreement (LAA) including;

- Mandatory target of arrowing the gap in premature mortality between Haringey and England, and between the most and least deprived wards in Haringey as well as stretch targets of
- Improving the uptake of smoking cessation services amongst people living in deprived areas
- Increasing physical activity for adults including older people
- Improving homes for the most vulnerable
- Increasing the number of primary and secondary schools in the borough that meet the standards for Healthy School accreditation

## **1.4 Background to Life Expectancy**

### **1.4.1. What is life expectancy?**

Life expectancy is the number of years a baby born and living its whole life in an area would be expected to live if it were to experience the current (age-specific) death rates of that area. Life expectancy is best interpreted as a snapshot of the overall level of mortality in an area. It is not a forecast of how long babies will actually live, as current death rates are likely to change.<sup>5</sup> Nevertheless, it is a useful, easily understandable summary measure that can be used to compare death rates in different populations at different times. As deaths in earlier life contribute relatively more to lower life expectancy than deaths in older people, it also provides an indication of the number of premature deaths in an area.

Since age-specific deaths rates in men and women differ, life expectancy is usually calculated separately for each sex.

### **1.4.2 What is the current life expectancy in Haringey?**

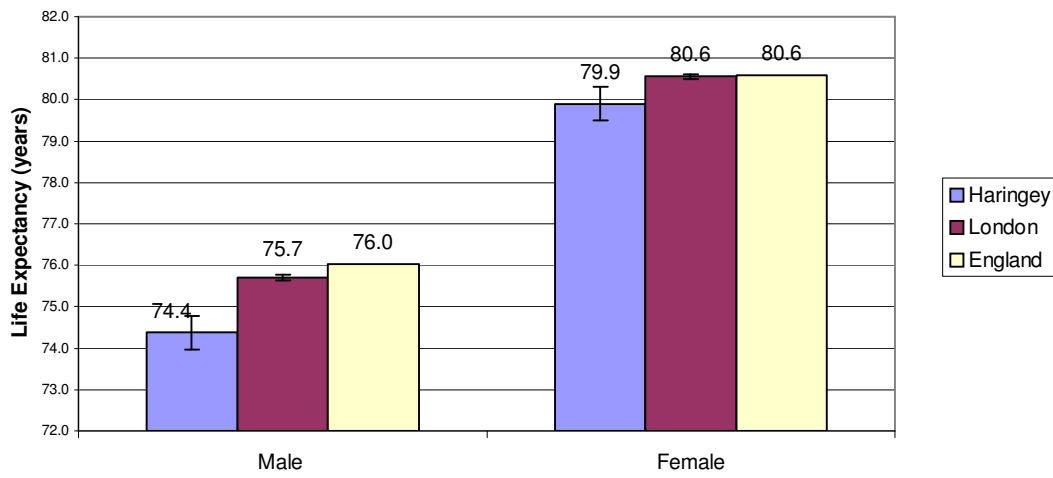
The life expectancy for men and women in Haringey compared to London and England using mortality data from 1999-2003<sup>3</sup> is shown in figure 1. The lower life expectancy for men and women in Haringey compared to England and Wales is statistically significant<sup>4</sup>.

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<sup>3</sup> Combining data from several years helps to make the data more stable by reducing the influence of year-by-year variation in numbers of deaths.

<sup>4</sup> The error bars on the graph represent the 95% confidence intervals of the data. As the confidence intervals for the life expectancy in Haringey and London do not overlap, there is a 95% probability that the differences

**Fig. 1 Life expectancy in Haringey compared to London and England, (pooled data from 1999-2003)**



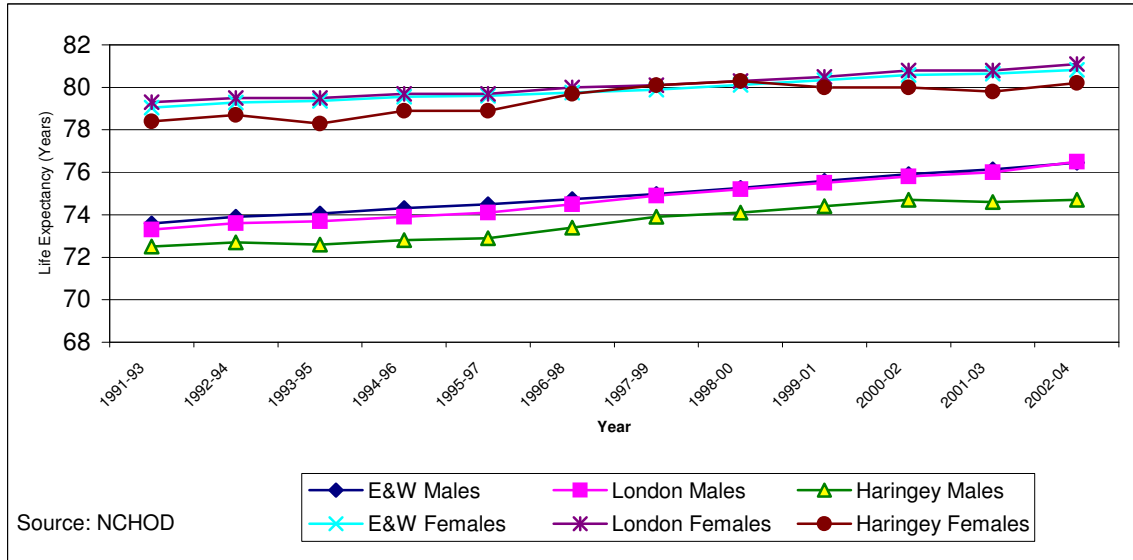

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between the figures for Haringey and London are real and not due to chance year-by-year variations in death rates.

### 1.4.3 Is life expectancy in Haringey improving?

Along with national trends, life expectancy in Haringey for men and women has improved steadily over the past decade (see fig 2).

Fig 2. Trends in Life Expectancy for Haringey and England and Wales (E&W) 1991-2004



Due to year on year fluctuations in mortality rates at the small area level, it is not possible to use current trends to predict whether the life expectancy gap between Haringey and England as a whole is likely to widen or narrow by 2010. However, at both the London level<sup>6</sup> and the national level<sup>7</sup> the gap in life expectancy at birth between England and the Spearhead Group continues to widen. Therefore it is likely that the gap between Haringey and England will widen unless specific action is taken to improve the health of the most disadvantaged groups.

### 1.4.4 Does life expectancy vary within Haringey?

Within Haringey, life expectancy varies significantly between different wards. The variation in life expectancy between wards in Haringey is even greater than the variation in life expectancy between local authorities in London<sup>8</sup>.

Figure 3 shows the variation in male life expectancy between wards in Haringey. Generally, the more deprived wards (as measured by the Index of Multiple Deprivation 2004) have a lower male life expectancy than the more affluent wards. At the two extremes, male life expectancy in Bruce Grove (70.5 years) is nearly 8 years lower than male life expectancy in Muswell Hill (78.2 years). The relationship between male life expectancy and ward-level deprivation is strong and statistically significant.

**Figure 3. Male life expectancy 1999-2003 by ward in Haringey**

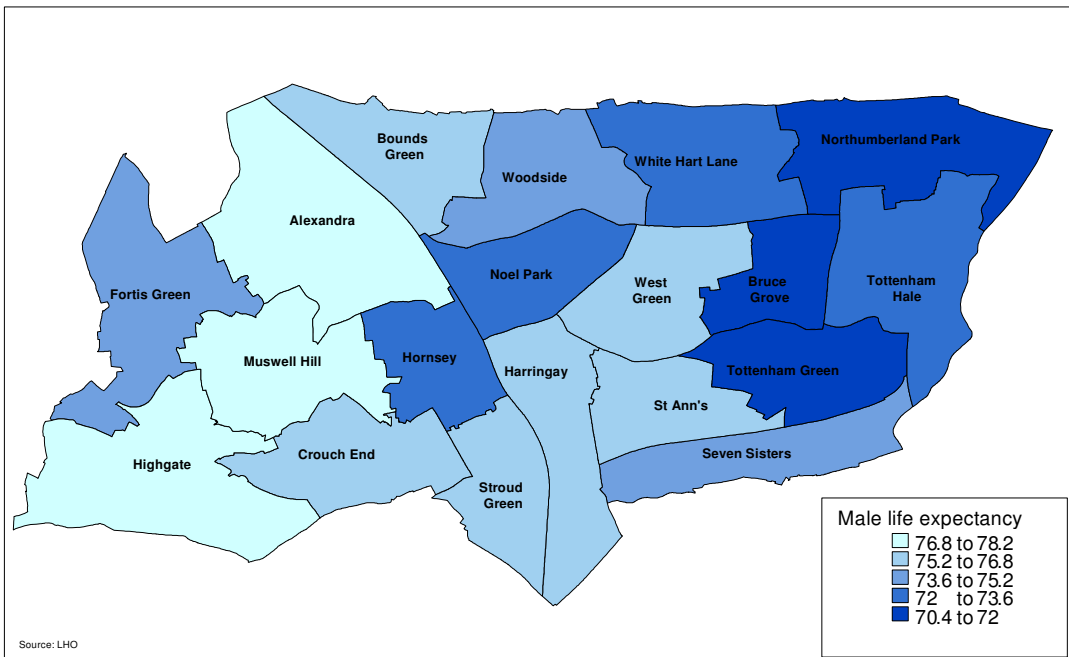
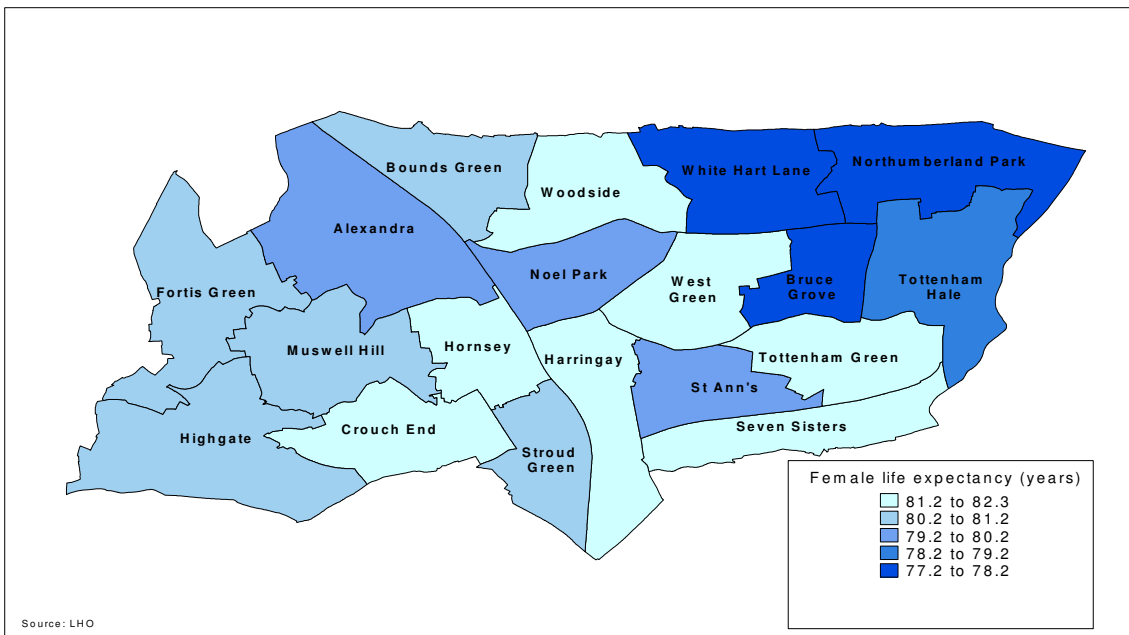


Figure 4 shows the variation in female life expectancy between wards in Haringey. There is only a weak relationship between female life expectancy and deprivation, and this is not statistically significant.

**Fig 4. Female life expectancy 1999-2003 by ward in Haringey**



A stronger relationship between life expectancy and deprivation for men than for women is also found across London<sup>9</sup> and at the national level<sup>10</sup>. The reasons for this are not fully understood. Previous studies have speculated that this might be due to a stronger

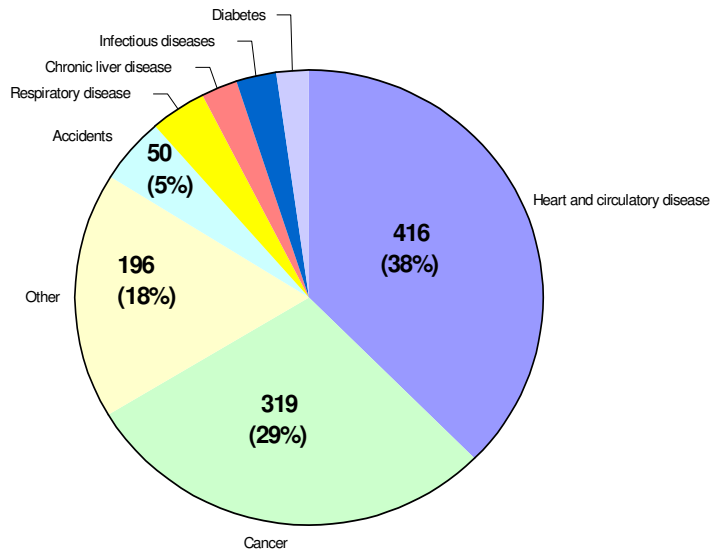
association between deprivation and health risk behaviours in men than women, or because men with poor health may be more likely to migrate to more deprived areas.

**1.4.5 What causes of early death impact most on life expectancy in Haringey?**

Figure 5 shows the main causes of premature death (deaths under the age of 75 years) in Haringey over the 3-year period from 2001-2003.

As shown, heart and circulatory diseases and cancer together account for 67% of all

Fig 5. Main causes of death for persons <75 years in Haringey 2001-2003 (numbers and percent)



premature deaths in Haringey.

Deaths occurring earlier in life contribute relatively more to lower life expectancy than deaths in later life. One way of looking at the causes of death that contribute most to life expectancy is by calculating, for each cause of death, the number of years that people would have lived had they lived until they were 75. This is known as the Years of Potential Life Lost (YPLL).

Table 1 shows that heart and circulatory diseases and cancer account for around half of all the years of potential life lost. However, accidents and suicide, and injuries of undetermined intent also account for a significant proportion of YPLL (20% in males and 9% in females). This is because these causes of death disproportionately affect younger people, and so contribute more to years of potential life lost and life expectancy than to overall mortality rates.

**Table 1. Main causes of Years of Potential Life Lost (YPLL) Haringey 2001-3**

Cause	Males – number of YPLL (%)	Females - number of YPLL (%)
<b>All heart and circulatory diseases</b>	4,853 (25)	2,579 (22)



<b>All cancers</b>	4,279 (22)	3,911 (33)
<b>Accidents</b>	2,317 (12)	390 (3)
<b>Suicide and injuries of undetermined intent</b>	1,617 (8)	692 (6)
<b>Infectious and parasitic disease</b>	805 (4)	433 (4)
<b>Respiratory disease</b>	596 (3)	635 (6)

#### 1.4.6 How are the main causes of premature death distributed in Haringey?

To compare the distribution of deaths between different populations it is important to take into account not just the number of deaths, but also the size of the populations and their age profiles. The commonest way to do this is by calculating the Standardised Mortality Ratio (SMR)<sup>5</sup>.

Figure 6 shows the Standardised Mortality Ratio for Coronary Heart Disease (the most common cause of death due to heart and circulatory disease) for persons under the age of 75 by ward. Northumberland Park and Bruce Grove (the most deprived wards in Haringey as measured by IMD 2004) have mortality rates due to Coronary Heart Disease (CHD) more than 70% higher than the average CHD mortality rates in England and Wales. There is a statistically significant relationship between SMR for coronary heart disease and ward-level deprivation in Haringey.

Figure 6. Standardised Mortality Ratio for Coronary Heart Disease by ward in Haringey, 2000-2004

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<sup>5</sup> The SMR is the ratio of the number of deaths occurring in a population to the number that would have occurred if that population had the same age-specific death rates as the population of England and Wales. The ratio is multiplied by 100. An SMR of 100 means that a population has the same age-specific death rates as the England and Wales population. An SMR of 120 means that a population has 20% more age-specific deaths than the E&W population. An SMR of 80 means that a population has a 20% lower age-specific death rate than the E&W population.

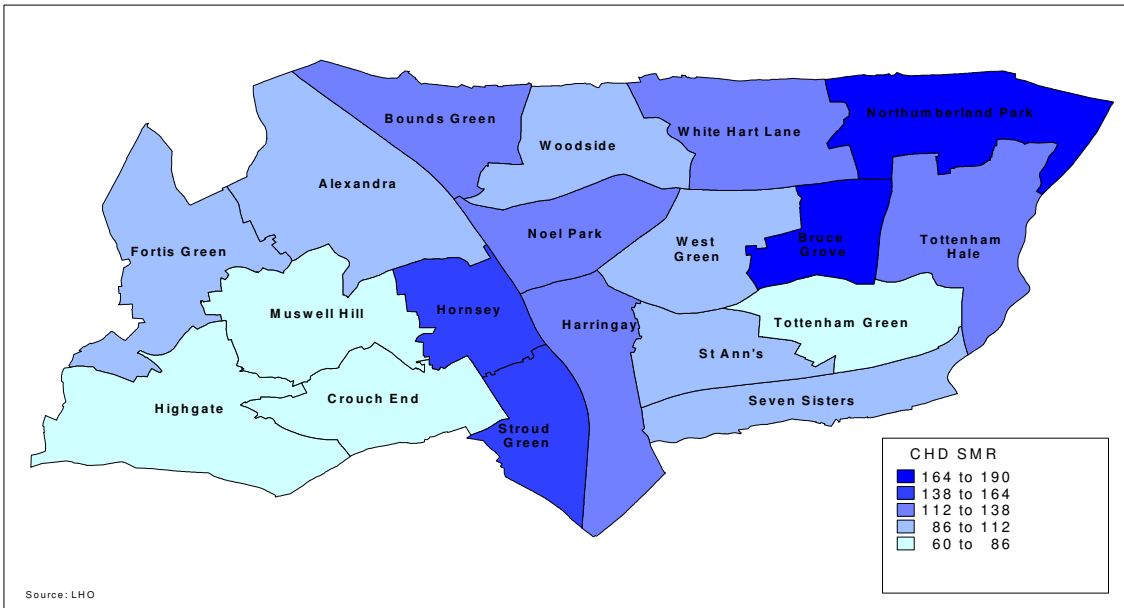
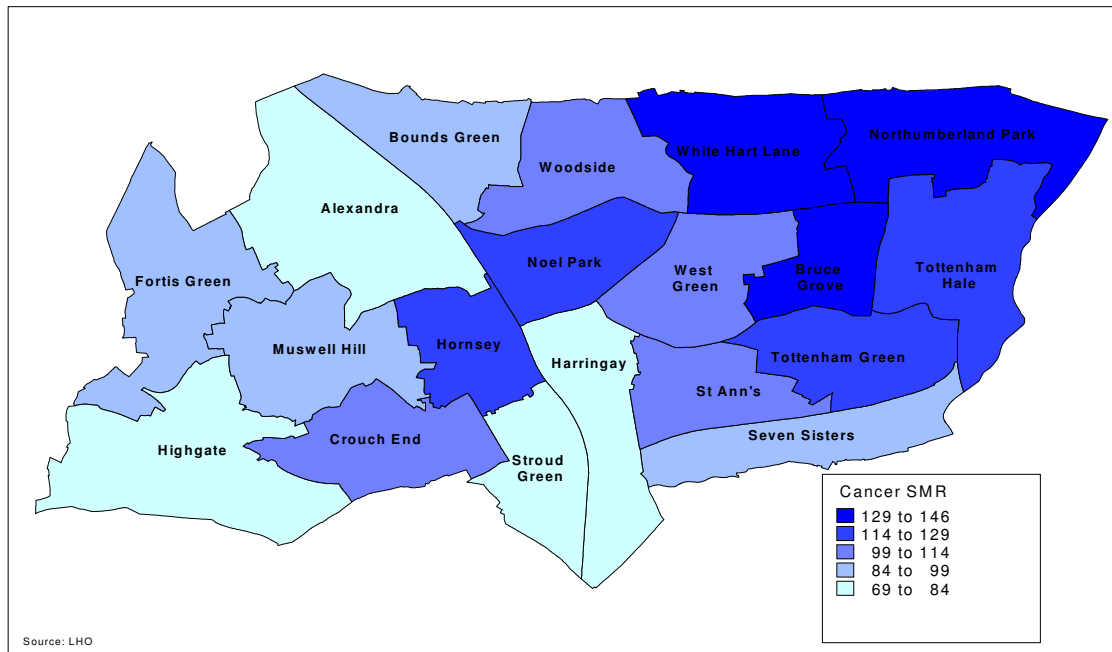


Figure 7 shows the Standardised Mortality Ratio for cancer for persons aged under 75 years by ward. Again, there is a statistically significant relationship between SMR for cancer and ward-level deprivation in Haringey.

Figure 7 Standardised Mortality Ratio for Cancer by ward in Haringey, 2000-2004



### 1.5. What factors influence the life expectancy picture in Haringey?

As mentioned earlier, the causes of inequalities in health are complex and relate to a combination of people's social and economic circumstances, their access to services and their personal behaviour, which is itself influenced by the social and cultural environment. However, there are a number of clear risk factors for the main causes of premature death and inequalities in health in Haringey that are amenable to change:

- **Smoking**
  - Smoking is the individual health behaviour with the single largest impact on health inequalities.
  - Smoking is a major risk factor for heart and circulatory diseases, lung cancer, chronic lung disease and many other conditions.
  - The prevalence of smoking is considerably higher amongst people of lower socio-economic class, lone parents, the unemployed and people with mental illness than amongst the rest of the population<sup>11</sup>.
  - It has been estimated that around two thirds of the observed difference in risk of death across social groups in middle age is caused by smoking tobacco<sup>12</sup>.
  - Reducing smoking will result in substantial reductions in mortality from coronary heart disease within 12-24 months<sup>13</sup>
  
- **Food and nutrition**
  - High blood pressure (which is directly related to obesity and high salt intake) and high serum cholesterol (which is directly linked to high intakes of saturated fat) are the two main risk factors for diseases of the heart and circulatory system<sup>14</sup>.
  - Low fruit and vegetable intake is closely linked with a high prevalence of some cancers and heart and circulatory disease.
  - Poorer households in poorer communities are less likely to have access to healthy, affordable food.
  - Poorer households eat less fruit and vegetables, salad, wholemeal bread, wholegrain and high-fibre cereals and oily fish, and more white bread, full-fat milk, table sugar and processed meat products.
  
- **Physical activity**
  - People who have a physically active lifestyle are at approximately half the risk of developing heart disease compared to those who have a sedentary lifestyle<sup>15</sup>.
  - Regular physical activity is also associated with a reduced risk of diabetes, obesity, osteoporosis and colon cancer, and with improved mental health.
  - In older adults physical activity is associated with increased functional capacities.
  - Physical inactivity is associated with low social class, income and educational attainment, indicating that developing opportunities for physical activity is particularly important in these groups
  
- **Housing**
  - Housing affects people's physical and mental health in a range of ways, from the quality of the indoor environment to neighbourhood quality and safety and housing allocation and homelessness<sup>16</sup>.
  - In Haringey a significant proportion of local authority homes and private rented homes are considered to be non-decent.

- The most vulnerable people live in non-decent homes: people who live alone, ethnic minorities and households with no one in full-time employment are most likely to live in such accommodation.
- **Employment**
  - Employment status is a key determinant of income and social status, and thus closely linked with health and health inequalities.
  - A middle-aged man who loses his job is twice as likely to die in the next 5 years as a man who remains in employment.
  - Worklessness and workless households are highly concentrated in particular neighbourhoods. This has important implications for community regeneration and the economic vitality of neighbourhoods.
- **Education**
  - Education influences health in a variety of ways.
  - Educational qualifications are an important determinant of employment prospects, which in turn influence access to income and material resources.
  - Education also provides children and young people with the knowledge and skills to lead a healthier life
  - The educational attainment of 14-year olds and 16-year olds in Haringey schools are well below the national average. However, attainment in Haringey schools is improving faster than the national average, and the gap between schools in the east and the west of the borough is closing
- **Accidents**
  - Accidents were the leading cause of death in under 20 year olds in Haringey in 2001-2
  - Accidental death is much more common amongst males than females.
  - Road traffic accidents account for more than half of accidental deaths in Haringey.
  - Local data show that more than a quarter of child pedestrian casualties happen in the 10% most deprived wards.
- **Suicide**
  - Suicide is a significant contributor to early death in Haringey.
  - In Haringey, approximately 35 people commit suicide in 2001, which is more than 50% higher than the national average. This is in part due to the high levels of factors increasing the risk of suicide, such as mental illness, unemployment, substance misuse and social exclusion.
  - Three quarters of suicides in Haringey are amongst people who have not had contact with mental health services
- **Health services**
  - There are a number of health service interventions that can significantly reduce mortality amongst patients with heart disease and cancer and those at high risk for these diseases. Most important are those that reduce risk factors for the development of heart disease (smoking cessation services, treatment of hypertension and the use of statins to reduce the risk of cardiovascular events in those at risk of heart disease or with established heart disease) and the early detection and treatment of cancers.
  - The 2010 time-scale for the life expectancy, cancer and heart disease targets means that we need to focus attention on reducing premature death amongst those that already have, or are at high risk of developing these diseases<sup>17</sup>.

- There are a number of barriers to accessing good quality health services, and there is evidence that those who are most vulnerable often have poorest access to services.

## Section 2. Action Plan

### **What are the actions that the Haringey Strategic Partnership should take to improve life expectancy and reduce inequalities?**

The development of the action plan is based on the detailed analysis of routine data shown in section 1 and on detailed analysis of current evidence on effectiveness of interventions. A large stakeholder event was held in February 2006<sup>18</sup> to discuss potential priorities to address low life expectancy and health inequalities in the borough with a wide range of partners using the data analysis and evidence of effectiveness as a basis for the discussions. This was followed by discussions with policy leads from across the partnership on key interventions, strategies and action plans underway.

Following drafting of the plan there consultation with a wide range of stakeholder and partnership groups e.g. HTPCT, Partnership Board reporting to the HSP. It is linked with other emerging strategies, action plans and work programmes of different partners e.g. on housing, young people etc.

As the life expectancy target is the key mandatory target of the LAA under the Healthier Communities and Older People Block, this plan will underpin the achievement of that target.

The basis of the plan is to build on existing work and strategies and programmes, focussing activities on those most in need and on those groups most at risk of shortened life expectancy, either due to socio-economic status or by virtue of belonging to groups where there is a higher risk . Examples of these are using NRF funding to support action on physical activity and diet in the wards with the worst health indicators as well as the partnership project P4, working to integrate action in the Northumberland Park so as to maximise resource use and impact.

The action plans have been develop in the following domains as these have been identified as having the greatest impact on life expectancy. These are

- Smoking
- Physical activity
- Food and Nutrition
- Cardiovascular Disease
- Cancer
- Accidents
- Suicide
- Access to health services
- Infant Mortality
- Housing
- Employment
- Education

The details of these plans follow on the next pages.

## SMOKING

### Objective: (inc. PSA & local targets)

**DH PSA3 / DfES PSA3:** Reduce adult smoking rates to 21% or less with a reduction in prevalence among routine and manual groups to 26% or less

**LAA target: tbc** Likely to be Increase Number of 4-week smoking quitters living in N17 (Tottenham) by 150 quitters

### Current situation

Recent surveys/modelling from the HDA suggest Haringey is likely to have a smoking prevalence of 27-32%<sup>19</sup>. There are no local data on trends in smoking prevalence.

However, national data show a reduction in overall prevalence of smoking over the past 30 years, with little change in smoking rates among those living on low incomes and those who are least advantaged<sup>20</sup>.

### Initiatives To Reduce The Prevalence Of Smoking

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Expansion of coverage of Haringey Smoke Free Award with focus on: <ul style="list-style-type: none"> <li>targeting venues and homes in east of borough</li> <li>partnership-organisation accredited schemes e.g. child minder certification</li> </ul>	Venues in the east of the borough & accredited scheme users	Strong (4% reduction in workforce quitting <sup>21</sup> )	Smoking cessation service (SCS)	June 2008
Preparation of local businesses for implementation of smoke free elements of Health Improvement and Protection Bill.	Local businesses likely to have high smoking prevalence	Strong (4% reduction in workforce quitting)	Environmental Health (LBH) Public Health (TPCT)	July 2007
Make no-smoking policies a requirement when local NHS organisations and Haringey Council are contracting/commissioning	Commissioned service users	Good practice	Service Commissioners	Dec 2007
Ensure that all strategic partners (e.g. police force, fire brigade and voluntary sector organisations) have policies in place to promote smoke-free messages	Strategic partners	Strong (4% reduction in workforce quitting)	SCS with partners	Dec2007
Increased enforcement of regulations on tobacco smuggling	Targeting should be based on assessment	Limited evidence on effectiveness of local measures	Environmental Health (LBH)	July 2008

### Stop Smoking Initiatives

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Continue development of NHS smoking cessation services: <ul style="list-style-type: none"> <li>▪ Establish choose and book system through GP practices from 2006.</li> <li>▪ Move level 3 clinic from NMH to Tynemouth Road</li> <li>▪ Establish level 3 clinic in Wood Green Library</li> <li>▪ Deliver services to hit LAA target</li> </ul>	Smokers, particularly in deprived areas	Strong. (Cost per QALY £135 - £6472) <sup>22</sup>	SCS	Complete  Complete  Start April 2007 until March 2010
Offer of stop smoking advice as part of clinical assessment in surgical care pathways	Smokers awaiting elective surgery (about 5,739/yr)	Strong <sup>23</sup>	Commissioners with Hospitals	April 2007
<b>Workplace Initiatives</b> <ul style="list-style-type: none"> <li>• Maintain level 2 quit Smoking Programme for Haringey Council Staff</li> <li>• Programme for Haringey police force</li> <li>• Develop programme with medium sized local employers</li> </ul>	LBH staff  Haringey Police  Haringey Employees	Strong	SCS	Ongoing  Underway  April 2007 start



## PHYSICAL ACTIVITY

### Objective: (inc. PSA & local targets)

DCMS PSA3 By 2008 increase the number who participate in active sports at least 12 times a year by 3% and increase the number who engage in at least 30 minutes of moderate intensity level sport at least 3 times a week by 3%. A year-on-year incremental increase by 1% per annum in physical activity levels of the whole population (Choosing Health delivery recommendation). Physical activity also contributes to the PSA targets on CHD, cancer and obesity (halting the year-on-year increase in obesity amongst children under 11 by 2010, in the context of a broader strategy to tackle obesity in the population as a whole)

**LAA target:** Increase the proportion of adults taking part in sport and recreational activity by 4%

### Current situation

On the basis of national data, it is estimated that in Haringey approx 78% of adults<sup>24</sup> and 6,000 boys and 8,000 girls aged 2-15 are insufficiently active<sup>25</sup>. It is further estimated that of approximately 252 CHD deaths per year in Haringey, approx 94 are attributable to physical inactivity<sup>26</sup>.

**Sports and Physical Activity Strategy** All actions to be conducted within context of Haringey Sports and Physical activity strategy and focussed particularly on the most needy areas of borough.

Action	Target group	Evidence of effectiveness	Delivery lead	Time
School Sport Co-ordinators to ensure that 5-16 year olds in Haringey engage in a minimum of two hours of high quality PE and school sport every week and high quality play opportunities.	School children	National policy	Healthy Schools Programme	Ongoing
Training of Frontline workers <ul style="list-style-type: none"> <li>Train frontline staff to provide advice on physical activity including, practice nurses, Haringey Council Leisure centre staff, dieticians, physiotherapists, health care assistants.</li> </ul>	Service Users Especially vulnerable groups	Good	HTPCT and Leisure staff	June 2007 onwards
<ul style="list-style-type: none"> <li>Primary care health workers to be trained in opportunistic identification of inactive adults and providing advice</li> </ul>	Inactive adults	Strong	HTPCT Public Health	June 2007 onwards

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Expand joint work between HTPCT and LBH to increase opportunities for physical activity for older people and other vulnerable groups e.g. chair-based exercise sessions at Leisure Centres.	Older people,	Good practice	Age Concern HAVCO	Summer 2007 onwards
Promote access to open spaces by addressing safety concerns (e.g. through the provision of wardens, parks officers, improved lighting, community facilities) in accordance with Open Spaces strategy	Adults and Children	Good practice	LBH Environmental Services	Strategy timeline
Ensure environment and opportunities to promote physically active modes of transport e.g. walking and cycling.	Adults and Children	Good practice	LBH Environmental services	Open spaces strategy
<b>Evaluate initiatives underway to ensure appropriate for delivery as follows:</b>				
Exercise referral scheme being developed and evaluated as part of a randomised controlled trial in 3 deprived neighbourhoods in Northumberland Park, Bruce Grove and Noel Park wards.	Inactive Adults in 3 deprived neighbourhoods	To be established as part of RCT as recommended by NICE	NRF funding	Programme underway Evaluate March 2008
Evaluate Haringey Get Up and Walk programme providing training for volunteer walk leaders to lead walks in their local communities	Inactive Adults	Insufficient- only be conducted as research study <sup>27</sup>	HTPCT Public Health	Programme underway Evaluate Dec 2007
Evaluate Fit for Life Programme: 8-10 week courses of physical activity and healthy lifestyle advice for people at risk of CHD.	People at risk of CHD	To be evaluated	HTPCT Public Health	Programme underway Evaluate June 2007
Evaluate Health for Haringey, a 5-year programme providing exercise and social support opportunities to 3,000 people in deprived areas and amongst most vulnerable groups	Physically inactive individuals in deprived areas	To be evaluated	Health for Haringey Programme (Big Lottery Fund)	Programme underway Evaluate by Nov 2008
Evaluate HPCT and LBH Health at Work programmes: promoting physical activity for employees of the PCT and LBH	Employees of the HPCT and LBH	To be evaluated	HTPCT- Public Health	
Libraries walking programme from five libraries activities programme	Residents	To be evaluated	Libraries	Tba

## FOOD and NUTRITION

### Objective: (inc. PSA & local targets)

Halt the year on year rise in obesity among children under 11 by 2010 in the context of a broader strategy to tackle obesity in the population as a whole.

Also contributes to CHD and cancer PSA targets

**LAA target:** no

### Current situation

Local obesity data demonstrates that obesity level in reception classes are 19% similar national average but year 6 classes have 22% obesity compared with national average of 17% and the greater proportion of obese children are attending schools in the east of the borough. Nationally 22% of men and 23% of women in England are now obese, and has been trebling since the 1980s, and 70% of men and 63% of women are either overweight or obese. The greatest problems are in the lowest socioeconomic groups and amongst children and young people.

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Strengthen implementation of infant feeding guidelines, including promotion of breastfeeding.	Parents of babies	Strong <sup>28</sup>	Children's service	Immediate and ongoing
Healthy Schools Programme to ensure all schools meet national standards for school food.	School children	National policy	Healthy Schools Programme	Ongoing
Develop children's access to healthy food through the extended schools programme e.g. breakfast clubs, with particular focus on areas of high deprivation.	School children in deprived areas	Good practice	Children's service	Ongoing
Update the Haringey Food and Nutrition Strategy focusing on those most in need particularly people living on low incomes and the those living with CHD, strokes, diabetes and cancer	Low income & people with CHD, stroke, diabetes and cancer	Good practice	HTPCT Public Health	December 2007
Finalise and implement obesity strategy and care pathway	People at risk of / with obesity	National policy	HTPCT LBH	April 2007

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Set standards and use contracting to improve the nutritional quality of meals provided by catering contractors e.g. in residential settings, day centres, meals on wheels, staff canteens and vending machines	Residents of residential settings	Good practice	HTPCT and LBH commissioners	Tba
Work with local businesses/suppliers to promote access to affordable healthy food (e.g. through positive award schemes)	Local population	Good practice	LBH Environmental Health	Dec 2008
Work with local residents to share good practice in local food schemes e.g. allotments, food co-ops, community cafes, window boxes,	Local community groups	Good practice	HAVCO	June 2008
Limit the number and density of fast food outlets	Consumers of fast food	Good practice	Environmental services	June 2008 onwards
Target vulnerable and disadvantaged communities through community initiatives e.g. <ul style="list-style-type: none"> <li>• community nutrition assistants</li> <li>• distribution of healthy eating messages through libraries</li> <li>• Health for Haringey project</li> </ul>	Disadvantaged communities	Good practice	HTPCT teaching programme, HAVCO,	Ongoing
Education/training programmes for service providers including school nurses to provide support and advice to prevent obesity and promote healthier eating	Service providers	Good practice	HTPCT Public Health	Dec 2007 and Ongoing

## CARDIOVASCULAR DISEASE

### Objective: (inc. PSA & local targets) DH PSA1

Reduce mortality rates from heart disease and stroke and related diseases by at least 40% in people under 75, with at least a 40% reduction in the inequalities gap between Haringey and the population as a whole.

### Current situation

Haringey's cardiovascular disease mortality rate has fallen significantly from 152.6 per 100,000 population under 75 (152.6/100,000) in 1996/98 to 128.6/100,000 in 2002/04. However, the gap between the Haringey and England average widened by 14.7/100,000 over the same period to reach 31.9/100,000 in 2002/04<sup>29</sup>. In addition there are significant inequalities across the borough with mortality rates from CHD in those under 75 in Bruce Grove in 2000-4 89% higher than the national average<sup>30</sup>. Based on current trends, the LHO predicts that CHD mortality will fall by about 48% (from the 1995-7 baseline until 2010) but the gap in CHD mortality rates between Haringey and England will continue to increase.<sup>31</sup>

### PRIMARY PREVENTION

See Sections on Smoking, Physical Activity, Food, Employment And Education

### SECONDARY PREVENTION

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Increase percentage of GP practices with the following PCT-validated CHD registers: <ul style="list-style-type: none"> <li>asymptomatic patients with CHD risk &gt;30% over 10 years (PSA01b target)</li> <li>patients with CHD</li> <li>patients on CHD registers whose last measured cholesterol (measured within last 15 months) is 5mmol/l or less (PSA01d)</li> </ul>	Patients with CHD or at high CHD risk	Strong <sup>32</sup>	General practice / HTPCT Primary Care Performance	Ongoing  Year on year improve
Prescription of statins to adults with clinical evidence of CVD and adults without CVD who have a >20% risk of developing CVD within 10 years	Patients at high risk of CVD & patients with CVD	Strong <sup>33</sup>	General Practice and HTPCT Pharmacy lead	Ongoing  Year on year improve
Improving equity of access to health services (see section on ACCESS TO HEALTH SERVICES)				

**TERTIARY PREVENTION** (Treatment & Rehabilitation)

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Update PCT hypertension guidelines (in line with NICE guidelines) and monitor implementation	Patients with hypertension	Strong <sup>34</sup>	HTPCT Public Health/primary care	Dec 2007
Ensure management of heart failure in line with NICE guidelines	Patients with heart failure	Strong <sup>35</sup>	HTPCT Public Health/primary care	Ongoing
Phase IV Community-based Cardiac rehabilitation group exercise programme	Adults with established CHD	Strong <sup>36</sup>	Participant contributions & HTPCT Public Health	Ongoing
Increase % of patients with heart attack who have PCI	Patients with heart attack	Strong <sup>37</sup>	Cardiac centre	Ongoing

## CANCER

### Objective: (inc. PSA & local targets)

**DH PSA1** Reduce mortality rates from cancer by at least 20% in people under 75, with a reduction in the inequalities gap between Haringey and the population as a whole of at least 6%

### Current situation

Haringey's cancer mortality rate has fallen from 133.6 per 100,000 population under 75 (133.6/100,000) in 1996/98 to 124.0/100,000 in 2002/04. However, the England average has fallen faster over the same period. Haringey's cancer mortality rate is now marginally 4% above the England average, and the gap between the two beginning to widen<sup>38</sup> Based on current trends, the LHO predicts cancer mortality will fall by about 5% by 2010 (from the 1995-7 baseline) but the gap in mortality rates between Haringey and England will continue to increase.<sup>39</sup> There are significant inequalities across the borough with mortality rates from cancer in those under 75 in Northumberland Park in 2000-4 45% higher than the national average<sup>40</sup>.

### PRIMARY PREVENTION

See Sections on Smoking, Physical Activity, Food, Employment And Education

### SECONDARY PREVENTION

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Tackle low screening uptake rates for cervical and breast cancer including identification of communities that do not attend for screening, promotion of screening amongst low uptake groups, development of screening resources for non-English-speaking communities.	Women with low uptake of screening	Strong for certain interventions <sup>41</sup>	Screening co-ordinator	Ongoing

**TERTIARY PREVENTION** (Treatment, Rehabilitation & Palliative Care)

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Implement National Cancer Plan in accordance with it national quality standards	Cancer patients	National policy Good	North central London cancer network	Ongoing
Implement and maintain cancer waiting times targets (time to see a specialist after GP referral, time to diagnosis, time to treatment)	Cancer patients	National Policy	HTPCT With providers	Ongoing
Extend the "Fit for Life" programme to cancer patients	Cancer patients	Good practice	HTPCT Public Health	Tba



## ACCIDENTS

### **Objective: (inc. PSA & local targets)**

**PSA 5** Reduce the number of people killed or seriously injured in Great Britain in road accidents by 40% and the number of children killed or seriously injured by 50%, by 2010 compared with the average for 1994-98, tackling the significantly higher incidence in disadvantaged communities

**LAA Stretch target:** Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe

Sub-outcomes

- i) Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort, reducing the risk of fuel poverty and minimising carbon emissions.
- ii) Reduced health impact from slips, trips and falls.
- iii) Reducing the risk to vulnerable people from fire and fire related injuries.

### **Current situation**

Accidents are the leading cause of death in males under 20 in Haringey. As deaths from accidents occur at a relatively young age, they are the third most important cause of years of potential life lost (YPLL), after CVD and cancer. Land transport accidents account for nearly half of all deaths due to accidents. However, deaths and serious injuries caused by road traffic accidents have fallen from 131 in 2004 to 82 in 2005 and the gap between the borough and national average has been eliminated

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Maximise 20mph schemes and Safe Routes to School schemes	School children	Good practice	LBH Environmental Services	Ongoing
Ensure that accident prevention strategies are incorporate into home improvement schemes, particularly fire safety and prevention of trips and falls.  <b>LAA Stretch target working with older people</b>	Households living in poor housing conditions	Good practice	LBH Environmental Health Age Concern Fire services	April 2007
Development of local alcohol harm reduction strategy, inc. voluntary social responsibility scheme for alcohol retailers (code of practice and reporting of breaches), local authority enforcement, esp. sales to under 18s and alcohol screening and brief interventions in primary care and A&E Enhance integration of work with DAAT including on youth drinking	Will reflect strategy	Good practice, available, and evidence on a range of one-to-one interventions is expected.	DAAT	Based on strategy
Maintain Children's Traffic Club for children aged 3+ to promote road safety.	Primary school children and parents	Good practice	Funded by Transport for London	Continue
Pilot alternative measures of traffic safety management-including Vehicle Activated Signs; priority give-ways; oversized mini-roundabouts; Homes Zones	To reflect intervention	Good practice	LBH Environmental Services	Tba

**SUICIDE****Objective: (inc. PSA & local targets)**

Reduce mortality from suicide and undetermined injury by at least 20% by 2010.

PSA05

**Current situation**

The suicide mortality rate in Haringey has fallen from 10.7 per 100,000 population (10.7/100,000) in 1996/98 to 9.1/100,000 in 2002/04. If this trend continues, Haringey will meet the target 20% reduction by 2010. The gap between the Haringey and England average narrowed by 0.9/100,000 between 1996/98 and 2002/04 and is currently 0.4/100,000. Haringey had the third highest suicide mortality rate of its comparable boroughs in 2002/04, behind Lambeth (9.7/100,000) and Southwark (11.0/100,000). 75% of suicides in Haringey are amongst people who have not had contact with mental health services.

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Work to complete BEHMHT suicide Prevention Strategy	High Risk groups	Moderate	HTPCT BEHMHT	Sept 2007
Identify Haringey specific and wider community issues for local plan to reduce suicide	Haringey residents	Moderate	HTPCT	Oct 2007
Ensure inclusion of national identified priorities for prevention with BME communities	Haringey BME residents at risk	Good	HTPCT	Oct 2007
Identify resource requirements and move to identify appropriate resources	As in plan		HTPCT	Nov 2007
Link to work on self harm strategy	People who self-harm and risk of suicide	Moderate	BEHMHT/ HTPCT	Oct 2007
Ensure links on suicide prevention with work in primary care Local Enhanced scheme and on access to psychological Therapies	People with ongoing mental health problems being cared for by primary care	Moderate	HTPCT	Ongoing

## ACCESS TO HEALTH SERVICES

### Objective

Reduce number of Haringey residents not registered with a GP, and improve equity of access to health services.

### Current situation

There is little data on equity of access to services in Haringey. However, there is indirect evidence of inequity of access. In 2005, 955 Haringey residents had to be allocated a GP by the PCT, as they had approached 3 or more practices and been unable to register. The majority of these lived in the East of the borough. Despite CHD mortality being twice as high in some deprived wards in the east compared to more affluent boroughs in the west, standardised rates for CHD patients being treated in general practice and standardised hospital admission rates for CHD are not higher in the East of the borough, implying poor access to treatment.

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Develop Strategy for the long term development of primary care services in Haringey which will be of world class standard	Haringey population	Good practice and some good evidence	HTPCT	Strategy for consultation by May 2007
Institute monitoring framework for quality of care and outcomes for primary and secondary care services	Haringey patients	Good	HTPCT	Framework development underway
Work to develop one-stop-shops for health and social care services in accessible locations especially in east of the borough as part of primary care strategy .	Service users	National policy	HTPCT, LBH, HSP	In accordance with PC strategy timetable
Use Equity audit of resource allocation to inform equitable commissioning of primary care services, and practice-based commissioning of services	Primary care population especially most needy	Good practice	HTPCT-Commissioning Directorate	Underway
Improve funding and support for independent health advocates.	Vulnerable groups	Good practice	HTPCT teaching programme	tba
Improve and monitor front-line health workers (e.g. receptionists) skills in communication and client care.	Service users	Good practice	HTPCT-Commissioning Directorate	Ongoing as part of QOF
Re-commission interpreting services to support improves access for patients with little or no English	Patients with little or no English	Good practice	HTPCT	Underway

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Implement mental health enhanced service in primary care to improve/develop services that address the physical and mental health needs of people with mental health problems	Primary care service users with mental health problems	Good practice	HTPCT	Underway
Enhance involvement of voluntary sector and community groups in decision-making around service planning and development	Voluntary & community groups	Good practice	HSP and its partnership groups,	Part of outcome of HSP review
Improve transport services to hospitals/ health services for disabled and older people	Disabled /older people	Good practice	HTPCT with HAVCO	tba
Explore the role of libraries in providing information to inform health choices, and facilitating access to services.	Library service users	Good practice	LBH	Underway

## INFANT MORTALITY

### Objective (inc.PSA and local targets)

Starting with children under one year, by 2010 reduce by at least 10% the gap in mortality between 'routine and manual' groups and the population as a whole.

PSA6a- Reducing the number of women who smoke during pregnancy

PSA6b- Increasing the number of women who initiate breastfeeding

**LAA Target: Optional Target** Reduce the rate of infant mortality in Haringey by reducing the proportion of expectant and new mothers who report smoking and increasing the proportion who initiate breastfeeding (*Changing Lives priority 4*)

### Current situation

The infant mortality rate in Haringey (7.4/1000 live births in 2002-2004) remains higher than London and England, and varies between Children's Network Area from 6.1/1000 in the West to 7.5 and 8.3 in the North and South patches respectively. Approximately 1 in 10 pregnant women in Haringey are current smokers at the time of delivery, twice the LDP target of 1 in 20. Approximately 84% of women in Haringey initiate breastfeeding, but data is not currently collected on breastfeeding maintenance. The Haringey Infant Mortality Action Plan 2004-5 is currently being reviewed, and this action plan will be updated in light of the outcomes.

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Revise and Implement interagency Infant Mortality Action Plan covering breast feeding, smoking, infant feeding, teen preg and early ante-natal booking	High Risk mothers and babies	Strategy based on good evidence	HTPCT Public health (PH)	Underway
Strategy to reduce the number of women booking late in their pregnancy for ante-natal care, in line with recent NICE guidance.	Pregnant women	Strong	HTPCT PH	Dec 07
Local hospitals to apply for Baby Friendly status Pilot Baby Friendly accreditation for one children's centre	Mothers and their newborn babies , especially higher risk	Good	Hospitals  HTPCT Public health	April 08
Ensure new infant feeding coordinator role is able to promote breastfeeding and best practice in weaning, including implementation of infant feeding guidelines and	Young children and parents/ carers	Strong	HTPCT AD Children Services	Underway
Develop a breastfeeding maintenance monitoring system to target interventions for women/families less likely to maintain breastfeeding at every contact.	Groups with low breastfeeding maintenance rates	Good practice	HTPCT PH	Dec07
Systems to record and monitor the smoking status of, and interventions received by, families with children should be set up in line with NICE guidance. These systems should ensure service providers ask about smoking at all contact episodes (e.g. ante-natal visits)and refer to smoking cessation services .	Parents who smoke	Strong	Children's network. Hospitals, HVs (part of IMAP)	Sept 07
Smoking cessation services should be a core element of care pathways developed within children's centres.	Children's centre service users	Strong	SCS	April 08

## HOUSING

### Objective: (inc. PSA & local targets)

By 2010, bring all social housing into a decent condition with most of this improvement taking place in deprived areas, and for vulnerable households in the private sector, including families with children, increase the proportion who live in homes that are in decent condition (ODPM PSA7).

### LAA target: Safer and Stronger Communities Block

As part of an overall housing strategy for the district ensure that all social housing is made decent by 2010, unless a later deadline is agreed by DCLG as part of the Decent Homes programme. Increase domestic fire safety and reduce arson

### Healthier Communities and Older People Block

Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe

Sub-outcomes

- i. Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort, reducing the risk of fuel poverty and minimising carbon emissions.
- ii. Reduced health impact from slips, trips and falls.
- iii. Reducing the risk to vulnerable people from fire and fire related injuries

### Current situation

Within the social housing sector, providers have been active and are now on target to meet decent homes in 100% of stock by 2010. The level of non-decent local authority owned housing stock has reduced from 58% in 2003/04 to 45% in March 2006. The majority of Registered Social Landlord (RSL) properties in Haringey meet the decent homes standard with approximately 80% of 10,500 properties meeting the standard as at April 2006  
(NB Action plan to be confirmed following consultation with Better Places Partnership)

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Improve energy efficiency in private sector housing, especially homes which fail to meet standards due to a lack of thermal comfort. <b>Link with LAA stretch target</b>	Tenants in renewal areas	British Research Establishment modelling to identify key issues and areas for focus	LBH Environmental Health	tbc



<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Develop standard housing condition assessment criteria, guidance, and referral mechanisms to support services (e.g. private sector housing service) for a range of service providers visiting people in their own homes	Households living in poor accommodation that are vulnerable to poor health	Good practice	LBH Environmental Health	
Implement system to ascertain and monitor levels of non-decency in the RSL sector.	Residents of non-decent housing	Good practice	LBH Housing Strategy	
Implementation of Housing Association Forum joint service standards for all social landlords in Haringey.	Residents of social housing	Good practice	Housing Association Forum	
Work with larger partner RSL associations and those which have more than 50% of properties failing to meet the Decent Homes standard, on their asset management plans to agree disposal programmes and with modified nominations agreements to enable decants for major works.	Tenants of larger RSLs failing to meet Decent Homes Standards	Good practice	LBH Housing Strategy	
Implementation of Accredited Lettings Scheme to provide high quality private sector housing options	Tenants of private sector housing	Good practice	LBH Housing Strategy	
Improve housing conditions in private rented sector accommodation above shops	Tenants of private sector housing above shops	Good practice	LBH Neighbourhood Management	

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Improve dilapidated private sector terrace properties in South Tottenham	Residents of private sector terrace properties in South Tottenham	Good practice	Bridge NDC	
Develop initiatives to tackle fuel poverty <b>Link with LAA Stretch target working with older people</b>	Residents living in fuel poverty	Strong evidence of links between fuel poverty and health outcomes	LBH Environmental Health	
Continue to provide high quality floating support to those with housing support needs across all tenures through the supporting people programme	Residents with housing support needs	Good practice	LBH Supporting People Programme	

## EMPLOYMENT

### Objective: (inc. PSA & local targets)

**DWP PSA 4** In the 3 years to Spring 2008 demonstrate progress on increasing the employment rate; increase the employment rate of disadvantaged groups; significantly reduce the difference between the employment rate of disadvantaged groups and the overall rate.

**DWP PSA 8** In the three years to March 2008 increase the employment rate of disabled people, taking account of the economic cycle; and significantly reduce the difference between their employment rate and the overall rate, taking account of the economic cycle.

**DfES PSA 13** Increase the number of adults with the skills required for employability and progression to higher levels of training

**LAA target:** Increase Employment

- Within each NRF district, for those living in the wards identified by DWP as having the worst initial labour market position (as at February 2004), significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England.
- Reduce worklessness – Increase number of people from priority neighbourhoods helped into sustained work. Increase number of residents on Incapacity benefit for 6 months or more helped into work of 16 hours per week or more for at least 13 weeks

### Current situation

**Employment:** The employment rate amongst the total Haringey working age population was 60.3% in 2004/05. This was 14.5 percentage points below the England average of 74.8%. The gap between the Haringey and England average widened by 3.4 percentage points between 1997/98 and 2004/05, and is currently 14.5 percentage points.

**Education:** More than 85% of three-year-olds are accessing early years education. The attainment of 14 year-olds (Key Stage 3) has improved faster than the national trend since 2000, but the overall levels are still well below national figures. Although there is still a difference in attainment between schools in the East and West of Haringey, results in recent years suggest that this gap is also decreasing.

Action	Target group	Evidence of effectiveness	Delivery lead	
<b>Income Maximisation Strategy-</b> complete, consult on and implement income maximisation strategy linking with	Low income households and those already on benefits	Strong	Adult, culture and community Services	In development
<b>Pathways to employment</b> Pre-employment training and skills development	Long term unemployed	Good practice	Economic Regeneration LBH	Underway
Linking people to jobs e.g. Learn for work, Employment pathways to Health	Long term unemployed	Good Practice	Economic Regeneration LBH	Underway

Outreach approaches to for excluded communities e.g. BME, Lone Parents, Refugees	Some BME communities, lone parents , refugees	Good practice	Economic Regeneration LBH	Underway
Targeted approaches for people with physical learning disabilities and mental health problems	People with Phys dis, learning dis, and mental health problems	Good	Economic Regeneration LBH	Underway
<b>Work with City Growth programme and HVACO</b> to develop programme of workforce health promotion that is feasible in context of local work settings	Employed staff in Haringey (medium sized enterprises)	National Policy	HTPCT	December 2007

## EDUCATION

### Objective: (inc. PSA & local targets)

**DfES PSA6** Raise standards in English and maths so that: y 2006, 85% of 11 year olds achieve level 4 or above, with this level of performance sustained to 2008; and by 2008, the proportion of schools in which fewer than 65% of pupils achieve level 4 or above is reduced by 40%.

**DfES PSA 7** Raise standards in English, maths, ICT and science in secondary education so that: by 2007, 85% of 14 year olds achieve level 5 or above in English, maths and ICT (80% in science) nationally, with this level of performance sustained to 2008; and by 2008, in all schools at least 50% of pupils achieve level 5 or above in each of English, maths and science.

**DfES PSA10** By 2008, 60% of those aged 16 to achieve the equivalent of 5 GCSEs at grades A\* to C; and in all schools at least 20% of pupils to achieve this standard by 2004, rising to 25% by 2006 and 30% by 2008.

**DfES PSA 13** Increase the number of adults with the skills required for employability and progression to higher levels of training

**LAA target: Mandatory** By 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science.

- **Stretch** target on increasing the percentage of 19 year olds with level 2 qualifications (*Changing Lives priority 20*)
- **Stretch** target on increasing the percentage of 16-18 year olds not in education, employment or training (NEET). (*Changing Lives priority 19*)

### Current situation

Education: More than 85% of three-year-olds are accessing early years education. The attainment of 14 year-olds (Key Stage 3) has improved faster than the national trend since 2000, but the overall levels are still well below national figures. Although there is still a difference in attainment between schools in the East and West of Haringey, results in recent years suggest that this gap is also decreasing.

**(NB Action plan to be confirmed following consultation with Children and Young people Partnership Board)**

Action	Target group	Evidence of effectiveness	Delivery lead	Time
Roll out of national EAL programme to improve English language competency for bilingual learners	Bilingual learners	Good practice	Children's Service	
Support the introduction of Personal Advisors in 5 secondary schools to help pupils at risk of exclusion	Pupils at risk of exclusion	Good Practice	Children's Service	

<b>Action</b>	<b>Target group</b>	<b>Evidence of effectiveness</b>	<b>Delivery lead</b>	<b>Time</b>
Development of programmes for secondary pupils from overseas who enter the education system at 14 plus. Programmes to ensure continuity into post 16 provision	Secondary pupils from overseas	Good practice	Children's service	
Provide a wide range of Family Learning opportunities to parents and their children at pre-Foundation and Foundation Stage to boost early years attainment levels, particularly for those who are vulnerable.	Vulnerable pre-school children and parents	Good practice	CYPSP	
Support schools in developing provision that raises the achievement of Black and Minority Ethnic including promoting partnership between mainstream, supplementary and community language schools	BME children and young people	Good practice	CYPSP	
Target schools where attendance is not improving consistently.	Children with poor school attendance	Good practice	CYPSP	

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## Haringey Strategic Partnership

22<sup>nd</sup> March 2007

1. **Subject:** Adopting the Sustainable community Strategy “A sustainable way forward”

### 2. Summary

- The Draft Sustainable Community Strategy “A sustainable way forward” (the Strategy). is attached This document was developed through the Haringey Strategic Partnership (HSP or partnership) following a full period of consultation with residents, businesses and other stakeholders across the borough.
- The Strategy sets out a vision and six clear outcomes for the borough from 2007-2016/17
- A substantial element of the delivery of the Strategy will be through the Local Area Agreement (LAA) and a separate report sets out how we intend to achieve this.
- The Strategy contains the elements of a ‘scorecard’ that will be used to measure progress on key parts of the Strategy and vision – e.g. how well does the community get on and levels of employment. The indicators contained within the ‘scorecard’ will need to be developed and agreed in partnership.
- The Strategy will need to be supported and delivered and as such it will require This ‘scorecard’ a set of wider action plans to underpin the achievement of the Strategy.

### 3. Recommendation

3.1 To consider and adopt the Strategy

3.2 To ensure that the scorecard and wider action plans cover the breadth the elements strategy it will be necessary to involve relevant members of the Partnership in their development. It is recommended that relevant officers develop this. The ‘scorecard’ and wider action plans can be agreed at a later meeting of the HSP

### 4. Analysis

#### 4.1 The Development of “A sustainable Way Forward”

The Sustainable Community Strategy (the Strategy) is the top level overarching strategy for the whole borough. The purpose of the Strategy is to “promote and improve the economic, social and environmental well-being of the area and to contribute to the achievement of sustainable development in the U.K.” There is a requirement on the local authority to produce such a strategy in partnership. Our existing community strategy reached the end of its lifecycle at the end of March 2007 and this strategy will become effective from April 2007. The Strategy attached as Appendix 1 is the outcome of the Haringey Strategic Partnership (HSP or Partnership).

- 4.1 The document has been developed through the structures of the HSP. The main board has overseen the process, with the on-going development delegated to the Community Strategy Steering Group that was formed from the HSP. The HSP

theme groups were also engaged in the development process. The Council has been fully informed on the progress of the strategy.

**4.2** Following extensive consultation, the Strategy has the following overarching vision:

**“A place for diverse communities that people are proud to belong to”**

and sets out six outcomes for Haringey:

- **people at the heart of change**
- **an environmentally sustainable future**
- **economic vitality and prosperity shared by all**
- **safer for all**
- **healthier people with a better quality of life**
- **people and customer focused**

The consultation formed a central pillar for the development of the strategy. Alongside this the biggest opportunities and challenges facing the borough also informed the development of the strategy and this is incorporated into the allied Local Area Agreement (LAA). The LAA forms a major part of the delivery of the strategy. The LAA has been developed through an evidence based planning process. The priority indicators and targets have been agreed in partnership, and they are and developed upon a clear understanding of the key issues for Haringey. Because of external government deadlines the LAA had to be developed, agreed and signed-off by the HSP prior to the completion of the Strategy.

## **5 Consultation**

**5.1** An inclusive and comprehensive consultation programme was used to engage residents, business and other partners in the development of the Strategy. The consultation programme was given a distinct identity with the “Have your say – shape the future” logo. The consultation used a range of means that were appropriate to the varying audiences to ascertain views and comments. The results of this consultation underpin the strategy. Set out below is a condensed overview of the consultation process. A more detailed report setting out the elements of the consultation process can be obtained from the contact officer listed at the end of this report.

**5.2** The consultation took place over two main phases

- **Phase 1** was largely, but not wholly based upon a postcard campaign and was designed as qualitative consultation. The postcard phase of this consultation commenced on 17<sup>th</sup> June 2006 and ended on 25<sup>th</sup> August 2006. The consultation then moved onto more formal groups and meetings, but still used the four questions from the postcard as a basis for engaging with residents and stakeholders. This phase of the consultation ended on 31<sup>st</sup> October by which time
  - there had been approximately 1,200 responses to the postcard questionnaire,
  - the “Have your say – shape the future” road show had made 7 visits to shopping areas across the borough
  - An article was placed into the July issue of Haringey people
  - the road show had visited all the Area Assemblies
  - staff working on the Strategy had met with 17 community, voluntary and hard to reach groups

- the road show went to four large community events across the borough
- the consultation campaign had made contact with every community group known to the borough
- A competition to engage children and young people was set up
- **Phase 2** of the consultation invited comment on the first draft of the strategy. This commenced on 20<sup>th</sup> November 2006 and ended on 5<sup>th</sup> January 2007. This consultation included
  - A newsletter giving an update and feedback on the results of the consultation and how to comment on the draft was sent to all earlier participants in the process and all community and voluntary groups
  - A similar article was posted onto the Haringey website and placed in the December issues of Haringey People
  - The draft Strategy was publicly available on the Haringey website
  - An invitation to comment sent out to those groups previously involved with the strategy
  - It was an agenda item at Area Assembly Meetings
  - It was discussed at the HSP theme board meetings to allow feedback and comments on the draft
  - A workshop event for staff across the Partnership to comment on the Strategy was held
  - A briefing was provided to majority and minority groups on Haringey Council.

### **5.3 Results of the first phase of the consultation**

The most common themes arising from the postcard questionnaire are set out below

#### ***What are the good things about living in Haringey?***

- The cultural diversity - the people was also a popular response
- Open space/trees /parks
- Transport - proximity to central London was also a common theme
- The shopping experience

#### ***What three things do you think would make Haringey a better place?***

- Less crime/anti social behaviour/greater safety
- It should be cleaner/tidier/less rubbish/dirt
- Better services/opportunities for young people
- Better public services

#### ***What should Haringey be like in 10 years time?***

- A good place to live - there was also an aspiration that Haringey should be as good as 'other' places
- It should be clean and tidy
- It should be safe
- Better open spaces and parks

***What concerns do you have about living in Haringey?***

- The prevalence of crime and anti-social behaviour  
This was the overwhelming response followed a very big drop to:
- Lack of cleanliness/amount of rubbish
- Young people - either concern about them or about the lack of services
- Education and schools

These results have all been incorporated into the strategy

**5.4 Results of the second phase – comments on the draft**

The results of the second phase or comments on the draft were, unsurprisingly, more focused and confined to the draft document. The comments and advice received from partners and other stakeholders can be summed up: The final strategy should:

- Focus more on children and young people
- Address health inequalities
- Tackle deprivation and poverty
- Ensure that the need for more and improved affordable housing should be a central part of the strategy

These issues are now clearly worked into the strategy.

**6 Next Steps**

**8.1 Monitoring progress and delivering the strategy**

The Strategy is ambitious and sets high expectations for Haringey. The action plans to support the delivery of this strategy are currently being developed and these will be in place by April 2007. The Local Area Agreement forms a large element of the delivery of the strategy and the targets for these have already been developed by the HSP. The performance indicators that will be contained within the scorecard cover other elements most critical to the delivery of the strategy and the 'health' of the borough. Officers from relevant parts of the Partnership will need to be involved in this exercise.

Both the 'scorecard' and the action plans will be reviewed to check progress and outcomes against targets and objectives. There will be a quarterly review of the 'scorecard' for members of the Partnership to review progress. There will be a six monthly review of the wider action plan and a wider annual evaluation of the Strategy and the underpinning action plans. The entire Strategy will be fundamentally reviewed every four years. The next review will take place in 2010.

The consultation and evidence underpinning the Strategy will also inform our spatial planning and be built into the development of Haringey's Local Development Framework.

**8.2 Production**

The Strategy and the supporting action planning documents will be produced in a variety of formats and will also be available electronically.

## **9 Strategic Implications**

- 9.1** The Community Strategy sets the high level vision for the Haringey Strategic Partnership until 2016/17. It is a long term strategy addressing the biggest opportunities and issues facing the whole borough. It seeks to build upon the borough's success and potential but also to tackle the issues associated with deprivation that face some parts of our community and some of our areas. It will shape the business and resource planning of the Partnership agencies and organisations. It is a Strategy that will be reviewed and renewed and will therefore retain its relevance.

## **10. Financial Implications**

- 10.1** The budget for producing the community strategy will be met by resources that have already been identified. The costs of projects and programmes associated with the delivery of the strategy will be contained within existing resources. The Local Area Agreement aligns funding streams that will deliver a large part of the Sustainable Community Strategy.

## **11. Equalities Implications**

- 11.1** The Sustainable Community Strategy sets out a long term vision for the whole borough. It covers spatial, economic, social and environmental issues. An initial equalities impact assessment has been undertaken. The initial assessment shows that if delivered, the strategy will have a favourable impact upon those facing social disadvantage or those with high needs. However, the full delivery/action plans are not yet drawn up. Once these are completed it will be possible to undertake a more holistic impact assessment that brings in those wider issues that are associated with the Strategy. The Local Area Agreement will deliver a large part of the Sustainable Community Strategy. The Local Area Agreement was subject to an earlier impact assessment. This assessment demonstrated that the LAA would have a positive impact upon equalities groups in the borough by addressing identified needs and would significantly reduce the barriers faced by some equalities groups.

## **12 Use of Appendices / Tables / Photographs**

- 12.1** The Sustainable community Strategy "A Sustainable Way Forward" is attached as Appendix 1.

### **Contact Officer**

If any further information or documents around the sustainable community strategy process are required, please contact Janice Robinson, 0208 489 2613

[janice.robinson@haringey.gov.uk](mailto:janice.robinson@haringey.gov.uk)

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# Haringey Community Strategy

Draft

## **A sustainable way forward** A Vision for Haringey



Working together with local communities and other partners

## Appendix 1





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an environmentally sustainable future  
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**23 Membership of Haringey Strategic Partnership**

## Foreword

### Welcome to Haringey's Sustainable Community Strategy

This strategy draws on the aspirations of residents, businesses and the community and voluntary sector and addresses the biggest challenges and opportunities facing us. Before we embarked upon this strategy the Haringey Strategic partnership undertook an extensive consultation campaign to know what you thought was important for Haringey.

For the people of Haringey the borough's diversity is one of the best things about living in the borough. The vision for Haringey reflects this.

### Haringey 2016 our vision:

“A place for diverse communities that people are proud to belong to”

The aim of this Strategy is to improve the quality of life for everyone. This Strategy sets out our ambitions for the borough and what we want Haringey to be like in 2016. It is important that people feel proud about where they live and to have a sense of belonging and responsibility for the area. People also need to feel safe and secure and together we will make the borough a safer place.

Haringey is a good place to live, work and do business and we want to make it even better. Our community is at the heart of everything we do. We have excellent community relations in Haringey and we will work to extend this and build an even more cohesive community those shares and enjoys all the borough has to offer.

We have a growing population with the numbers of children increasing at the fastest rate. We will need first rate schools, facilities and homes to meet the needs of our population. We will need to increase opportunity and improve people's qualifications and skills. We will open up access to work and employment. We will protect vulnerable people and those in the greatest need ensuring they are treated with respect and dignity. We want to tackle deprivation and low pay and will make child poverty a focus of our work over the coming years.

The needs of children and young people are at the heart of this document. We want them to have happy and fulfilling lives, to be able to achieve and reach their potential. We will make their hopes and aspirations central to the work of the Partnership. They are the future.

**Councillor George Meehan**  
**Chair of the Haringey Strategic Partnership**

**Leader of Haringey Council**

## **Executive summary**

### **People at the heart of change**

Haringey is a cohesive community where people get on well together. More people will be happy with where they live and take a pride in the clean and attractive public realm, built environment, and excellent parks. The places we love and our buildings of heritage will be protected. There will be outstanding schools, more and better housing, improved shopping and transport and a thriving arts and cultural sector.

### **An environmentally sustainable future**

Together with others, Haringey will have reduced the borough's environmental footprint. There will be reductions in carbon emissions with clear targets for continued reduction. Transport will be measurably more sustainable. We will be recycling more and wasting less.

### **Economic vitality and prosperity shared by all**

The community will benefit from increased economic activity in Haringey and in the wider region. We will tackle low incomes and deprivation and we will see increased levels of employment, greater prosperity, opportunity and enterprise. Our children and young people will be achieving more than ever and we will place emphasis on increasing their life chances and inclusion in education and training. We will ensure that these benefits will reach all children especially those who are most disadvantaged. The opportunities to learn and develop will have greatly increased and will be accessible throughout life.

### **Safer for all**

Haringey will be a safer borough where people feel safe and confident about using all the wonderful spaces and places Haringey has to offer. Public transport will be safer and our homes will be more secure. Vulnerable people will be protected. People will show concern for others, taking a pride in their surroundings. Children and young people will have positive opportunities and will be able to enjoy and learn without crime and bullying affecting their lives. Our roads will be safer.

### **Healthier people with a better quality of life**

Health inequalities will be markedly reduced with people living longer and healthier lives in all parts of the borough. Haringey's babies will be healthier. More people will be living independently at home and will be able to access opportunities and support to increase their wellbeing and enjoyment of life. There will be more warm and decent homes. We will ensure that all our children and young people get the best possible start in life and that parents are able to play a full role in supporting and parenting their children.

**People and customer focused**

People will be able access high quality, services and facilities and will be at the heart of decision making and service planning. This will increase the levels of satisfaction with the services they receive. Community leadership will be transparent and accountable and there will be greater opportunities for civic engagement and volunteering. People will be drawn together across the communities and the generations and this will tackle isolation and exclusion. Children and young people will be involved in those decisions that affect them and their future.

## **Introduction**

### **Haringey: the future, the people and the place**

Haringey is an amazing place. We are a cosmopolitan borough of old and new communities. We have a diverse growing population and a diverse landscape, embracing the Edwardian sweep of Muswell Hill, the colourful spectacle of Harringay Green Lanes, the panoramic hill top views from Alexandra Place and the wide vistas of Tottenham Marshes and the River Lee. We want to promote the distinctiveness and uniqueness of our harmonious and varied communities to the world outside. We want to open up our under utilised areas, publicise Haringey to others so that they can identify opportunities for collaboration and reasons to invest in Haringey. We want to attract investment to help transform the borough and improve the places where we live, work and spend time.

Haringey is a welcoming borough and we want greater cohesion across neighbourhoods, cultures and generations. Haringey is a place where everyone can feel they belong and where everyone has a positive contribution to make. While celebrating diversity, we want to maintain and promote that which we hold in common, with people from all communities sharing and enjoying well managed, high quality services and schools. The borough's facilities and cultural opportunities will be easier to access through improved transport, better communications and effective technology. Haringey is incredibly well connected, and we will take full advantage of this, but, we need improved transport between Haringey's different neighbourhoods, and better services and connections with other parts of London and strategic points such as Stansted and the Eurostar at Kings Cross. We must use our proximity and connections to the 2012 Olympics in Stratford to gain benefit for Haringey.

Haringey is people focused. We want people to have greater opportunity to make a success of their lives and benefit from the prosperity of London and the wider region. We need an increased supply of high quality affordable housing, a reduction in health inequalities and we will tackle low incomes. Services will continue to improve and will be easier to access and of the highest quality. We will use resources wisely to secure long term improvement and sustainability. People will be at the heart of change and there will be effective and accountable civic leadership. Alongside this we want to see a dynamic and engaged voluntary, community and faith sector to help bring about improvement and secure success. We will empower people, ensuring that young people and children are included, so they can participate in what's important to them. Communities will see clear benefits from development and change.

## **How we developed this strategy**

At the start of the process to develop this strategy we embarked upon extensive local consultation. Your views are at the heart of this document. These views, together with the considerations of the Haringey Strategic Partnership and your elected council representatives, coupled with what we know about the borough are set out in the rest of this document under six agreed priorities. At the end of the document you can learn more about how we will measure our progress and achievements.

## **People at the heart of change**

A cohesive and included community that gets on well together, sharing and taking a pride in a clean and attractive environment. Our excellent parks and open spaces will continue to improve. There will be outstanding schools, good housing, improved shopping and transport and a thriving arts and cultural sector. The changes and improvements we see will increase resident satisfaction with where they live.

### **Why does this matter?**

Community relations are a good barometer for the health of our borough and you told us that Haringey's diversity is something that you value. We also esteem that which we hold in common and we know that people get on well together. Haringey is one of the most diverse areas in the country and the changes we see create opportunity but we want to ensure that our good community relations continue. We want to create the conditions to help people settle in Haringey and make a success of their lives. We also need the resources to face some of the challenges that population change and growth bring. The needs of our communities should be at the heart of decision making with clear advantages resulting from investment and change.

With your help, the Better Haringey campaign has resulted in a borough that is cleaner and tidier and we know you want this to continue. A well designed and maintained environment increases well-being and the sense of pride that people have in their area. You told us you were ambitious for the borough and its people. You wanted better facilities and activities for children and young people. We know that people enjoy shopping and want this to improve and although you value our good transport connections you want them to get even better.

### **What you told us**

*"A truly cosmopolitan borough where people of diverse communities live and work in harmony"*

*"A place where people from all backgrounds can live, work and enjoy themselves"*



*"A safe, clean, harmonious and aspirational place where there is an excellent quality of life".*

*"A place where people take more pride in their surroundings"*

*"A clean and pleasant place to live in and visit"*

### **What we want to see**

We have excellent community relations, but we will not be complacent. We will promote inclusion and foster an even greater understanding and dialogue. We want all our communities to have easier access to our wonderful open spaces, our facilities and our shopping areas. Better transport connections and improved orbital travel will increase mixing and cohesion, boost economic outcomes by improving access to jobs and commerce and reduce traffic congestion. We will encourage better building design and standards across the borough to create housing, places and spaces that people need and that they enjoy and want to use. We will continue to increase the availability of affordable housing through the optimum use of existing dwellings and by increasing the overall level of our affordable housing stock. We will safeguard our buildings of heritage, build mixed and sustainable communities and protect and enhance open space, creating parks and open space that people respect and enjoy. We want an open and inclusive borough that we share with others by improving and creating places of enjoyment, culture and interest. From museums to cinemas we want to see a plurality and diversity of first class leisure and cultural opportunities that everyone can share and use.

### **How will we do it?**

We will raise the cultural profile of central Tottenham, using the campus of the Bernie Grant Centre and Tottenham Town Hall, Tottenham Green Leisure Centre, Marcus Garvey Library and the College of North East London. Hornsey Town Hall will become the cultural centrepiece of Crouch End. We shall continue the development of Haringey Heartlands providing more homes, a new school, jobs and cultural and leisure facilities. Housing investment will create more affordable and decent housing and foster the development of sustainable and mixed communities.

We will use the strategic location of Tottenham Hale to meet the demand for high quality workspace and new homes. It will provide employment opportunities and community facilities. There will be a secure and protected future for Alexandra Palace, providing opportunities for leisure, work and business. We will work with neighbouring boroughs and the Mayor of London to improve transport and bring employment opportunities and new homes to the Upper Lea Valley, which includes Tottenham Hale and North Tottenham. The borough's social and physical programmes will build cohesion, increase access and inclusion

We will build new schools and Children's Centres that meet the needs of children and young people, creating extended schools that are truly at the heart of the community. We will continue with initiatives that promote cohesion and understanding, drawing together our older, newer and asylum

and refugee communities. With the support of our residents businesses and the community and voluntary sector we will build on the success of the Better Haringey campaign for a cleaner safer borough that we are all proud of.

## **An environmentally sustainable future**

We want to tackle climate change and manage our environmental resources more effectively, increase levels of recycling, improve and promote sustainable transport and create sustainable and energy efficient homes and buildings. We want to reduce the borough's environmental footprint. We will engage children and young people in environmental issues, encouraging our future citizens to be our first 'green generation'.

### **Why does this matter?**

Climate change is an immediate and long term threat to our way of life and will have a particularly high impact upon our children and future generations. We do not have unlimited resources and we should use them wisely and recycle more. Energy and water costs are likely to increase and conserving them will become critical to achieving value for money as well as environmental sustainability. Poor air quality and road congestion and homes and buildings that are poorly built and costly to heat, diminish both our quality of life and our wellbeing.

### **What you told us**

*"the greenest borough in London with the best recycling facilities and a community that cares about their environment"*

*"clean, comfortable, happy"*

*"A caring multicultural community who are tackling global issues such as environmental degradation and poverty"*

### **What we want to see**

Considerable improvements have been made with recycling in Haringey and this needs to extend across the borough. We want to reduce waste and enable far greater levels of recycling. We will protect biodiversity and open space. We shall take steps to minimise the borough's environmental impact, cut down on traffic congestion and reduce carbon emissions. To do this we will need to have and use more sustainable transport options. We need sustainable homes and buildings that are energy efficient and less costly to maintain. Haringey will play its part in protecting the environment for future generations and actively engage children and young people in these efforts.

### **How will we do it?**

Along with local, London wide, national and international initiatives we will reduce carbon emissions. Haringey Council has signed up to the Nottingham Declaration. This pledges the Council to work with residents, businesses and organisations to build a basis on which we can make Haringey a greener and more environmentally-conscious borough. To help people better understand and adjust their environmental impact we will enable people to 'measure' their carbon footprint and provide information on how to reduce this sensibly and easily. The Council has also launched a 2020 vision to minimise waste. These leads will be taken up by the Strategic Partnership bringing all the major agencies and institutions together to adopt common policies and practices to reduce the use of finite resources. Haringey cannot tackle these issues on its own but by making our contribution together with regional and national government and joining in with international efforts we can make a significant contribution to managing resources and tackling climate change. Working with partners like British Gas we will increase home energy efficiency, enable the development of 'green homes', and work to ensure that all major new developments have a whole-life reduced environmental impact. There will be targeted initiatives to increase recycling across the whole borough. We will develop a network of cycle lanes and secure bike parks, promoting the use of public and greener transport, encouraging greater levels of walking and cycling. We will protect biodiversity and enhance our landscapes with more trees. We will work with our communities and encourage them to have pride in their area and bring forward new ideas to protect the environment. The work will continue with schools and we will particularly encourage greater involvement of our children and young people.

## **Economic vitality and prosperity shared by all**

We will increase employment and the numbers of people in work, creating greater prosperity, opportunity and enterprise. Children will achieve more at school. We will place emphasis on increasing the life chances for young people and will increase the numbers of young people engaged in education and training. We will tackle low income and poverty and champion lifelong learning for all.

### **Why does this matter?**

London is a wealthy city that offers opportunity. However not all of our community has shared in the capital's prosperity. Worklessness and deprivation have left some members of our community disempowered and socially excluded. Deprivation has also had a negative effect upon the physical environment of some of our communities. We know that worklessness, isolation and low income have adverse effects upon our health and wellbeing. Poverty, low achievement and lack of opportunity have a particularly high impact upon the life chances of young people. We want our young people to have the encouragement and opportunity to gain the skills and confidence that will enable them to make their way in the world.

### **What you told us**

*"more entrepreneurial to generate wealth and opportunity"*

*"an economically strong and prosperous borough"*

*"tackle poverty and social exclusion, ensuring everyone benefits from change"*

### **What we want to see**

We want a socially inclusive borough that tackles poverty and disadvantage. We want all people to have the opportunity to make a success of their lives for themselves, their families and their communities. We also want to ensure that we protect those on the lowest incomes and those who are the most vulnerable. We want to extend opportunities for life long learning, work, training and education for everyone, including older people and those with disabilities. All our children should be enabled to develop their full potential whatever their background or family circumstances.

We want our already prosperous areas to continue to flourish and the conditions for success to spread across the whole borough. We want more people engaged in employment, training and education and the borough's strategic location championed and used to increase inward Investment and link people to areas of employment.

The food and drink; clothing; information, communications and technology and the creative and cultural industries will all form a key part of Haringey's

'unique selling point' with Haringey's diverse and entrepreneurial population creating robust markets for their goods and services.

### **How will we do it?**

We will extend the training opportunities for people to improve their skills and increase the availability of places in further and higher education. As well as helping to create sustainable local employment opportunities we will access jobs in key areas of commerce and growth creating long term employment opportunities for the whole borough and target employment initiatives at those who find it hard to get work or training using initiatives such as a guaranteed job interview scheme and work placements. The Haringey Strategic Partnership and public services in Haringey all need to play their part in increasing employment levels and opportunity for everyone.

#### **Greater opportunity for young people**

We will continue to improve results in schools and colleges and encourage more targeted skills training to boost the life chances of our young people. To achieve even better school exam results across the borough we will ensure that all schools have the critical elements of success in place and that the education children receive meets their needs. We will also ensure that more young people achieve Key Stages 2 and 4 and get Level 2 qualifications when they are 18.

#### **Business and inward investment**

We will work with business through initiatives like the City Growth Strategy to encourage enterprise and focus on encouraging and supporting those businesses that have real growth potential in Haringey. Part of this will be to focus on the key business clusters by such as food and drink and the development of a strong creative and cultural industry which is a key part of Haringey's 'unique selling point'. We will foster Haringey's businesses through initiatives such as Trade Local which encourage the greater use of local businesses. We will act to enable clear openings and opportunities for collaboration and investment.

#### **Tackle poverty**

We will target poverty, putting efforts into income maximisation, benefit take up, debt reduction and social inclusion initiatives on those who need it. This is particularly important for families with children and older people who live on low- incomes and fixed incomes.



## **Be safer for all**

We will reduce the incidence and fear of crime, tackling its underlying causes and provide support and protection to victims, neighbourhoods and the most vulnerable members of our community. We will make homes safer and create places that people and children enjoy using and take pride in. Our roads will be safer. We will reduce the incidence of young people as victims and perpetrators of crime, providing pathways for opportunity and success.

### **Why does this matter?**

Crime has been steadily decreasing in Haringey but we know that it is still a major concern for residents and business. Fear of crime diminishes the quality of life, particularly for vulnerable groups. We also know that you want people to take greater pride in their neighbourhoods and for people to have greater respect and concern for one another. Evidence tells us that far too many young people are fearful of crime and become the victims and the perpetrators of crime. We also know that children need safe places to play and we need to make our roads safer and provide facilities they enjoy using.

### **What you told us**

*"a positive place to live with safe open places and people taking pride in property*

*and public spaces"*

*"a peaceful place where children can be without fear of being bullied, robbed or hit by a car"*

*"good community cohesion with people respecting each other and their environment"*

### **What we want to see**

We want Haringey to be a safer borough where people feel safe, secure and confident about using all the wonderful spaces and places that Haringey has to offer and we want them to feel safe using public transport. Our homes should be safe and secure places and we should ensure that there are robust measures in place to protect the most vulnerable. We will continue to improve the public realm and want more people to take a greater pride in their environment. Children and young people should be respected and included and they should show concern and respect for others. They should have the opportunity to lead positive and happy lives and we want to see parents play a greater role in their children's achievements and schooling. We want to lessen the devastating impact of drug and alcohol abuse on individuals, families and communities.

### **How will we do it?**

We will need to continue to tackle our crime hotspots and make places cleaner, tidier and more attractive and welcoming. When things need fixing we will do it quickly. Through the deployment of community support officers on the boroughs transport networks local transport will be and feel safer. Haringey has introduced neighbourhood policing initiatives and we will continue to bring policing closer to local communities to increase the understanding of where crime is taking place and what the solutions are. People and communities who are victims of crime will be supported and provided with the information they need to feel and be safer. There will be an emphasis upon stopping re-offending and education around the effects of drug and alcohol abuse with earlier and more targeted treatment available to those who need it. We will make homes safer and more secure installing more security and smoke alarms in the homes of those most vulnerable. We will offer appropriate support and assistance to those affected by domestic violence.

### **Children and young people**

We will reduce the impact of crime and bullying on children the involvement of children and young people in crime and anti-social behaviour. We will do this by giving greater parental support so that parents can be more involved in setting frameworks for their children. There will also be a more systematic approach to tackling the early signs of delinquent behaviour such as bullying. We need to engage young people in positive activities that have lasting benefits for them and their communities. We will increase education, training and employment opportunities as an alternative to crime. We will work together to help give children a clearer direction, built on values and respect, from a younger age with schools, parents and families playing their full part. We will introduce more traffic calming and continue with road safety education to make our streets safer for pedestrians, especially children.

## **Healthier people with a better quality of life**

We will tackle health inequalities and create more decent homes, focusing on those communities at the highest risk of poor health. People will live longer and healthier lives in all parts of the borough. Babies will be healthier. There will be greater opportunity for all people to lead healthier and lives and more people will be living independently. We will ensure that all our children and young people get the best possible start in life.

### **Why does this matter?**

The health of Haringey's residents is improving but we know that these improvements are not happening fast enough. The boroughs most disadvantaged groups and those at most risk from poor mental and physical health are not benefiting as they should from health improvements. Wider factors such as smoking, poverty and unemployment, inadequate housing, educational achievement and a poor diet have critical impacts upon our health. We also know that primary healthcare services and facilities, particularly in some parts of Tottenham do not meet expectations and need to be modernised. We need to tackle these issues and ensure that we target the health inequalities that exist in Haringey so that good health can be enjoyed by all. Keeping people healthy, active and independent gives people a better quality of life makes sound financial sense and brings wider benefits to the whole community.

Haringey's children and young people are achieving more than ever and we have seen considerable improvement in educational attainment across the borough. But more children should be achieving and succeeding. We want to give all our children the best possible start in life and we need to intervene to minimise the impact that social inequality has upon their life chances. Children should be able to enjoy their childhood and teenage years. We have a special responsibility for looked after children and it is important that these children and young people benefit from the opportunities and achievements enjoyed by other children.

### **What you told us**

*"you should help people to look after themselves and provide excellent support for those who can't"*

*"Carers need support and recognition"*

*"Listen to the needs of young people"*

*"a borough that looks after its elderly and treats them with respect and dignity"*

### **What we want**

We want healthier people with a better quality of life, with health and wellbeing measurably improved across the borough. We want to minimise

the impact of poor mental health, helping people to lead stable and independent lives. All of Haringey's children and young people should have the best possible start in life. We need more high quality, safe, settled and affordable housing. We will promote independence and provide high quality support and care for those in the greatest need. We need to improve the facilities and access to primary and community healthcare to ensure that everyone has access to first class services.

### **How will we do it?**

We will target health interventions onto those groups at risk of poor mental and physical health, providing support and treatment earlier to help prevent hospital admissions. We will continue to work to reduce levels of homelessness and have sustained levels of investment to both increase and improve the housing stock for people who are in need. We will focus support services on increasing opportunity, creating prosperity and tackling poverty, through initiatives such as Welfare to Work, debt counselling and income maximisation initiatives.

### **Support people to make healthy choices and lead healthy lives**

People need access to support and information to help them make healthy lifestyle choices. Everyone needs clear information on diet and the healthy use of alcohol. However it is crucial that people are also given ready support to give up smoking or when they have problems with drugs and alcohol. Our parks and leisure facilities are an important part of promoting enjoyable, active and healthy lifestyles. We need to ensure that all sections of our community can access information and those services and facilities that will help them to improve and maintain their health and quality of life. Through improved community based services we will support vulnerable members of the community to remain at home and maintain their independence and we will give support and recognition to the role of carers. We will ensure that people have more say over their care through greater use of direct payments, support and advocacy. To tackle isolation and improve life chances we shall provide increased opportunity for socialising and learning.

### **A bright future for children and young people**

More assistance will be provided to help parents encourage and support their children at school. We will improve school buildings and build new schools where they are needed and use the Building Schools for the Future programme to provide schools fit for the 21<sup>st</sup> century. Children's centres will provide a focus for early intervention, prevention and education. There will be greater emphasis upon keeping children healthy and fit through the Healthy Schools initiative and using opportunities like the Olympics to encourage sports and outdoor activity. We will recognise the value of younger and older people in helping shape the services and facilities they provide and will include them in major decisions across the borough. We will

give voice to the concerns of all young people, especially vulnerable and looked after children. All children should have the best possible start in life we will continue to focus our efforts on reducing teenage pregnancy and provide dedicated services for young and expectant young mothers to reduce infant mortality.

**More and improved housing**

We will invest in the borough's housing stock to increase the supply of affordable housing, reduce overcrowding and improve our housing stock.

## **Be people and customer focused**

We want people in Haringey to receive high quality, customer focused and accessible services that give value for money; respond to people's needs and meet their aspirations. This will result in increased satisfaction with the services that people receive. Local leadership will be transparent and accountable. Everyone has a contribution to make. We will put in place greater opportunities for civic engagement and volunteering, drawing in local people to work together with our elected community leaders to improve the borough. We will bring communities and the generations together ensuring that we tackle social isolation and exclusion. We will increase volunteering and civic engagement amongst children and young people.

### **Why does this matter?**

Good quality easily accessible services are an essential ingredient in improving the quality of life. The provision of services and facilities should be informed by local needs and influenced by the people who use them if they are to meet need and expectation. We know that services designed with users rather than for users are better. Limited public resources means good management and value for money are crucial. Poorly designed services are wasteful. Excellent public services need accountable and effective civic leadership.

Involving customers improves services and strengthens the basis for active citizenship and civic pride. Community participation helps people learn valuable skills and experience and it brings communities and generations together. Social isolation inhibits achievement and negates our quality of life. We will use opportunities for engagement and volunteering to tackle isolation and increase individual and community well-being. Large agencies and institutions cannot provide everything we need for a better quality of life. Volunteering and community involvement promotes community cohesion bringing together people from across the cultures and generations and provides a way for everyone to gain new and valuable skills.

### **What you told us**

*"where people can make the right choices and are able to take responsibility"*

*"Younger people respected and included"*

*"We want good services from the council, the GP and the bank"*

## **What we want**

We need high quality, accessible well run facilities and services that treat customers and users with fairness and decency. Services should be simple to use and make life easier for our residents and businesses. People in Haringey deserve excellent services and the provision of goods and services should be of a high standard across the public, voluntary, independent and private sectors

We want to increase community involvement and promote volunteering and civic participation and people should have much greater control over the type of services they receive and find it easier to raise local concerns and issues. We need easier access to services and information by the innovative use of technology, buildings and other facilities. We want to see empowered active citizens, young to old, to have more say in service provision and the policy decisions we make. Volunteering and community work will become a rite of passage for young people and a long term commitment for many. Volunteering can be used to help older people remain active, utilise their expertise and provide a basis for young and older people to interact and gain a greater understanding of one another.

## **How will we do it?**

We will use technology and innovation to deliver value for money high quality services. We shall use intelligence and evidence to develop services that meet the needs and expectations of our diverse community. Through effective and joined up consultation across the agencies, we will ensure that services are responsive to local issues. We also want to see more on-going user involvement. We will provide better and timelier information to enable people to make the right choices. Translation services are a vital part of ensuring that people get the information they need. But in the longer term we must plan to ensure that all people are encouraged and have the opportunity to learn English.

Voting increases community empowerment and we want to increase voter registration levels and ensure that the most marginalised take up and use their right to vote. However, effective local democracy is not just about voting every four years. We will use the Council's Scrutiny Services to improve services across the piece and make them more accountable. Where it makes sense, decision making and service planning can be brought down to the neighbourhood level. Elected Council Members will be supported by officers across all the organisations and agencies to enable them to effectively carry out their community leadership roles. We shall set up volunteering schemes that are too easy to access and rewarding for both the volunteers and the communities they serve. Haringey has a wealth of talent across the borough. We want to use this capacity to improve the

borough and encourage more people to take an active interest in their area.



## Implementing the strategy and the Haringey 'scorecard'

### **The Role of the Haringey Strategic Partnership and other partners**

The Haringey Strategic Partnership (HSP or Partnership) is a partnership of the main organisations in the borough. This strategy has been devised and is managed by the HSP. The primary purpose of the Partnership is to address those issues that are better tackled collectively rather than by one agency in isolation. The Partnership is led by the elected Council Leader. The membership includes

- elected councillors, members of Haringey Council's Executive;
- the Police;
- the Primary Care Trust;
- the College of North East London;
- major Housing Associations and Homes for Haringey; and
- the voluntary and community sector.

The full list of members can be found at the back of this document. The main Partnership is supported by partnership boards that focus on specific areas of activity. Achieving this Strategy requires the full support of the HSP and the other partnership boards.

### **Community engagement and the Voluntary and Community Sector voice**

The voluntary, community and faith sectors play an increasingly important role on the Partnership and have reserved places on the HSP and the partnership boards. Although the representative role of the elected accountable councillor is critical to the legitimacy of this Strategy, the voluntary, community and faith sectors help in the connection with communities, particularly those that are hard to reach. These sectors also draw in an immense wealth of capacity that makes the borough a richer and better place.

### **Measuring progress: The Haringey 'scorecard'**

The aim of this Strategy is to improve the quality of life for everyone in Haringey. How we assess this will be through a range of measurable key indicators. These indicators have been chosen because they represent the critical elements that are needed to assess the 'health' of our borough and the progress in delivering the priorities set out in this strategy. They tell us about those significant aspects of life in the borough that can be reliably measured. These range from the level of crime, through to satisfaction levels with the Council, the Police and health services. The HSP will set targets around these that will make a definite and positive impact upon the borough. Progress against these targets will be measured and analysed and

used to inform and develop the activity that underpins the Strategy. The indicators to be included in the scorecard are listed below.

## The 'scorecard'

The following indicators will be included in the scorecard:

### People at the heart of change

- Local street and environmental cleanliness (BVPI 199 a)-d))<sup>1</sup>
- Additional homes built in the borough and the proportion of these which are affordable
- Percentage of people who feel that their local area is a place where people from different backgrounds get on well together
- Percentage of residents expressing satisfaction with the local area as a place to live

### An environmentally sustainable future

- Percentage of household waste that has been recycled
- Percentage of municipal waste recycled
- Carbon Emission Levels
- Staff Travel Plans in place

### Economic vitality and prosperity shared by all

- Percentage of 16 year olds achieving 5 or more GCSE's at grades A\*-C
- Percentage of 16-18 year olds not in education, employment or training (NEETS)
- The proportion of residents of working age who are in work

### Safer for all

- Level of priority crimes, as defined by the British Crime Survey
- Reduction in the proportion of adults saying they are in fear of being a victim of crime
- The number of adults and children killed and seriously injured on roads

### Healthier people with a better quality of life

- Life expectancy for men and women- Reduce the death rate (all age, all-cause mortality) in Haringey more rapidly in order to narrow the gap between the death rate for Haringey and that for the England population
- Infant mortality rate
- Older people helped to live at home per 1000 population aged 65 or over
- Percentage of Local Authority homes classified as non decent

### People and customer focused

- Proportion of residents satisfied with

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<sup>1</sup> BVPI 199 Cleanliness a) litter and detritus b) graffiti c) fly posting d) fly tipping

- the Council
- the Police
- their general practitioner

### **The wider action plan**

The Strategy is ambitious and sets high expectations for Haringey. As well as the key indicators outlined in the 'scorecard' a linked but more detailed action plan has been developed. This action plan will incorporate Local Area Agreement (LAA) and the LAA forms a major part of the delivery of the strategy. The LAA has been developed through an evidence based planning process. The priority indicators and targets have been agreed in partnership, and they are and developed upon a clear understanding of the key issues for Haringey.

### **Performance management and reviewing the strategy**

Both the 'scorecard' and the action plans will be reviewed to check progress and outcomes against targets and objectives. The aim of the review processes will be to check that:

- what are we trying to achieve, is it still the right thing for the borough;
- how we are trying to achieve our objectives is appropriate;
- what we are doing is working and relevant and, therefore
- what needs to change?

Importantly, the criteria through which outcomes are assessed will be based on both performance and what people think.

There will be a quarterly review of the 'scorecard' for members of the Partnership to review progress. There will be a six monthly review of the wider action plan and a wider annual evaluation of the Strategy and the underpinning action plans. The entire Strategy will be fundamentally reviewed every four years. The next review will take place in 2010

## Membership of the Haringey Strategic Partnership

### To be checked against recent changes and decisions

Cllr George Meehan Leader	Chair of Haringey Strategic Partnership, of Haringey Council
Dr Ita O'Donovan Cllr Nilgun Canver	Chief Executive, Haringey Council Executive Member for Crime and Community Safety, Haringey Council
Cllr Isadoros Diakides	Executive Member for Housing, Haringey Council
Cllr Lorna Reith Involvement,	Executive Member for Community Deputy Leader of Haringey Council
Cllr Brian Haley Cllr Bob Harris Richard Sumray	Better Places Partnership Haringey Well-Being Partnership Board Chairman, Haringey Teaching Primary Care Trust
Tracey Baldwin	Chief Executive, Haringey Teaching Primary Care Trust
Linda Banton Centre Plus Yolande Burgess Simon O'Brien Prof Norman Revell	Haringey Partnership Manager, Job Learning & Skills Council (London North) Metropolitan Police Pro Vice-Chancellor and Director of Development, Middlesex University
Paul Head	Principal, College of North East London (CoNEL)
Andrew Billany	Chief Executive (Hornsey Housing Trust), Registered Social Landlords
Michael Jones Symon Sentain	Chair of Homes for Haringey Board (ALMO) Programme Director, New Deal for Communities (NDC)
Pastor Nims Obunge Faiza Rizvi	Chief Executive, Haringey Peace Alliance Chief Executive, Haringey Community Empowerment Network (HarCEN)
Mohammed Elmi	Haringey Community Empowerment Network (HarCEN)
Lauritz Hansen-Bay Network	Haringey Community Empowerment (HarCEN)
Stanley Hui	Chief Executive, Haringey Association of Voluntary and Community Organisations (HAVCO) Enterprise Board
Markos Chrysostomou	Haringey Association of Voluntary and

John Egbo

Community Organisations (HAVCO)  
Haringey Association of Voluntary and  
Community Organisations (HAVCO)

Dixie-Ann Joseph	Chair, Haringey Association of Voluntary and Community Organisations (HAVCO)
Adam Jogee Council	Youth Councillor Haringey Youth
Shayan Mofitzadeh Council	Youth Councillor, Haringey Youth
Sharon Shoesmith	Children and Young People's Strategic Partnership Board
Enid Ledgister	Safer Communities Executive Board
David Lammy, MP	Member of Parliament
Lynne Featherstone MP,	Member of Parliament
Joanne McCartney, AM	Member of the Greater London Authority
George Martin	Race Equality Joint Consultative Committee (REJCC)
Observers	
Shaun Rogan	Government Office for London (GOL)
Mahpara Thompson	London Development Agency (LDA)
Steve Douglas	Housing Corporation (HC)





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## Haringey Strategic Partnership – 22 March 2007

### Subject: The Haringey Local Area Agreement

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#### **1.0 Purpose**

- 1.1 To provide an update on the Haringey Local Area Agreement (LAA), the final twelve stretch targets and the next steps for the implementation and delivery of the agreement.

#### **2.0 Summary**

- 2.1 The final draft of the LAA was submitted to the Government Office for London on the 26<sup>th</sup> January 2007 and incorporated GOL's comment on the second draft and the stretch target business cases updated to reflect the outcomes of the negotiations with government departments.
- 2.2 For the reward element (stretch targets), 13 ½ targets were successfully negotiated with GOL. Thirteen of these were selected for inclusion in the final LAA as they were both deliverable and able to draw down the maximum amount of Performance Reward Grant (PRG). The final 13 stretch target templates can be found at Appendix 1.
- 2.3 The Chair of the HSP will be attending a signing ceremony on the 29<sup>th</sup> March 2007 which will mark the successful completion of the negotiation process of the stretch targets and the coming into force of all the new LAAs in April 2007.
- 2.4 The final LAA and a summary are to be published in April 2007 in line with the publication of the Sustainable Community Strategy.
- 2.5 The next steps for the implementation of the LAA include:
- Implementing the performance management, monitoring and financial management arrangements
  - Deciding the future role of the Partnership Group.
  - Developing the LAA implementation plan that incorporates partner's deliver plans, particularly in relation to the stretch targets.
  - Agreeing the principles and processes for the investment of future PRG with partners.

#### **3.0 Recommendations**

- 3.1 That the HSP notes the final draft of the LAA including the 13 stretch targets selected. (See Appendix 1 for the final 13 stretch targets)
- 3.2 That the HSP notes the next steps for the implementation and delivery of the LAA.

- 3.3 To agree that the NRF contingency fund is used to supplement the pump priming grant in light of the increase in the number of stretch targets.

#### **4.0 Background Information**

- 4.1 The HSP has received and signed off the first two drafts of the LAA in September and November respectively.
- 4.2 The Chair and the Vice-chair of the HSP signed of the final version of the LAA on the 25<sup>th</sup> January 2007.

### **5 The Local Area Agreement- Next Steps**

#### **5.1 Stretch Targets**

- 5.1.1 All 13 and a half stretch targets were successfully negotiated with government departments. It was originally agreed by the LAA Partnership Group, that 12 targets would be selected to make the most effective use of both the pump priming funding and the eventual performance reward grant. This decision was delegated to the HSP Chair and Vice-chair in consultation with partner Chief Executives.

- 5.1.2 It was agreed that:

- The volunteering target would not be included. There were significant concerns around the achievability of this target. GOL advised that this target has been difficult to achieve in other local authorities LAAs. Demonstrating value for money was also proving difficult for this target. The risk analysis produced confirmed the position with regards to this target.
- That the LAA would have 13 stretch targets rather than 12. It was agreed that the exercise target would not be combined with the smoking target. The PCT is confident that both these targets are achievable.

- 5.1.3 The decision to include 13 stretch targets will result in the following implications, without any further decisions:

- The Pump Priming Grant (PPG) available for each target will be reduced. The PPG is payable upon the signing of the LAA and will be paid in June 2007.
- The PRG will be split between 13 targets instead of 12 and therefore the amount attached to each target will be reduced.

- 5.1.4 To mitigate the first point, it is recommended that we use the NRF contingency fund to supplement the pump priming grant to ensure that all targets (including the volunteering target) receive funding.

## **5.2 Signing ceremony**

- 5.2.1 The Chair of the HSP will be attending a signing ceremony on the 29<sup>th</sup> March 2007 which will mark the successful completion of the negotiation process of the stretch targets and the coming into force of all the new LAAs in April 2007.
- 5.2.2 In addition to celebrating the signing of the Round 3 LAAs, the signing ceremony will involve a discussion around the future of LAAs following the publication of the Local Government White Paper.

## **5.3 Publication of the Local Area Agreement**

- 5.3.1 The Local Area Agreement will be published in April 2007 in line with the publication of the Sustainable Community Strategy.

## **6. Delivering the Community Strategy and the LAA**

- 6.1 The LAA is the delivery plan for the Partnership's Community Strategy, requiring all partners to work together to achieve the outcomes. The LAA is a tool to support this and measure how we are doing, with lead partners accountable for the achievement of individual targets.
- 6.2 The process to meet Government reporting requirements and the arrangements for the Accountable Body to manage this are being worked up, in consultation with the partnership and thematic partnerships. The council will provide the performance management framework building on the performance management arrangements for the HSP which were agreed at the HSP Meeting of December 21<sup>st</sup> 2006.
- 6.3 So in the coming year a new performance management framework for the HSP will be introduced. This will ensure that the HSP manages the implementation of its new Sustainable Community Strategy. In addition there is a six monthly reporting requirement to GOL for the LAA. These are due in November 07 and June 08. The Government has also stipulated that the end of year statement of grant use with audit opinion must be submitted in March 08.

## **7 Conclusion**

- 7.1 Developing the Haringey LAA has been a positive process which has both challenged and enhanced partnership working within the Borough. Learning from the experience of neighbouring authorities within Rounds 1 and 2 suggests that a further and significant test of partnership working follows the signing of the agreement, and that this is the next challenge for partners to deliver a successful LAA. The lesson from these authorities is that the Community Strategy and LAA must be underpinned by commitment to joint working.

## **Appendix 1: Reward Targets**

The 13 stretch targets submitted in the final LAA are:

### **Children and Young People Block**

**Target 1** Number of schools achieving “healthy school” status

**Target 2** Percentage of 19 yr olds with full level 2 qualifications

**Target 3** Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)

### **Safer and Stronger Communities Block**

**Target 4** Reduce robbery of personal property

**Target 5** Reduce the number of violent crimes across Haringey’s communities with specific reference to victims of domestic violence.

**Target 6** Reduction of litter & detritus in super output areas

**Target 7** Increase in the number of green flag award parks and green space and public satisfaction

**Target 8** Recycling participation within super output areas

### **Healthier Communities and Older People Block**

**Target 9** Increase the number of four-week smoking quitters in N17

**Target 10** Increase the proportion of adults taking part in sport and recreational activity.

**Target 11** Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe

### **Economic Development Block**

**Target 12** Number of people from the 12 ‘worst wards’ helped into sustained work.

**Target 13** Number of Haringey residents in receipt of incapacity related benefits supported into employment.

## **Children and Young People Block**

### **Target 1**

#### **Health and well-being**

#### **Healthy school status (Changing Lives priority 5)**

#### **Indicator by which performance will be measured**

The percentage of maintained schools in Haringey (primary, secondary, special and the Pupil Referral Units) achieving Healthy School Status\* in the National Healthy School Programme

\* The indicator refers to 2005 National Healthy Schools Status (NHSS) Criteria.

#### **Current performance (as at 31 December 2006)**

13%

#### **Performance at the end of the LAA (as at 31 December 2009)**

#### **Performance expected without the reward element of LAA**

75%

#### **Performance expected with the reward element of the LAA**

85%

#### **Enhancement in performance with the reward element of the LAA**

An increase of 10% points

#### **Allocation of Performance Reward Grant**

£704,419

#### **Notes**

Performance at December 06 equates to 10 schools having achieved the NHSS. There are currently 77 maintained schools (63 primary, 10 secondary and 4 special) in Haringey and 2 PRUs (1 medical needs PRU plus 1EBD PRU)

Although not included in the national programme they are included in the target due to the high level of need of the young people attending.

The target is based on the following trajectory

Local Indicator	Baseline	Dec 07	Dec 08	Dec 09
% of schools including extended schools and PRUs in Haringey to achieve NHSS.	13% (Dec 2006)	53% 60% (stretch)  Stretch includes medical needs PRU	67% 75% (stretch)  Stretch includes EBD PRU	75% 85% (stretch)



## **Children and Young People Block**

### **Target 2**

A focus on young people aged 14-24

19 year olds with **level 2** qualifications (Changing Lives Priority 20)

#### **Indicator by which performance will be measured**

(CL)P20.1 Increase the percentage of 19 year olds qualified to Level 2 by 2% by March 2007 and by 5% by March 2009 and the percentage of 19 year olds qualified to Level 3 by 1% by March 2007 and by 5% by March 2009, and support them by offering support for transition from school to college or work based learning with clear pathways for progression.

#### **Current performance (Outturns for 2005/06)**

56.1%

#### ***Performance at the end of the period of the Local Area Agreement***

31<sup>st</sup> March 2010

#### **Performance expected *without* the Reward Element**

63.3%

#### **Performance target *with* the Reward Element**

68.5%

#### **Enhancement in performance with the Reward Element**

An increase of 8.3 percentage points

#### **Allocation of Performance Reward Grant**

£704,419

#### **Notes**

The level 2 at 19 target is based on increasing the proportion of 19 year olds with a level 2. Performance is improved if learners achieve a level 2 for the first time - if they already hold a level 2, and go on to achieve a second level 2 they will not be counted again. Although the % target increases each year, the actual number of 19 year olds reaching level 2 each year will vary, depending on the size of the 19 year old cohort for that particular year.

The PSA target is measured by matching together several administrative datasets containing information on qualifications achieved by young people. For this target, data has been used that reflects performance in Haringey schools, its local College and organisations that deliver Work Based Learning to agree current performance and set the Reward Element target for the period of the Local Area Agreement. The data is compiled by, and available from, the local LSC

Current performance equates to 1,491 16-18 year olds achieving Level 2. On the basis of current data and trajectories, without stretch the performance will equate to 1,931 16-18 year olds achieving Level 2 and, with stretch, 2,091 16-18 year olds achieving Level 2 - an additional 160 young people achieving a full Level 2.

## **Children and Young People Block**

### **Target 3**

Reducing NEETs

#### **Indicator**

Percentage of young people aged 16-18 who are not in education, employment or training

#### **Current performance (three month average from November 2005 to January 2006)**

11.6% (see note ii)

#### **Performance at the end of the period of the Local Area Agreement (three month average from November 2009 to January 2010)**

#### **Performance expected *without* the Reward Element**

11%

#### **Performance target *with* the Reward Element**

10.4%

#### **Enhancement in performance with the Reward Element**

0.6% points

#### **Allocation of Performance Reward Grant**

£704,419

#### **Conditions of grant**

i) The Performance Reward Grant for this target will be lost if the percentage of young people aged 16-18 whose status is 'not known' for the three month average from 1<sup>ST</sup> November 2009 to 31<sup>st</sup> January 2010 is 9.9% or greater.

ii) Performance will need to be captured and measured using a robust client management system that meets the DfES Client Caseload Information System (CCIS) specifications - currently used by Connexions Partnerships. The definition of NEET is the DfES definition as used to measure Local Authority progress towards the 2010 PSA target.

**Notes**

i) For reference, the cohort size (November 2005 to January 2006) is 6337 and 0.6% stretch equates to 38 young people.

ii) Since establishment of this nationally published baseline the method of allocating NEETs by borough within North London has changed. This has resulted in a revised local baseline of 13.7%, which has been taken to account in negotiating the reward target

## **Safer and Stronger Communities Block**

### **Target 4**

Reduce robbery of personal property

#### **Indicators by which performance will be measured**

Reduction of personal robbery in Haringey by overall 6% over 3 years.

#### **Current performance (year ending 31 March 2006)**

1919 recorded offences

#### **Performance expected without the Reward Element**

5027 recorded offences over 3 years

#### **Performance target with the Reward Element**

4915 recorded offences over 3 years

#### **Enhancement in performance with the Reward Element**

112 offences

#### **Allocation of Performance Reward Grant**

£704,419

#### **Notes**

Haringey are a high volume crime borough and amongst the London priority cohort for reductions of personal robbery. This stretch target is very challenging but will be a powerful driver for sustained focus and improvement.

## **Safer and Stronger Communities Block**

### **Target 5**

Reduction of domestic violence

#### **Indicators by which performance will be measured**

- i) Number of incidents of domestic violence\* which result in sanction detections\*\*
- ii) Reduction of repeat victimisation\*\*\* measured by the number of reports/call outs to the police that are repeat incidents, using audited Metropolitan Police Service (MPS) performance data.

\* Domestic Violence is defined as “Any incident of threatening behaviour, violence or abuse (psychological, physical, sexual, financial or emotional) between adults aged 18 years or over, who are or have been intimate partners or family members, regardless of gender or sexuality. (Family members are defined as including mother, father, son, daughter, brother, sister, and grandparents, whether directly related in-laws or step family.)”

\*\* Sanction detections are crimes for which someone is charged, summonsed, receives a caution or other formal sanction.

\*\*\* Repeat incidents are measured by counting the number of reports/call outs to the police that are repeat incidents of domestic violence within a 12 – month period.

#### **Current Performance (Year ending 31 March 2006)**

- i) 2139
- ii) 201

#### **Performance at the end of the period of the Local Area Agreement (Year ending 31 March 2010)**

#### **Performance expected without the Reward Element**

- i) 2181
- ii) 548

#### **Performance target with the Reward Element**

- i) 2310
- ii) 523

#### **Enhancement in performance with the Reward Element**

- i) 129 additional incidents of domestic violence that result in a sanction detection
- ii) 25 fewer incidents of repeat victimisation

**Allocation of Performance Reward Grant**

- i) £352,209.5
- ii) £352,209.5

**Notes:**

The two strands of this target are aimed at improving the area's services to victims of domestic violence and their families; improving the current rate of cases that are disposed of other than by sanction detections; addressing under-reporting and enabling the impact of policy development more closely.

The second strand relating to general victimisation as opposed to reduction through Multi-Agency Risk Assessment Conference System (MARAC) has been used as the Haringey MARAC has only just been established. This general reduction of repeat victimisation has been proposed in the context that Haringey CDRP is proactively developing MARAC.

## **Safer and Stronger Communities Block**

### **Target 6**

#### **Outcome**

Cleaner, greener, safer – narrowing the gap: Improving cleanliness of public realm in the three super-output areas in the London Borough of Haringey (Northumberland Park, Noel Park and Bruce Grove).

#### **Indicator(s) by which performance will be measured**

BVPI 199a Local Street and Environment Cleanliness: Litter and Detritus. The proportion of relevant land and highways (expressed as a percentage) in the London Borough of Haringey's three super-output areas that are assessed as having combined deposits of litter and detritus that fall below an acceptable level\*.

#### **Current performance**

42% 2005/06

#### **Performance at the end of the period of Local Area Agreement**

31<sup>st</sup> March 2010

#### **Performance expected without the Reward Element**

24%

#### **Performance target with the Reward Element**

20%

#### **Enhancement in performance with the Reward Element**

4% points

#### **Allocation of Performance Reward Grant**

£704,419

#### **Condition of grant**

The Performance Reward Grant for this target will only be payable if Haringey achieve a borough-wide BVPI 199a score of at least 24% as at 31 March 2010 (from a 2005-06 baseline of 37%).

#### **Notes**

The definition used will be that contained in BVPI 199a. The lower the percentage the better the performance. \*An acceptable level is defined as grade A, B+ and B as defined in the Code of Practice on Litter and Refuse 1999. Definitions are as set out in the Best Value Performance Indicators – BVPI 199a. These definitions cover the survey and measurement protocols.

There are 18,000 households in the three super-output areas. There are 95,000 households in Haringey.



## **Safer and Stronger Communities Block**

### **Target 7**

#### **Outcome**

Cleaner, greener, safer – to improve the quality, user satisfaction and use of our parks and open spaces

#### **Indicators by which performance will be measured**

- i) The number of parks achieving Green Flag status in Haringey, as measured by Civic Trust data
- ii) The number of parks achieving Green Pennant status in Haringey, as measured by Civic Trust data
- iii) The percentage of people who report that they are very satisfied or fairly satisfied with local parks and green spaces in Haringey, as measured by BVPI 119e using MORI poll.

Note: the figures for indicator iii) include a confidence interval of +/-2.55%

#### **Current performance (as at 31 July 2006 for indicators i) and ii); year ending 31 March 2004 for indicator iii)**

- i) 7 Green Flags
- ii) 2 Green Pennants
- iii) 67%

#### **Performance at the end of the period of Local Area Agreement (as at 31 July 2010 for indicators i) and ii); year ending 31 March 2010 for indicator iii)**

#### **Performance expected without the Reward Element**

- i) 8 Green Flags
- ii) 2 Green Pennants
- iii) 72%

#### **Performance target with the Reward Element**

- i) 12 Green Flags
- ii) 7 Green Pennants
- iii) 77%

#### **Enhancement in performance with the Reward Element**

- i) An additional 4 Green Flags

- ii) An additional 5 Green Pennants
- iii) A 5% points improvement on the BVPI 119e score

**Allocation of Performance Reward Grant**

£704,419

**Split:**

- Indicator i): 50% (£352,209.50)
- Indicator ii): 30% (£211,325.70)
- Indicator iii): 20% (£140,883.80)

**Condition of Grant**

The performance reward grant for this target will only be payable if:

- At least one of the parks securing Green Flag or Green Pennant status as at 31 July 2010 is located in or within 100 metres of the Super Output Areas amongst the 3% most deprived in the country – White Hart Lane, Alexandra, Noel Park, Northumberland Park and Bruce Grove;
- At least two of the parks securing Green Flag or Green Pennant status as at 31 July 2010 is located in or within 100 metres of the Super Output Areas amongst the 10% most deprived in the country – Woodside, West Green, Bounds Green, St Ann's, Haringey, Hornsey and Tottenham Green.

## **Safer and Stronger Communities Block**

### **Target 8**

#### **Cleaner, Greener, Safer – Narrowing the gap**

Improving recycling provision and performance in Haringey

#### **Indicator by which performance will be measured**

The percentage of household waste arisings sent for recycling or composting, as measured by BVPI 82a(ii) and BVPI 82b(ii).

#### **Current performance (Year ending 31 March 2006)**

19.2% (15,500 tonnes)

#### **Performance at the end of the period of the Local Area Agreement**

31 March 2010

#### **Performance expected *without* the Reward Element**

27.3% (22,843 tonnes)

#### **Performance target *with* the Reward Element**

31.8% (26,593 tonnes)

#### **Enhancement in performance with the Reward Element**

4.5% points enhancement (additional 3,750 tonnes of waste recycled or composted)

#### **Allocation of Performance Reward Grant**

£704,419

#### **Condition of Grant**

PRG will be awarded based on the % enhancement figure and not the specific number of tonnes

#### **Notes**

BVPI 82a(ii) – tonnage of household waste recycled. “Recycled” means household waste materials which have been collected and separated from municipal waste with subsequent processing to produce marketable products. Recycling differs from product re-use because of the need to process the recovered material. Measured as total tonnage of household waste arising which has been sent by the local authority for recycling.

BVPI 82b(ii) – tonnage of household waste sent for composting. “Composted” means organic waste material which has been broken down by the action of micro organisms aerobically at a central composting facility. Home composting shall not be included. Measured as the tonnage of household

waste sent by the local authority for composting or treatment by anaerobic digestion.

## **Healthier Communities and Older People Block**

### **Target 9**

Number of 4-week smoking quitters living in N17

#### **Outcome**

To reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

#### **Indicator by which performance will be measured**

The number of people in N17 attending Haringey smoking cessation services who set a quit date and who are still not smoking at 4 weeks, counted according to Department of Health protocol and measured through the Haringey Teaching Primary Care Trust smoking cessation service database.

#### **Current performance**

240 (April 2005-March 2006)

***Performance at the end of the period of the Local Area Agreement (cumulative, year ending 31<sup>st</sup> March 2010)***

#### **Performance expected *without* the Reward Element**

720

#### **Performance target *with* the Reward Element**

870

#### **Enhancement in performance with the Reward Element**

**An additional 150 quitters**

**Allocation of Performance Reward Grant**

£704,419

**Notes**

For the purposes of this target people can be counted as quitters if:

- The residential postcode they provided to the smoking cessation service falls within N17.
- They cease smoking up to and including 31<sup>st</sup> March 2010, and they are not smoking four weeks later.

A person can be counted more than once for the purposes of this target if they make another quit attempt in a different quarterly period (quarters run on the financial year April to June, July to September, October to December, and January to March). There is no upper limit to the number of times a person can be counted for the purposes of this target as long as each attempt is in a different quarter.

NB: 10% of the PRG for this target will be lost if, by 31st March 2010, the PCT fails to achieve a cumulative total of 4 week quitters, equal to the 2007/08 LDP figure multiplied by three. The 2007 / 2008 LDP figure will be known by 31st March 2007."

## **Healthier Communities and Older People Block**

### **Target 10**

**Increase the proportion of adults taking part in sport and recreational activity**

#### **Outcome**

To reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

#### **Indicator by which performance will be measured**

The percentage of adults participating in at least 30 minutes moderate intensity sport and active recreation (including recreational walking) on 3 or more days a week, as measured by the Active People Survey

Note: the figures for this target include a confidence interval of +/- 2.6%

#### **Current performance**

Participation rate as per the Active People Survey October 2005- October 2006 (Sport England, November '06) = 22.9%<sup>1</sup>

22.9%

**Performance at the end of the period of the Local Area Agreement (year ending 31 March 2010)**

**Performance expected without the Reward Element**

22.9%

**Performance target with the Reward Element**

26.9%

**Enhancement in performance with the Reward Element**

A 4% points improvement

**Allocation of Performance Reward Grant**

£704,419

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<sup>1</sup> All percentages relate to the number of Haringey residents included in the Active People survey

**Notes**

**General**

Data will be used from the Active People Survey, commissioned by Sport England. The survey is of adults (16 years and over) participation in sport and active recreation in England. The survey is conducted every 3 years with 1,000 people surveyed from each borough (statistically significant for Haringey as a whole). It is envisaged that the confidence levels for this survey will be in the region of +/- 2.6%. Performance will be judged by the change in percentage from the survey (rather than from the population).



## Healthier Communities and Older People Block

### Target 11

#### Improved living conditions for vulnerable people

Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe

##### Sub-outcomes

- i) Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort, reducing the risk of fuel poverty and minimising carbon emissions.
- ii) Reduced health impact from slips, trips and falls.
- iii) Reducing the risk to vulnerable people from fire and fire related injuries.

#### Indicators by which performance will be measured

- i) The tonnage of carbon that can be reliably said to have not been emitted into the atmosphere as a result of a number of energy efficiency measures carried out in the private domestic sector with vulnerable households. (Source: London Borough of Haringey)
- ii)
  - a) To achieve top performance banding of older people permanently admitted into residential and nursing care (numerator of PAF C72)
  - b) To achieve top performance banding of vulnerable adults permanently admitted into residential and nursing care (numerator of PAF C73).
- iii) Number of accidental dwelling fires as measured by London Fire Brigade (numerator of BVPI 142)

#### Current performance (2005/06)

- i) 108 tonnes carbon saving per year through home energy efficiency measures
- ii)
  - 149<sup>2</sup> older people permanently admitted into residential and nursing care (top performance banding)
  - 59<sup>3</sup> vulnerable adults permanently admitted into residential and nursing care (lowest performance banding)
- iii) 248 accidental dwelling fires

#### ***Performance at the end of the period of the Local Area Agreement***

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<sup>2</sup> Year-to-date for 06/07 is 131 (as of 15 January 2007)

<sup>3</sup> Year-to-date for 06/07 is 34 (as of 15 January 2007)

*(cumulative, year ending 31<sup>st</sup> March 2010)*

**Performance expected *without* the Reward Element**

- i) 324 tonnes
- ii)
  - a) 465
  - b) 105
- iii) 242 accidental dwelling fires

**Performance target *with* the Reward Element**

- i) 376 tonnes domestic carbon savings
- ii)
  - a) 405
  - b) 83
- iii) 230

**Enhancement in performance with the Reward Element**

- i) 52 additional tonnes domestic carbon saving
- ii)
  - a) 60 fewer older people permanently admitted into residential and nursing care
  - b) 22 fewer vulnerable adults permanently admitted into residential and nursing care
- iii) 12 fewer accidental dwelling fires

**Allocation of Performance Reward Grant**

£704,419

**Notes**

*Funding*

Current funding for the scheme is secured 100% through the North Central Sub Region Decent Homes allocation. The Here to Help budget for 06/07 is £460K, this is matched 07/08. Additional funding is likely to be secured into the scheme in 07/08 from the Bridge New Deal for the Community and the possibility of securing unspent NLSR resources is likely. The stretch target will also assured through effective allocation of our interventions to maximise carbon saving.

*Performance Measures*

- i) The calculated carbon savings are based on the following Energy Saving Trust assumptions. All figures and assumptions have been discussed and agreed with the Government Office for London's Sustainable Development Policy Advisor.

Carbon savings of each measure are:

- Each insulated loft saves 1,210kg of CO<sub>2</sub> emissions/year.
- Each installation of top-up loft insulation saves typically 0.290kg of CO<sub>2</sub> emissions/year.
- Each installation of cavity wall insulation saves typically 0.780kg of CO<sub>2</sub> emissions/year.
- Each installation of draft proofing measures saves typically 0.114kg of CO<sub>2</sub> emissions/year.
- Each installation of an energy efficient boiler saves typically 1,369kg of CO<sub>2</sub> emissions/year.
- Each installation of hot water tank insulation saves typically 0.190kg of CO<sub>2</sub> emissions/year.

- ii) Performance measured by Department of Health indicator relating to new permanent admissions to residential care for older people (PAF C72<sup>4</sup>) and vulnerable adults (PAF C73<sup>5</sup>). Our intention is to sustain performance within the top banding for older people and see an increase up to top banding in year three for vulnerable adults who are currently in the lowest banding.

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<sup>4</sup> C72: Older people aged 65 or over admitted on a permanent basis in the year to residential or nursing care.

<sup>5</sup> C73: Adults aged 18 – 64 admitted on a permanent basis in the year to residential or nursing care.

## **Economic Development Block**

### **Target 12**

SSCF Neighbourhood Element Tackling Worklessness Programme stretched geographically from 3 priority neighbourhoods to target disadvantaged customer groups living in neighbourhoods with the highest claimant count relative to the rest of the borough: St Anne's; Seven Sisters; Tottenham Hale; Tottenham Green; Bruce Grove; Noel Park; Northumberland Park; West Green; Woodside; White Hart Lane; Bounds Green; and Hornsey.

#### **Indicator by which performance will be measured**

- 1. The number of people who have been claiming Jobseekers Allowance<sup>1</sup> for 6 months or more helped by the London Borough of Haringey into sustained<sup>2</sup> employment of at least 16 hours per week for 13 consecutive weeks or more, as measured by London Borough of Haringey performance data.**
- 2. The number of Lone Parents<sup>3</sup> helped by the London Borough of Haringey into sustained employment of at least 16 hours per week for 13 consecutive weeks or more, as measured by London Borough of Haringey performance data.**

#### **Current performance (year ending 31 March 2006)**

1. NIL
2. NIL

***Performance at the end of the period of the LAA (1<sup>st</sup> April 2007 to 31<sup>st</sup> March 2010, three years cumulative)***

#### **Performance expected without the Reward Element**

1. NIL
2. NIL

#### **Performance target with the Reward Element**

1. 120
2. 110

#### **Enhancement in performance with the Local PSA**

1. 120
2. 110

## **Allocation of Performance Reward Grant**

£704,419

### **Definitions and Special conditions**

1. People who are: in receipt of Contribution based or Income based Jobseekers Allowance (JSA). They must be unemployed or working less than 16 hours a week, for a period of at least 26 weeks and meet the local labour market conditions for receipt of JSA. In addition Individuals supported must meet the conditions outlined in point 6 below.
2. Sustainable employment is defined as 16 hours or more per week for at least 13 consecutive weeks.
3. Lone Parents are people that are aged 16 or over, have a dependant child under 16 and are not working or working less than 16 hours per week.
4. An individual can only be counted towards one of the indicators and can only be counted once during the life time of the target. In addition, a person cannot be counted somewhere in this target and also on supporting incapacity benefits recipients back into work. If someone is eligible to be counted for either indicators, or both targets, Haringey may choose which to count them towards (but only one measure as a maximum).
5. For the purposes of this target, people gaining work during the period of the agreement may be claimed as sustained for up to 13 weeks after the Agreement expires.
6. Haringey will engage with JSA customers who have completed (or withdrawn before completion) of the Employment Zone programme, without securing a recognised employment opportunity. Customers cannot be engaged within the Employment Zone programme or other mainstream JCP (or their delivery partners') initiative or programme, whilst engaged within the London Borough of Haringey's worklessness initiative. Customers on a specialist JCP or other government caseload, but not attending a training or employment programme e.g. New Deal for Lone Parent Adviser caseload, can be treated as a "new" customer. Customers counted as part of this reward element will be additional to the current SSCF Tackling Worklessness programme.
7. Outcomes claimed within the reward target cannot also be counted as a positive outcome by Jobcentre Plus Employment Zone delivery partners.

8. London Borough of Haringey commit to maintaining detailed client records so that all the above conditions can be independently verified.

## **Economic Development Block**

### **Target 13**

Increase the number of Haringey residents in receipt of incapacity related benefits supported into employment.

#### **Indicator by which performance will be measured**

The number of people who have been claiming an incapacity benefit<sup>1</sup> for 6 months or more, helped by the London Borough of Haringey into sustained employment of at least 16 hours per week for 13 consecutive weeks or more, as measured by London Borough of Haringey performance data

#### **Current performance (year ending 31 March 2006)**

0

***Performance at the end of the period of the LAA (1<sup>st</sup> April 2007 to 31st March 2010, three years cumulative)***

#### **Performance expected without the Local PSA**

0

#### **Performance target with the Local PSA**

180

#### **Enhancement in performance with the Local PSA**

180

#### **Allocation of Performance Reward Grant**

£704,419

#### **Special conditions and definitions**

1. People in receipt of Incapacity-related benefits are recipients of: Incapacity benefit, transitionally protected Severe Disablement Allowance, Income Support (on the basis on incapacity) National Insurance credit (on the basis on incapacity) or other health related worklessness benefits paid for six months or more which are introduced as replacements for any existing benefits as a result of the Welfare Reforms Act.

2. An individual will not be counted more than once for the purposes of this target. In addition, a person cannot be counted for this target and also that on supporting JSA recipients and lone parents back into work. If someone is eligible to be counted for both targets, Haringey may choose which to count them towards (but only one measure as a maximum).
3. For the purposes of this target, people gaining work during the period of the agreement may be claimed as sustained for up to 13 weeks after the Agreement expires.
4. Haringey will engage with new customers not already engaged within a mainstream JCP or their delivery partners' programme. Customers already engaged are those actually participating on training or supported employment programme such as NDDP. Customers on a specialist JCP or other government caseload but not attending a training or employment programme can be treated as a "new" customer.
5. London Borough of Haringey commits to maintaining detailed client records for performance purposes and to ensure the above conditions are met, and can be independently audited and verified.



**Agenda item****Haringey Strategic Partnership – 22<sup>nd</sup> March 2007****Subject: Neighbourhood Renewal Fund and Safer and Stronger Communities Fund**

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**1. Purpose**

- 1.1 To report on the proposed programme of NRF and SSCF projects for 2007/08 as recommended by the thematic partnerships, to be put forward for approval.

**2. Summary**

- 2.1 The report sets out the current position for the two programmes, detailing the indicative programme of projects proposed for 2007/08, and the outturn reports for 2006/07.

**3. Recommendations**

- 3.1 HSP to note the current position across the programmes.
- 3.2 HSP to note the outturn report 2006/07 and the projected underspend within the SSCF programme to be carried forward into 2007/08.
- 3.3 HSP to agree the programme of projects to be put forward for approval by HSP as the indicative programme for 2007/08, as recommended by the Thematic Partnerships. Please see appendix A and D.
- 3.4 HSP to endorse the previously agreed programme of projects as designated within the top slice. Date of previous approval for top slice designated projects December 2005 and March 2006.
- 3.5 HSP to note that a special meeting will be required in May to sign off the second six month review of SSCF to be submitted to GOL on 1<sup>st</sup> June 07, and also note the end of year statement of grant use with internal audit opinion to be submitted to GOL on 1<sup>st</sup> June 07. The tentative date for the special is 22<sup>nd</sup> May 07.

**4. Background Information**

- 4.1.1 This report informs HSP of the current position for the NRF and SSCF regarding the 2007/08 programme and proposed projects

to be included within the 2007/08 programme, as recommended by the Thematic Partnerships.

## 4.2 The current position 2006/07 (NRF)

4.2.1 The Partnership will be required to submit an outturn information report for the 2006/07 programme to GOL at the end of quarter 4 - March 07. The programme is expected to achieve full spend against its allocation. Members will be informed of the final outturn report submitted at the first meeting of the HSP within the 07/08 cycle.

## 4.3 The 2007/08 programme (NRF)

4.3.1 To recap, in December 2005 the HSP agreed the NRF allocations to Thematic Partnerships and the 'top slice' for 2006/07 and 2007/08. These allocations were later endorsed by HSP members at the November 2006 meeting. The value of next year's programme is **£7,862,000**.

4.3.2 At the December 2005 meeting, the HSP also agreed the designations of the top slice for a two year period (2006/07 and 2007/08), with the detail of the actual projects within the designation being deferred to and agreed at the March 2006 meeting - again for the two year period. Please see table below:

Designation	Funding 2006/07 (000)	Funding 2007/08 (000)	Project Detail
Neighbourhoods	500	500	To support the continued development and borough wide roll-out of the Neighbourhood Management Service.
Empowerment Seed Funding	300	300	To utilise at a neighbourhood level as part of the NM rollout – enabling neighbourhood managers deploy a small local budget to respond to local priorities agreed with members, the local community and partner agencies. Has been matched to other funds to achieve local outcomes and improvements.
Programme Management & Capacity	500	550	<b>NRF Programme Management (200k)</b> Funding to support NRF Team which is now also monitoring and co-ordinating the SSCF, and supporting implementation of the LAA. <b>HarCEN VS Development (45k)</b> Enable the monitoring and evaluation of the impact of the funding received by HarCEN. <b>HAVCO Development (35k)</b>

			Funding to support HAVCO to ensure that the VS are able to maximise potential to access external funding. <b>Infrastructure Project (145k)</b> Support independent review of , provide effective management support to the and develop new Sustainable Community Strategy. <b>Baseline &amp; Perceptions Project (75k)</b> Perception surveys in support of the performance measures set for SSCF, NRF, LAA and the overall.
Contingency	114	122	Allocated in November 2006 as part of the under spend bid process.
<b>Total</b>	<b>1,414</b>	<b>1,472</b>	

4.3.2 As a consequence of the Council's decision to withdraw grant funding from HarCEN from the 22nd of January 2007, a decision upheld by the HSP Appeal Panel held on the 12th of January 2007 - the **HarCEN VS Development project to the value of £45k** has not been included in the 2007/08 programme.

4.3.3 In addition, the allocation to the HSP Infrastructure Project has risen from £145k to £190k to assist in the delivery of the LAA. The contingency fund has also risen from £122k to £172k. Please see appendix A.

4.3.3 The programme management team has worked with thematic lead officers supporting the Thematic Partnerships to reach their decisions about continuing projects to remain in the NRF programme for 2007/08. In doing so, the programme management team has endeavoured to ensure that the lead officers and Thematic Partnerships have aligned projects to the mandatory outcomes and targets of the LAA, which begins on 1<sup>st</sup> April. The NRF/SSCF Team is continuing to organise regular theme lead meetings to ensure there is coherence and a clear link to the LAA.

4.3.4 The recommendations of the Thematic Partnerships for continuation projects for 2007/08 are listed in appendix A.

4.3.5 Where Thematic Partnerships have not fully allocated their funding through continuation projects, then new projects have been accommodated. Again, the programme management team has worked with thematic lead officers to ensure Partnerships are satisfied that their recommendations for new projects can be justified against the ability to deliver the mandatory outcomes of the LAA.

- 4.3.6 Thematic Partnerships have been requested to incorporate over programming to the value of 3% of their allocation for 2007/08 to reduce the potential risk of underspend as experienced earlier this programme year. This is in line with previous years, whereby the programme incorporated over programming centrally to ensure effective management of the programme when slippage within projects occurred.
- 4.3.7 Thematic Partnerships have also been requested to consider one or two reserve projects that can be pulled off the shelf and implemented at short notice or identify existing projects that can incorporate extra capacity should underspend arise during the course of the year.

#### **4.4 The current position 2006/07 (SSCF)**

- 4.4.1 The Partnership will be required to submit an outturn information report to the Minister of State by 14<sup>th</sup> March 07. This report will set out the value of work financed by the grant under this determination and carried out by the Partnership from 1 April 2006 to 28 February 2007, together with an estimate of the value of such work to be carried out during March 2007. Please see appendix B for the outturn information report.
- 4.4.2 Members should note that within the Community Empowerment Block of the SSCF, there is a projected underspend of £44,500. The funding within this block- the Community Empowerment Network Fund – is specifically targeted at Community Empowerment Networks (CEN) and the development of the third sector. HarCEN has traditionally undertaken this role in Haringey.
- 4.4.3 Within the Partnership assessment of the first six month review of the SSCF, submitted to GOL in November 06, the Partnership highlighted its concerns about the effectiveness of HarCEN to effectively deliver this role. The Partnership also made mention of how it intended to overcome the present difficulties so as to better support this role in the future.
- 4.4.4 A formal request to GOL was made to carry forward into 2007/08 the projected underspend within the Community Empowerment Block, in order to support the future development of an alternative CEN within the borough. This request has been approved.
- 4.4.5 The Partnership will be required to submit its second six month review of the SSCF to GOL on 1<sup>st</sup> June 07. It will also be required to submit on this date an end of year statement of grant usage as per determination. This must be supported by an internal audit

opinion verifying the eligible expenditure for the period 1<sup>st</sup> April 06 – 31<sup>st</sup> March 07.

- 4.4.6 As a result of the above reporting requirements, it is requested that a special HSP be scheduled in May 07 to provide members with the necessary information and to seek approval for sign off. A tentative date has been set for 22<sup>nd</sup> May 07.

#### **4.5 The 2007/08 programme (SSCF)**

- 4.5.1 To recap, in November 06, members endorsed the SSCF allocations for 2007/08 for Thematic Partnerships as originally set at the HSP meeting in December 2005.
- 4.5.2 Since then there have been some changes to the value of the programme and also the pots of funding streams included within the overall programme. As a result of some of these changes, the figure reported to the HSP in November 06 is no longer accurate.
- 4.5.3 In January 07 we received some confirmation from Government Office for London of the allocations within the SSCF programme for 2007/08. Please see appendix C for confirmed allocations awarded to date and the funding streams pooled within SSCF.
- 4.5.4 From 2007/08 the Community Empowerment Network's element of the SSCF has been withdrawn, with 2006/07 being the final year that this grant will be awarded. Parallel to this the Government informed Haringey that the partnership has been allocated an additional £65,000 within the Neighbourhood Element of the SSCF. The Government has stipulated that this additional funding must be used to capacity build the Voluntary and Community Sector.
- 4.5.5 HSP members will know that because Haringey has achieved significant success within its Neighbourhood Management Service and invested its own resources in sustaining this borough wide, GOL agreed that the neighbourhood element of the SSCF could be used to tackle worklessness during 2006/07.
- 4.5.6 The Enterprise Board approved a 2 year programme which is currently being delivered. However, with the SSCF being subsumed into the LAA, recently issued finance guidance from Government has stipulated that funding can only be directed to outcomes within the specific blocks. This could have significant implications for 2007/08 since the guidance implies that the neighbourhood element can no longer be used to support the delivery of worklessness outcomes.

- 4.5.7 As a result of the guidance, it will be necessary for HSP to agree the proposal for money to be moved across Thematic Partnerships to manage this. The most logical solution would be to realign the funding to ensure that the neighbourhood element is spent as prescribed by the Government. It is suggested that revenue to the value of £512k from the NRF top slice targeted for neighbourhood management - **Neighbourhood Programme Management and Capacity** project- funds the agreed SSCF Neighbourhood Element worklessness programme. In return, the £512k currently allocated from the SSCF Neighbourhood Element for the worklessness programme be transferred to fund the NRF neighbourhood management programme.
- 4.5.8 Funding within the Cleaner Safer Greener element also incorporates revenue funding next year to the value of £150,000, which is different to this year's allocation of 100% capital funding which, the guidance makes explicit must be used for that purpose.
- 4.5.9 Funding under the Safer Communities element has not been fully confirmed, we are still awaiting confirmation of the total amount of DAAT Support grant to be awarded. Aside from the DAAT, this is a standstill budget and figures are the same as 2006/07.
- 4.5.10 In November 06 the Safer Communities element allocation of the SSCF was incorrectly reported. The figure of £1.8 million reported on, is the value of all the pots of funding that were pooled as part of the mini SSCF during 2005/06 under the Safer Communities element. These included various ODPM and Home Office funding streams such as Basic Command Unit, Building Safer Communities, DAAT Support Grant, Youth Justice Board (Home Office grants), and Neighbourhood Wardens and Single Community Programme (ODPM grants).
- 4.5.11 Since then government guidance has changed and continues to change, and some of the above funding streams such as Basic Command Unit, Youth Justice Board, Neighbourhood Wardens and the Single Community Programme are no longer pooled within the SSCF.
- 4.5.12 The programme management team has worked with thematic lead officers supporting the Thematic Partnerships to make decisions about continuation projects and new project proposals for the 2007/08 SSCF programme. In doing so, the programme management team has endeavoured to ensure that the lead officers and Thematic Partnerships have aligned projects to the

mandatory outcomes and targets of the LAA, which begins on 1<sup>st</sup> April.

4.5.13 The recommendations of the thematic partnerships for continuation and new projects for 2007/08 are listed in appendix D. Learning from the experience of this year, it is important that improved planning is programmed for the capital element of the programme for 2007/08 to ensure that capital spend is achieved earlier in the year and that reserve projects are in place as a contingency should the initial programmed works not deliver as scheduled.

## **5 CONCLUSIONS**

- 5.1 To promote cohesion across the programmes as they are absorbed into the new arrangements under the LAA it is essential that lessons learnt are implemented. Importantly, Thematic Partnerships must review their business function to ensure a culture of joint working is fostered to avoid duplication and effectively manage the performance of the projects within the LAA working to the HSP's agreed outcomes. This will be the subject of a further report. More targeted work is required to ensure that pooled partnership recourses are best utilised in the areas of most need.
- 5.2 Funding within thematic allocations will need to be moved around in order to adhere to LAA funding guidance which prohibits directing funding to programmes of work that do not relate to specific outcomes within that block – such as the current worklessness programme. This will not affect the overall amount of funding provided to thematic boards.
- 5.3 From April 1<sup>st</sup> both the NRF and the SSCF will be pooled as part of the LAA. This means that the current reporting requirements will be subsumed into those of the LAA. There is still a requirement, however, to report the financial figures of the NRF separately within the LAA. We have been advised of the reporting dates for GOL and the meeting cycle for the HSP has been adjusted to enable to receive and sign off these reports before they are submitted to GOL.
- 5.4 To manage this transition process the programme management team is currently working with Corporate Finance and the Performance Team to set in place the necessary systems.
- 5.5 It is worth noting that 2007/08 is currently the final year of NRF. There is at present a further two years of SCCF.

Report of: Justin Holliday (Assistant Chief Executive – Policy,  
Partnerships, Performance and Communication) – Haringey  
Council



## NEIGHBOURHOOD RENEWAL FUND PROGRAMME 2007/08

<i>Project Title &amp; Project Manager</i>	<i>Project Description</i>	<i>Recommended Funding 2007/08</i>	<i>Date discussed by Theme Board</i>	<i>Date agreed by Theme Board</i>	<i>Planned date to be agreed by Theme Board</i>	<i>Local Area Agreement targets addressed</i>	<i>Community Strategy targets addressed</i>
<b>SAFER COMMUNITIES</b>							
<b>Partnership Boards Annual Delivery Plans</b> - Claire Kowalska (Community Safety)	Commission a costed annual delivery plan from priority partnership boards/priority groups. Each of the partnership boards under the SCEB will be allocated £50k to deliver against its action plan	£250,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		LAA stretch target for robbery reduction, LAA target to reduce crime in worst affected wards, LAA stretch Target for Domestic Violence (increased sanction detections, reduced repeat victimisation)	Acquisitive Crime, Violent Crime, Violent Crime (Non DV), Youth Offending, Anti Social Behaviour, Resettlement and Rehabilitation of priority and Prolific Offenders
<b>Community Safety CCTV Management</b> - Jean Coot (Community Safety)	Co-ordinated management of CCTV for Community Safety	£55,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07			Acquisitive Crime, Violent Crime, Anti Social Behaviour
<b>Haringey Police Provision</b> - Insp Ian Kibblewhite (Metropolitan Police)	MPS Haringey Provision to enable targeted policing at hot spots for volume crime (emphasis on Noel Park)	£330,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		LAA stretch target for robbery reduction, LAA target to reduce crime in worst affected wards, LAA stretch Target for Domestic Violence (increased sanction detections, reduced repeat victimisation)	Acquisitive Crime, Violent Crime, Domestic Violence, Anti Social Behaviour ,
<b>Safer Communities Provision</b> - Claire Kowalska (Community Safety)	The project supports the implementation of the Safer Communities Strategy 2005-08 and the development work to prevent and reduce crime, to include YOS and CST.	£380,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		LAA stretch target for robbery reduction, LAA target to reduce crime in worst affected wards, LAA stretch Target for Domestic Violence (increased sanction detections, reduced repeat victimisation)	Acquisitive Crime, Violent Crime, Domestic Violence, Anti Social Behaviour
<b>ASBAT Intervention Support</b> Mike Bagnall (ASBAT)	Anti-Social Behaviour Action Team (ASBAT) Intervention Support	£12,500	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		Respect Agenda including mandatory outcomes for measuring satisfaction and confidence	Anti Social Behaviour, Youth Offending

<b>Anti-Burglary Project</b> - Steve Fallon (Metropolitan Care & Repair)	The project supports the Age Concern handy person service for over 60s following burglary, attempted burglary or burglary artifice. Project officer also provides counselling support to victims.	£40,000	18/12/2006 HSP20070322Agenda Signed off by lead members / partners on 17/1/07	TEM9NRFSSCFppv40.xls	PSA1 basket of ten volume crime reduction	Acquisitive Crime	
<b>Victim Support</b> – Debbie Tibber (Victim Support)	Support running costs, management and emerging work to support youth victims	£60,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		Stretch target to reduce repeat victimisation for violent crimes (domestic violence focus)	Acquisitive Crime, Violent Crime, Domestic Violence, Anti Social Behaviour
<b>Addressing and Reducing Domestic Violence</b> - Eve Featherstone (Performance & Policy)	Enable better co-ordination of DV services leading to improved service provision and reduced repeat offending. In addition, project will develop DV services for children and young people and work to reduce tolerance of DV in all communities.	£80,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		LAA stretch Target for Domestic Violence (increased sanction detections, reduced repeat victimisation)	Domestic Violence
<b>Youth Offending Service</b> – Linda James (Community Safety)	Parenting Support Worker & Young Persons Asylum Worker	£80,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07		PSA1 basket of ten volume crime reduction	Acquisitive Crime, Violent Crime, Anti Social Behaviour
	<b>Theme Board Total</b>	<b>1,287,500</b>					
	<b>Theme Board Allocation</b>	<b>1,250,000</b>					
	<b>Over programming (3%)</b>	<b>37,500</b>					
<b>BETTER PLACES</b>							
<b>Graffiti and Fly-Posting Removal</b> - Emma Smyth	Continuation of the dedicated graffiti and fly-poster removal service. Graffiti now removed within 3 days of a report.	75,000	11th Dec 06	14th Feb 07			
<b>Fly Tipping Management</b> - Emma Smyth	Quick and efficient removal of fly tips that occur on unregistered, unadopted or vacant land.	150,000	11th Dec 06	14th Feb 07			
<b>Abandoned Vehicles</b> - Rebecca Smiley	Support for the borough-wide abandoned vehicle service. Vehicles are removed and recycled/disposed of in accordance with regulations.	100,000	11th Dec 06	14th Feb 07			
<b>Community Clear-ups</b> - Zoe Robertson	Continuation of the street based collection service that allows residents to leave large bulky items or specific recyclables.	80,000	11th Dec 06	14th Feb 07			
<b>Litter Management</b> - Emma Smyth	Funding to purchase litter bins that will be sited in specific areas in the NRF wards.	135,000	11th Dec 06	14th Feb 07			

<b>Parks Cleansing</b> - Tim Pyall	Funding to ensure all parks and open green spaces are cleaned to an acceptable standard through enhanced summer cleaning.	150,000	11th Dec 06	14th Feb 07		
<b>Street Washing</b> - Emma Smyth	Continuation of the street washing service targeting those parts of the borough that are most affected by street grime, litter and detritus.	150,000	11th Dec 06	14th Feb 07		
<b>Tottenham High Road Manager</b> - Sean Burke	Overseeing the implementation of recommendations from the High Road Strategy. This takes a strategic look at the future direction of the High Road, such as retail, land use, residential, housing tenure and key sites.	60,000	11th Dec 06	14th Feb 07		
<b>Improvement and Repairs Programme (HMOs)</b> - Tony Jemmott	Homes above shops are identified and surveyed and where applicable enforcement action is taken to ensure they are bought up to a decent standard.	175,000	11th Dec 06	14th Feb 07		
<b>Mobile Clean-up Teams &amp; Street Cleaning</b> - Emma Smyth	Funding for a Mobile Clean Team that will focus work on cleansing issues at a ward level.	200,000	11th Dec 06	14th Feb 07		
<b>Saturday Night Collections</b> - Emma Smyth	Accord collection service on zone 1 roads in Haringey.	70,000	11th Dec 06	14th Feb 07		
<b>Vehicle Take-Back</b> - Rebecca Smiley	Free take back scheme for residents cars no longer in use. Continuation of ALG funded "Scrap-It".	30,000	11th Dec 06	14th Feb 07		
<b>Street Enforcement</b> - Rob Curtis	The Street Enforcement Team provides a uniformed and visible presence across the borough, dealing with a variety of street issues that can affect the quality of life of its community.	250,000	11th Dec 06	14th Feb 07		
<b>New Recycling Projects: Organic Waste, Estates Recycling, Info &amp; Education</b> - Zoe Robertson	Further roll out of the borough's recycling and waste management education programme.	215,000	11th Dec 06	14th Feb 07		
<b>Finsbury Park Enforcement Officers</b> - Despina Johnson (FinFuture)	Funding to employ to environmental enforcement officers, to enforce waste management legislation within the Finsbury Park area.	30,000	11th Dec 06	14th Feb 07		
<b>Green Outreach</b> - Jan Wilson	Increase the presence of staff in parks and open spaces and deliver an environmental education and awareness scheme	100,000	11th Dec 06	14th Feb 07		
<b>Vulnerable Communities Programme</b> - Andrea Keeble	Collate, develop and promote to local residents all known recognised walking routes. Distribute discount cards including money off and free use vouchers to the school children of Haringey	50,000	11th Dec 06	14th Feb 07		

<b>Working with Education &amp; Vol. Sectors to increase fitness activities/sports participation among young people including sports scholarships</b> - Andrea Keeble	Development of an active programme to encourage participation in sport and physical activity and introduction of coaching scholarships for talented young people.	100,000	11th Dec 06	14th Feb 07		
<b>Active Youth Card Programme</b> - Andrea Keeble	Distribute discount cards including money off and free use vouchers to the school children of Haringey	50,000	11th Dec 06	14th Feb 07		
<b>Accessible Transport Programme</b> - Matt Maher	Review and understand the position for the demand and supply of community transport in Haringey. Establish a clear vision and implementation plan that enable the authority to maximise service provision and choice for local residents in the future	70,000	11th Dec 06	14th Feb 07		
	<b>Theme Board Total</b>	2,240,000				
	<b>Theme Board Allocation</b>	2,240,000				
	<b>Over programming</b>	0				

**ENTERPRISE**

<p><b>London Councils NRF/ESF Co-financing programme Haringey Element</b> - Martin Tucker (Economic Regeneration)</p>	<p>Project has commissioned 3 schemes to deliver reduction in Worklessness: Getting Haringey Working - demand-led job brokerage service delivered across the borough, Employment Pathways to Health - will extend job brokerage, training and support to enable lone parents, including teenage lone parents from Black and Minority Ethnic communities, Learn for Work - assist 250 beneficiaries from disadvantaged backgrounds to access employability training, outreach, IAG, Skills assessment, vocational training, personal development and employability training to help them progress into jobs.</p>	<p>225,000</p>	<p>5th Dec 06</p>	<p>5th Dec 06</p>	<p>Economic Development Mandatory Outcome. Within each NRF district significantly improve overall employment rate and reduce the difference between employment rate and the overall employment rate for England. Stretch Targets - Increase the number of disadvantaged residents living within the most disadvantaged wards within Haringey supported into sustained employment by Haringey Councils Tackling Worklessness programme and Increase the number of Haringey residents in receipt of incapacity related benefits supported into employment</p>	<p>Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods</p>
<p><b>Extending the SSCF Tackling Worklessness Programme: The Haringey Guarantee</b> - Martin Tucker (Economic Regeneration)</p>	<p>The Haringey Guarantee is an innovative programme of integrated training, employment and volunteering interventions that focus on communities and wards where worklessness has remained stubbornly high despite previous efforts at reduction. This programme has been developed by the Haringey Enterprise Theme Board Partnership and brings together a partnership of providers with proven capacity to tackle worklessness within a new framework which has, at its heart, a "Guaranteed" job interview for all programme participants.</p>	<p>25,000</p>	<p>5th Dec 06</p>	<p>5th Dec 06</p>	<p>Economic Development Mandatory Outcome. Within each NRF district significantly improve overall employment rate and reduce the difference between employment rate and the overall employment rate for England. Stretch Targets - Increase the number of disadvantaged residents living within the most disadvantaged wards within Haringey supported into sustained employment by Haringey Councils Tackling Worklessness programme and Increase the number of Haringey residents in receipt of incapacity related benefits supported into employment</p>	<p>Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods</p>
<p><b>City Growth &amp; Economic Development Support</b> - Karen Galey (Economic Regeneration)</p>	<p>Funding to continue developing the City Growth business clusters. Activity will include continued support for existing clusters as well as developing new cluster areas e.g. leisure, tourism, water/recycling and the green economy. Funding to develop and implement priority proposals contained in LEGI bid.</p>	<p>250,000</p>	<p>5th Dec 06</p>	<p>5th March 07</p>	<p>Increase Enterprise increase in total entrepreneurial activity among the population in deprived areas – specific indicators to be agreed in negotiations</p>	
	<p><b>Theme Board Total</b></p>	<p><b>500,000</b></p>				
	<p><b>Theme Board Allocation</b></p>	<p><b>500,000</b></p>				
	<p><b>Over programming</b></p>	<p><b>0</b></p>				

**CHILDREN AND YOUNG PEOPLE**

<b>Improving Literacy</b> - Ruth Robertson (Children & Young People's Service)	Programme of literacy intervention to raise standards of attainment in English for years 9-11.	119,900	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 14</b> - We will improve attendance and raise standards of achievement for all children and young people reflected across all sections of our community.
<b>Parental Involvement</b> - Sharon Bolton (Children & young People's Service)	Work with schools, community organisations and individual parents to encourage parents to be more involved in and have a better understanding of their children's education.	141,950	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 14</b> - We will improve attendance and raise standards of achievement for all children and young people reflected across all sections of our community.
<b>Youth Inclusion &amp; Support Panel</b> - Metropolitan Police/Community Safety Team	Project to identify young people at risk and offer services to divert them from crime, behavioural deterioration and to develop a more positive lifestyle.	72,750	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 11</b> - We will reduce the numbers of children and young people who are involved in crime or become victims of crime.
<b>Young Person's &amp; Ethnic Minority Development Project</b> - Debbie Tibber (Victim Support)	Service to support young people affected by crime and domestic violence, offering early crisis intervention, trauma reduction, specialist counsellors and recruiting volunteers for outreach work with hard to reach communities.	38,759	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 8</b> - We will reduce the incidence of specific dangers affecting some or all children and young people in the community in partnership with parents and the wider community and through the implementation of the pan-London child protection procedures.
<b>Reparation Project</b> - Linda James (Youth Offending Team)	Provides services to help young people understand the effect of their crimes on victims, make amends and prevent re-offending.	42,750	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 11</b> - We will reduce the numbers of children and young people who are involved in crime or become victims of crime.
<b>Creating Opportunities for Better Living/Breakfast Clubs</b> - Joan Badcock (Voluntary & Community Sector)	Provides children with healthy breakfast before school starts to ensure better concentration in the classroom, improved school attendance and an improved diet.	114,650	22/01/07	Agreed by key partners by email on 12th February 07			
<b>Teenage Pregnancy, Sexual Health &amp; Parental Support</b> - Susan Shaw (Children and Young People's Service)	Offers support to 16-19 year old parents, with extra focus on education, training and employment and reducing second unplanned pregnancies.	102,750	22/01/07	Agreed by key partners by email on 12th February 07			
<b>4YP &amp; Family Planning Nurse</b> - Kim Morgan (Haringey TPCT)	Part of the 4YP network of services, the nurse will offer holistic approach including advising and prescribing first time and emergency contraception.	64,250	22/01/07	Agreed by key partners by email on 12th February 07			
<b>Youth Offending Service</b> - Linda James (Youth Offending Service)	Provision to support work of the Youth Offending Service in diverting young people from crime and working with youth offenders.	292,000	22/01/07	Agreed by key partners by email on 12th February 07			<b>CYPP Priority 11</b> - We will reduce the numbers of children and young people who are involved in crime or become victims of crime.

<b>Positive Futures</b> - Ayten Kiani (Children & Young People's Service)	Sports based project for young people aged 10-16 who are at risk of, or involved in offending or truancy to divert them to more positive behaviour.	87,750	22/01/07	Agreed by key partners by email on 12th February 07		<b>CYPP Priority 11</b> - We will reduce the numbers of children and young people who are involved in crime or become victims of crime.
<b>YOS Parenting Worker</b> - Linda James (Youth Offending Service) <b>NEW PROPOSAL</b>	The parenting workers assess all parents of children and young people where there is a score of 2+ on the family relationship section of the asset assessment tool. Parents are offered various forms of intervention including informal parenting sessions.	42,750	22/01/07	Agreed by key partners by email on 12th February 07		<b>CYPP Priority 11</b> - We will reduce the numbers of children and young people who are involved in crime or become victims of crime.
<b>Support to Supplementary and Community Schools</b> - Children & Young People's Service <b>NEW PROPOSAL</b>	Haringey has 35 supplementary and community schools that provide support to young people in their mother tongue and cultural heritage. They make a strong contribution to raising standards of achievement.	12,750	22/01/07	Agreed by key partners by email on 12th February 07		<b>CYPP Priority 14</b> - We will improve attendance and raise standards of achievement for all children and young people reflected across all sections of our community.
<b>Theme Board Total</b>		<b>1,133,009</b>				
<b>Theme Board Allocation</b>		<b>1,100,000</b>				
<b>Over programming (3%)</b>		<b>33,009</b>				
<b>WELL BEING</b>						
<b>Salsa Club</b> - Natalia Blazina (Scorpion Salsa Group)	The project will run dance/salsa classes for elderly in Haringey (Tottenham, Bruce Grove). Classes will be a combination of exercise, music, self-expression and socialising a the same time.	9,200	20th Feb 07	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07		Increase the proportion of those aged 16 and over taking part in sport and physical activity (HCOP).
<b>Welfare to Work</b> - Bill Slade (Economic Regeneration)	Improve access to employment and promote social inclusion for disabled people (joint funded through Enterprise and Well Being Themes). The project has developed a clear strategic vision, which feeds into the overall Haringey Employment Strategy that ensures Welfare to Work for disabled people is a part of mainstream employment initiatives.	40,898	20th Feb 07	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07		Increase the number of disabled people helped into sustained work (ED)
<b>Haringey Forum for Older People</b> - Robert Edmonds (Age Concern Haringey)	Continued development and support of an independent forum to enable the engagement and representation of older peoples' views especially the harder to reach and socially excluded communities.	56,170	20th Feb 07	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07		Increase the number of day opportunities for older people by (i) increasing the number of volunteers and (ii) increasing the number of older people attending day opportunities programmes (HCOP)


<b>Black &amp; Minority Ethnic Carers Respite Service</b> - Faiza Rizvi (BME Carers Respite Service)	Culturally appropriate support service to Black and Minority Ethnic carers. The funding facilitates BME carers to network, provide support to each other and keep abreast of care in the community developments. It also provides a mechanism for consultation.	20,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the number of breaks received by carers (HCOP)
<b>The Six8four Centre</b> - Diane Clark (Adult, Culture and Community Services)	Support for services offered from the centre. Clients accessing the centre are offered social support, activity programmes, training and are beginning to explore work opportunities.	78,823	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the number of disabled people helped into sustained work (ED)
<b>Out and About - Befriending and Community Development</b> - Robert Edmonds (Age Concern)	Placement of volunteer befrienders with older people who are socially excluded or who are at risk of social exclusion. The 'Out and About' project will continue to develop and share good practice in volunteering.	36,750	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		An increase in the number of people recorded as or reporting that they have engaged in formal volunteering 2 hours per week or more (SSC)
<b>Libraries for Life</b> - Diana Edmonds (Adult, Culture and Community Services)	Funding for the creation and sustainment of activates complementary to the NRF programme within the borough's libraries. This involves extended opening hours and a range of activities for all ages and communities.	198,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the number of smoking quitters in deprived areas (HCOP) and Increase the proportion of those aged 16 and over taking part in sport and physical activity (HCOP)
<b>Home Support and Street Drinker Outreach Workers</b> - Damon Knight (Haringey Advisory Group on Alcohol)	The project offers home support for people who are unable or unwilling to access mainstream services, but want to make changes to their drinking lifestyle. The project operates in partnership with the Outreach Street Drinkers project due to the close links.	78,400	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Reduce premature mortality rates from heart disease and stroke related diseases (HCOP)
<b>Cycling Club</b> - Beverly Tarka (Adult, Culture and Community Services)	Extending the cycling project started in partnership between Haringey Mencap and Haringey Learning Disabilities Day Opportunities. Establish a cycling club in a mainstream location.	10,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the proportion of those aged 16 and over taking part in sport and physical activity (HCOP)
<b>Happy Opportunities</b> - Lena Hartley (PHASCA)	Combined approach to get people fit and back to work. Hold 2 hour sessions (including 30 minutes of Yoga and 1 hour of skills for work training together with a personal 1-2-1 session) for 30 people 50+ from Noel Park, Bruce Grove and Northumberland Park.	18,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the number of disabled people helped into sustained work (ED); Increase the proportion of those aged 16 and over taking part in sport and physical activity.



<b>Tackling Fuel Poverty</b> - Denise Gandy (Strategy & Performance)	Reduce fuel poverty in the most vulnerable households in the borough by enabling a more strategic approach to affordable warmth work and through targeting of resources using thermal imaging and BRE modelling	55,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Improve homes for vulnerable people by ensuring that housing is energy efficient and safe (HCOP)
<b>Health in Mind</b> - Vanessa Bogle (Teaching Primary Care Trust)	Project is made up of 3 elements to increase physical activity, healthy eating and household income. This project will be delivered in partnership between the TPCT and Haringey Council.	370,765	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Increase the number of disabled people helped into sustained work (ED); Reduce the gap in premature mortality rates (HCOP) and Increase the proportion of those aged 16 and over taking part in sport and physical activity (HCOP)
<b>Benefits Outreach</b> - Robert Edmonds (Age Concern Haringey)	Complimentary to the existing Community Legal Services Quality Marked benefits advice service. Enable a targeted information, advice and welfare rights outreach campaign toward those harder to reach communities.	47,096	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Increase the average annual income of deprived groups by increasing uptake of (i) Council Tax and (ii) Housing Benefit amongst eligible individuals (HCOP)
<b>Community Income</b> - Faiza Rizvi (BME Carers Support Service)	Project aims to increase household income by an average of £10 per week, by providing Benefit information advice, support in benefit form completion, and review tribunal representation and advocacy service in Haringey.	32,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Increase the average annual income of deprived groups by increasing uptake of (i) Council Tax and (ii) Housing Benefit amongst eligible individuals (HCOP)
<b>Reaping the Benefits</b> - Sean Burke/Bernadette Riganti (Neighbourhood Management Service)	The project aims to target people in the Super Output Areas with mental health issues to offer benefits checks. The project will target residents with whose first language is not English.	98,000	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Increase the average annual income of deprived groups by increasing uptake of (i) Council Tax and (ii) Housing Benefit amongst eligible individuals (HCOP)
<b>Appropriate Adult Training for B Tech Award</b> - Ify Adenuga (Crucialsteps)	Trainees' Literacy and Numeracy skills will be assessed followed by induction training and agreement of Training Plan signed in partnership with Crucialsteps. This will prepare Trainees and enable their understanding of the programme prior to receiving the following training as per their ITP agreement	15,926	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07	Increase the average annual income of deprived groups by increasing uptake of (i) Council Tax and (ii) Housing Benefit amongst eligible individuals (HCOP)

<b>Accessing Employment Through Individualised Budgets</b> - Beverly Tarka (Adult, Culture and Community Services)	The Project will provide intensive, individually tailored support for people with learning disabilities to access paid work.	16,605	Discussed by Well Being Chairs Exec on 20/12/06 and 23/1/07	20th Feb 07		Increase the number of disabled people helped into sustained work (ED)	
<b>Income Maximisation project</b> - Helena Pugh (Adult, Culture & Community Services) <b>NEW PROPOSAL</b>		30,000		20th Feb 07			
<b>Smoking Cessation project</b> (Vicky Talbot TPCT) - <b>NEW PROPOSAL</b>		100,000		20th Feb 07			
	<b>Theme Board Total</b>	<b>1,311,633</b>					
	<b>Theme Board Allocation</b>	<b>1,300,000</b>					
	<b>Over programming</b>	<b>11,633</b>					
<b>NEIGHBOURHOODS AND CAPACITY</b>							
Neighbourhoods - Zena Brabazon	This project underpins the continuing development of Neighbourhood Management in Haringey's wards and priority areas following the boroughwide rollout of the service in 2006.	500,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	1)Empower people to have a greater choice and influence over local decision making and a greater role in public service delivery SSC. 2) improve the quality of the local environment SSC	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods
NRF/SSCF/LAA Programme Management - Louisa Aubeeluck	Funding to support the NRF Team and co-ordination of SSCF. In addition, the team will be coordinating the delivery and reporting the progress of the LAA to GOL.	200,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	Cross cuts all LAA targets	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods
HAVCO Voluntary Sector Development - Susan Humphries	Funding to support HAVCO. HAVCO aims to ensure that the sector is able to maximise their potential to access external funding by ensuring a professional approach to services and management.	35,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	1)Increase Enterprise increase SSC 2) empower people to have choice and influence over local decision making and a greater role in public service delivery	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods
Baseline and Perceptions Project - Janette Gedge	Perception surveys in support of the performance measures set for SSCF NRF and the HSP overall.	75,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	Empower people to have a greater choice and influence over local decision making and a greater role in public service delivery SSC	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods
HSP Infrastructure Development - Zena Brabazon	Support to continue the development of the partnership infrastructure including: roll-out of the Sustainable Community Strategy, development of working resulting from HSP review and management support to the HSP.	190,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	Cross cuts all LAA targets	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods

Empowerment Seed Funding - Zena Brabazon	Funding to utilise at a neighbourhood level to continue the successful programme of working with local people, where they set priorities and work with partner agencies.	300,000	12-Dec-05	12-Dec-05	requesting HSP re-approval 22-Mar-07	1) Empower people to have a greater choice and influence over local decision making and a greater role in public service delivery SSC. 2) improve the quality of the local environment SSC. 3) Improve Health and reduce inequalities HCOP CYP. 4) Achieve economic wellbeing CYP HCOP. 5) increase employment and enterprise ED. 6) Reassure public of fear of crime SSC.	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods
Contingency Fund	Unallocated	172,000					
	<b>Theme Board Total</b>	1,472,000					
	<b>Theme Board Allocation</b>	1,472,000					
	<b>Over programming</b>	0					
	<b>Programme Total</b>	7,944,142					
	<b>Programme Allocation</b>	7,862,000					
	<b>Over Programming</b>	82,142					


<b>Floor targets addressed</b>
Volume crime reduction (PSA1), Reassurance (PSA2), Increased detections
Volume crime reduction (PSA1), Reassurance (PSA2), Increased detections
Volume crime reduction (PSA1), Reassurance (PSA2)
Volume crime reduction (PSA1), Reassurance (PSA2)
Volume crime reduction (PSA1), Reassurance (PSA2), Narrow the gap between the east and the west of the borough, Create safer communities, Create safer and greener public spaces.

Volume crime reduction (PSA1), Reassurance (PSA2)
Reassurance (PSA2), PSA3: Building confidence in the CJS, Victim Focus, Young people, crime and victimisation
Volume crime reduction (PSA1), Reducing violent crime, Reassurance (PSA2)
Reassurance (PSA2), PSA3: Building confidence in the CJS, Victim Focus, Young people, crime and victimisation
ODPM PSA8 - Liveability (Cleaner, Greener, Safer)
ODPM PSA8 - Liveability (Cleaner, Greener, Safer)
ODPM PSA8 - Liveability (Cleaner, Greener, Safer)
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<b>DWP PSA4</b> Employment - Increase employment rates
<b>DWP PSA4</b> Employment - Increase employment rates
<b>DWP PSA4</b> Employment - Increase employment rates <b>DTI PSA6</b> Build an Enterprise Society







<p><b>DH PSA4</b> To improve health outcomes for people with long term conditions; <b>LPSA</b>: Identified carers' receiving assessments.</p>
<p><b>DH PSA2</b> Reduce Inequalities in Life Expectancy; <b>DH PSA4</b> Improve Health Outcomes for People with Long Term Conditions <b>DCMS PSA 3</b>: increase take-up of cultural and sporting opportunities</p>
<p><b>LPSA8</b>: Helping older people live independently in the community; <b>Home Office PSA6</b> Increase volunteering in community engagement</p>
<p><b>DH PSA2</b> Reduce Inequalities in Life Expectancy; <b>BV117</b> To increase attendance at libraries; <b>DfES PSA7 + PSA10</b> Education - Raising Attainment</p>
<p><b>DH PSA2</b> Reduce inequalities in life expectancy; <b>ODPM</b> Homelessness Target; <b>DH PSA1</b> Substantially reduce mortality rates.</p>
<p><b>DH PSA1</b> Life expectancy; <b>DH PSA 4</b> To improve health outcomes for people with long term conditions; <b>DWP PSA4</b> Increase employment rates of disadvantaged groups</p>
<p><b>DH PSA1</b> Life expectancy; <b>DWP PSA 8</b>: increase the employment rate, <b>DfES PSA13</b> Increase the number of adults with the skills required for employability.</p>

<p><b>DH PSA1</b> Life expectancy, <b>ODPM PSA7:</b> Increase the proportion who live in homes that are in decent condition</p>
<p><b>DH PSA1</b> Life expectancy; <b>DH PSA 2:</b> Reduce inequalities in life expectancy; <b>DH PSA 4:</b> To improve health outcomes for people with long term conditions; <b>DCMS PSA 3:</b> increase take-up of cultural and sporting opportunities; <b>DWP PSA 8:</b> increase the employment rate <b>DfES PSA 13</b> Increase the number of adults with the skills required for employability</p>
<p><b>HO PSA 6</b> Increase voluntary and community engagement, especially amongst those at risk of social exclusion; <b>LPSA 8</b> To help older people live independently in the community.</p>
<p><b>HO PSA 6</b> Increase voluntary and community engagement, especially amongst those at risk of social exclusion</p>
<p><b>LPSA 8:</b> helping older people live independently in the community</p>
<p><b>DWP PSA 8:</b> Increase the employment rate <b>DfES PSA 13</b> Increase the number of adults with the skills required for employability</p>

<p><b>DWP PSA 8:</b> Increase the employment rate; <b>DfES PSA 13</b> Increase the number of adults with the skills required for employability; <b>DH PSA 4</b> To improve health outcomes for people with long term conditions; <b>DWP PSA4</b> Increase employment rates of disadvantaged groups</p>
<p><b>ODPM PSA1</b> social exclusion and neighbourhood renewal working across departments  <b>ODPM PSA8</b> liveability <b>DfES PSA1</b> children's development  <b>DTI PSA6</b> social enterprise</p>
<p><b>ODPM PSA1</b> neighbourhood renewal</p>
<p><b>ODPM PSA1</b> neighbourhood renewal <b>DTI PSA6</b> social enterprise</p>
<p>Covers all 6 outcome areas</p>
<p>Covers all 6 outcome areas</p>

<p><b>ODPM PSA1</b> social exclusion and neighbourhood renewal working across departments <b>ODPM PSA8</b> liveability <b>DfES</b> <b>PSA1</b> children's development <b>DTI PSA6</b> social enterprise <b>HO</b> <b>PSA1</b> crime reduction <b>DWP</b> <b>PSA4</b> increase employability <b>DoH PSA2</b> reduce health inequalities+182</p>

## SSCF (OUTSIDE LAAs) GRANT 2006/07: FORECAST OUTTURN

London Borough of Haringey

LAA Allocation 2006/07			Forecast Outturn 2006/07			Variance					
Revenue	Capital	Total	Revenue	Capital	Total	Revenue	%	Capital	%	Total	%
£1,002,562	£1,090,863	£2,093,425	£958,062	£1,090,863	£2,048,925	£44,500	4%	£0	0%	£44,500	2%

### COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance and what action has been taken to address it.)

Actual spend as of 28th February 07 of Haringey's 2006/07 Safer and Stronger Communities Fund (SSCF) allocation is £1,195,173.82. Forecast spend for 2006/07 is £2,048,925. This is variance overall of 2% of the 2006/07 allocation, consisting of: 4% variation within the revenue allocation; and 0% variance within the capital allocation. On 5/2/ 07 Haringey wrote to GOL requesting to carry forward SSCF Community Empowerment Network Fund under spend into 07/08. This request was approved by GOL on 6/2/07 as it is within the permitted 5% overall allocation as per determination letter. The under spend within the Community Empowerment Network carried forward into 2007/08; together with the additional Neighbourhood Element for 2007/08 will be the basis of funding used to establish a replacement CEN within the borough.

### SIGNED BY THE CHIEF FINANCE OFFICER

Signature	
Name	Gerald Almeroth
Date	

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Appendix C – confirmed funding within SSCF allocation for 2007/08

**Confirmed allocated funds:**

Please see table below outlining confirmed figures within the SSCF for 2007/08.

Thematic Board	Total SSCF Allocation		Government Department	Funding Stream	Allocation for 07/08	
	06/07	07/08			Revenue	Capital
Better places	£970,000	£1,130,000	DCLG <sup>1</sup>	CSGE <sup>2</sup> CSG <sup>3</sup>	£150,000	£980,000
Safer Communities	£541,886	£472,640	Home Office	ASB <sup>4</sup> BSCF <sup>5</sup>	£25,000 £326,777	£120,863
Neighbourhood Element	£412,800	£581,000	DCLG	NE <sup>6</sup>	£581	
Community Empowerment Networks	£168,739	0				

There are some differences to the allocation of funding for 2007/08 compared to 2006/07. These are:

- Better places have revenue funding allocated for 07/08 to the value of £150,000. Funding within this block for 06/07 is 100% capital.
- There is an increase of £65,000 within the Neighbourhood Element- guidance suggests that this additional money should be targeted at the Voluntary and Community Sector (VCS) at neighbourhood level. The Neighbourhood Element is currently spent on worklessness.
- DAAT Support Grant funding of £69,000 has not been confirmed. This funding is allocated through Home Office and usually makes up part of the revenue resource within the Safer Communities block.

<sup>1</sup> DCLG - Department of Communities and Local Government

<sup>2</sup> CSGE – Cleaner Safer Greener Element (capital)

<sup>3</sup> CSG – Cleaner Safer Greener (revenue)

<sup>4</sup> ASB – Anti-Social Behaviour (revenue grant)

<sup>5</sup> BSCF – Building Safer Communities Fund (revenue grant)

<sup>6</sup> NE – Neighbourhood Element (revenue funding)

Appendix C – confirmed funding within SSCF allocation for 2007/08

- 06/07 is the last year of the Community Empowerment Network funding. GOL. However, additional money through Neighbourhood Element is to be targeted at VCS.

<b>SAFER &amp; STRONGER COMMUNITIES FUND PROGRAMME 2007/08</b>								
<i>Project Title &amp; Project Manager</i>	<i>Project Description</i>	<i>Recommended Funding 2007/08</i>	<i>Date discussed by Theme</i>	<i>Date agreed by Theme Board</i>	<i>Planned date to be agreed by</i>	<i>Local Area Agreement targets addressed</i>	<i>Community Strategy targets addressed</i>	<i>Floor targets addressed</i>
<b>SAFER COMMUNITIES (£541,640)</b>								
<b>Capital Improvements to Key Areas</b>	Embed community engagement and local problem-solving around community safety and neighbourhood renewal to respond to identified areas which need capital improvements (this will link closely with work of Neighbourhood Management and Safer Neighbourhoods Teams and must be agreed by them)	121,200	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07				Community engagement and reassurance (PSA2)
<b>Anti-Social Behaviour Action Team</b>	Support for the borough-wide ASBAT which co-ordinates work with victims and perpetrators of ASB.	327,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07			Narrow the gap between east and west of the borough. Create safer communities, create safer public spaces.	
<b>ASB Grant</b>	Ring fenced to ASB responses and provision. Provides funding towards the ASB policy officer post in the Community Safety Team.	25,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07			Narrow the gap between east and west of the borough. Create safer communities, create safer public spaces.	
<b>DAAT Partnership Support Grant (YET TO BE CONFIRMED)</b>	Ring fenced to DAAT partnership management and covers the DAAT manager post and other work	69,000	18/12/2006 members agreed that the final programme could be signed off by lead members /partners	Signed off by lead members / partners on 17/1/07			Drug prevention. Safer communities	
	<b>Theme Board Total</b>	<b>542,200</b>						
	<b>Theme Board Allocation</b>	<b>541,640</b>						
	<b>Over programming</b>	<b>560</b>						

<b>CLEANER GREENER SAFER - (£970,000 capital, £160,000 revenue)</b>								
<b>Automated Public Conveniences</b> ( <i>capital</i> ) - Mike McNicolas		125,000	11th Dec 06	14th Feb 07				
<b>Improving Smaller Green Open Spaces</b> (£420k capital/£10k revenue) - Nick Withey		430,000	11th Dec 06	14th Feb 07				
<b>Street Wardens</b> ( <i>revenue</i> ) - Ian Blake		150,000	11th Dec 06	14th Feb 07				
<b>Enhanced Programme of Energy/Fuel Efficiency Improvements to Private Sector Homes</b> ( <i>capital</i> ) - Lynn Sellar		175,000	11th Dec 06	14th Feb 07				
<b>Package of Road Safety Education and Campaigns</b> ( <i>capital</i> ) Tony Kennedy		200,000	11th Dec 06	14th Feb 07				
<b>Care &amp; Repair - Front Gardens Project</b> ( <i>capital</i> ) Steve Fallon - Metropolitan Care & Repair		50,000	11th Dec 06	14th Feb 07				
	<b>Theme Board Total</b>	<b>1,130,000</b>						
	<b>Theme Board Allocation</b>	<b>1,130,000</b>						
	<b>Over programming</b>	<b>0</b>				<i>to be allocated to new projects</i>		
<b>NEIGHBOURHOOD ELEMENT - WORKLESSNESS</b>								
<b>Tackling Worklessness</b> - Diane Leveridge, Northumberland Park School	Led by Northumberland Park School and will extend the school's vocational offer at Key Stage 4. It includes work experience, work-based learning and alternative programmes. It will increase staying-on and retention rates for full-time 16+ students. Over 200 young people will gain assistance through this intervention. It also has the potential for establishing a model that can be rolled out across the borough	100,000	10th July 06	2 year programme agreed on 10/07/06		Economic Development Mandatory Outcome. Within each NRF district significantly improve overall employment rate and reduce the difference between employment rate and the overall employment rate for England. Stretch Targets - Increase the number of disadvantaged residents living within the most disadvantaged wards within Haringey supported into sustained employment.	Narrow the gap between the east and west of Haringey by improving the most deprived neighbourhoods	DWP PSA4 Employment - Increase employment rates
<b>Moving Forward</b> - Positive Employment	The intervention will pilot Employment & Job Brokerage Advisors to school leavers and college students (under 25s) adding value and an enhanced offer to 60 CoNEL students. They bring good added value in their links with BME community groups and businesses.	57,142	10th July 06	2 year programme agreed on 10/07/06		As Above	As Above	DWP PSA4 Employment - Increase employment rates

<b>Haringey At Work. Talent At Work</b>	Employment Advisors in Council Services. This is a demand led intervention with job brokerage meeting identified need. Talent has good established links with local and national employers. Each resident accessing provision will be offered at least 3 live employment opportunities with 60 local residents accessing jobs	120,000	10th July 06	2 year programme agreed on 10/07/06		As Above	As Above	DWP PSA4 Employment - Increase employment rates
<b>Working for Health. Haringey Teaching Primary Care Trust</b>	Haringey Teaching Primary Care Trust working in partnership with Tomorrow's People will pilot Information, Advice and Guidance and support services to patients using local GP surgeries to improve the employment prospects of and reduce numbers in receipt of Incapacity Benefit.	115,536	10th July 06	2 year programme agreed on 10/07/06		As Above	As Above	DWP PSA4 Employment - Increase employment rates
<b>Work Placements for Employment. HAVCO</b>	This intervention provides a co-ordinated volunteering work experience/ work placement intervention for 150 local residents. It assesses individuals and match them with organisations and businesses. The intervention enhances skills, knowledge and work experience through volunteering in the voluntary, community, private or public sector in Haringey thereby providing a pathway into employment.	53,148	10th July 06	2 year programme agreed on 10/07/06		As Above	As Above	DWP PSA4 Employment - Increase employment rates
<b>Employment Action Network Neighbourhood Management, Sean Burke</b>	A Neighbourhood Employment Officer (NEO) based in Haringey's Neighbourhood Management Team responsible for the development of local actions and priorities linking into the main elements of the programme on worklessness impacting on the 3 neighbourhoods. The NEO will also be responsible for delivering 8 Jobs Fairs and brokering 25 residents into jobs.	46556	10th July 06	2 year programme agreed on 10/07/06		As Above	As Above	
<b>Evaluation - CSC</b>	An embedded evaluation of the programme	24,000	10th July 06	2 year programme agreed on 10/07/06				
	<b>Theme Board Total</b>	<b>516,382</b>						
	<b>Theme Allocation</b>	<b>516,000</b>						
	<b>Over programming</b>	<b>382</b>						

<b>NEIGHBOURHOOD ELEMENT - VOLUNTARY AND COMMUNITY SECTOR EMPOWERMENT</b>							
<b>Development of Community Empowerment Network</b>	Additional Neighbourhood Element funding provided to support development of 3rd sector and to fund development of replacement CEN. <i>(Project allocation includes £44.5k rolled over from 06/07. Original allocation is £65k)</i>					Mandatory Outcome - Safer and Stronger Communities Block - Empower local people to have greater choice and influence over local decision making and a greater role in public service delivery Increasing the Volunteer base	
		109,500					
	<b>Theme Board Total</b>	<b>109,500</b>					
	<b>Theme Allocation</b>	<b>109,500</b>					
	<b>Over programming</b>	<b>0</b>					
	<b>Programme Total</b>	<b>2,298,082</b>					
	<b>Programme Allocation</b>	<b>2,297,140</b>					
	<b>Over Programming</b>	<b>942</b>					

## Haringey Strategic Partnership – 22 March 2007

### Subject: Implementation of the Haringey Strategic Partnership Review

#### 1. Purpose

- 1.1 To agree the implementation of the findings of the HSP Review in the form of the following Action Plan.

#### 2. Summary

- 2.1 The findings of the HSP review were agreed at the last meeting of the HSP and an action plan has now been drawn up to implement the findings of the review.

- 2.2 As well as the review which was undertaken by consultants that specialise in the area of Strategic Partnerships there are various other factors that have influenced the shape of the action plan including:
- HSP Review
  - The Local Government White Paper (Strong and Prosperous Communities)
  - Reshaping: The Council has recently undertaken a reshaping exercise in order to make itself more fit for purpose in relation to current public service provision needs.
  - Audit report: An internal audit of Partnership Arrangements was undertaken in October 2006.
  - HSP observations: The HSP itself has also recognised the need to move forward and to strengthen and develop partnership working.

- 2.3 A series of next steps were recommended for the Partnership to take to allow the HSP to move forward. These steps can be summarised as follows:

1. Clarify the scope and role of the HSP
2. Strengthen the strategic vision of the HSP
3. Develop stronger links between the HSP, Haringey's Sustainable Community Strategy and Local Area Agreement
4. Develop a clearer partnership framework
5. Improve the Partnership's membership and meetings
6. Tighten HSP support and organisation.

### **3. Recommendations**

- 3.1 The HSP endorse the proposed Action Plan
- 3.1 The HSP agree to receive regular reports on the implementation of this Action Plan
- 3.2 The HSP sets up a Steering Group to guide the implementation of the Action Plan.

### **4. The HSP in context**

- 4.0 Haringey Strategic Partnership (HSP) was formally set up in April 2002, and it was responsible for producing the Haringey Community Strategy 2003-07. It also developed the Haringey Strategic Partnership Action Plan 2005-06, which incorporated actions to deliver the Community Strategy, Neighbourhood Renewal Strategy and Performance Management Framework.
- 4.1 This is a challenging time for HSP. It has recently developed both a new Community Strategy (2007-2016) and a third round Local Area Agreement (LAA), due to begin in April 2007. As a result, the Council, as the accountable body for the LAA, is keen to have a benchmark from which to improve the LSP, so that it can best meet these new challenges.

## **5 The HSP Review and Action Plan**

### **5.1 Aims of the HSP Review**

- 5.1.1 The principal objectives of the HSP review were:
  - To review the progress and achievements of Haringey LSP to date;
  - To assess the capacity of the LSP to meet new challenges and opportunities and, in particular, the development and strategic delivery of the Community Strategy and LAA;
  - To provide a benchmark from which to improve the LSP; and
  - To propose how the LSP can best meet new challenges and opportunities, including through improvements to its governance structures, partnership relationships, and planning processes.
- 5.1.2 The findings of the review were agreed at the last meeting of the HSP and an action plan has now been drawn up to implement the findings of the review.

### **5.2 Context of the Action Plan**

- 5.2.1 As well as the review which was undertaken by consultants that specialise in the area of Strategic Partnerships there are various other factors that have influenced the shape of the action plan.



5.2.2 These are:

1) HSP Review- The findings of the review were reported to the last meeting of the HSP and it was agreed that these should be adopted and a work plan put in place to introduce any necessary changes or improvements. The summary of those findings, for reference, is attached as appendix A.

The review identified four main areas for improvement:

- The Partnership needs to be clearer about its role and where it is seeking to have impact. It needs to ensure that there is a strong shared knowledge and ownership of its priorities. To support delivery the HSP needs to put in place and resource an appropriate performance monitoring and management framework.
- The Partnership needs to refresh and review its membership, in particular to ensure that an effective link is made with the business community. This does not necessarily need to be through direct membership of the HSP, but a way needs to be found to enable the perspective of local businesses to be represented. The HSP should also look at its overall size – a review of Theme Groups may enable more streamlined links to be made with them. The HSP should be satisfied that where an organisation is represented by more than one person that this adds value to the HSP and in these cases be very clear about the different roles people are playing.
- The Partnership needs to be strategic about its focus, identifying areas where it adds value and can have impact because of the nature of the HSP and the range of partners involved. As far as possible it should look to delegate to theme groups, retaining its focus on genuinely cross cutting issues or key areas where the Theme Groups and other approaches have failed to make a difference.
- The Partnership needs to review its structures and in particular it needs to review the overall partnership framework within the borough, focussing on the role of theme groups, their sub-groups and how both vertical and horizontal communication works between them. This should be done with the view of creating a more streamlined and accessible partnership structure that clearly links service specific delivery plans and priorities up through to the HSP, the Sustainable Community Strategy and the LAA. The HSP also needs to review some of

its basic systems, such as the information provided to members about the partnership.

2) The Local Government White Paper (Strong and Prosperous Communities) - The emphasis the White Paper puts on the key role of LSPs in a 'place shaping' agenda fits well with the aim of moving the HSP to a more focussed and strategic agenda. The White Paper's identification of the LAA as the Partnership's delivery plan for the Community Strategy should also help in better linking action and delivery to agreed priorities.

The White Paper clearly emphasises the local leadership role of the Council within a local strategic partnership, but is also clear that this should be achieved without control or dominance and this will be something that it is important to maintain in Haringey. There is also a greater onus on other local partners to cooperate and the new duty on named partners should enable partners to hold each other to account for joint action agreed through the Partnership.

The HSP's record to date in relation to VCS involvement places it well to respond to the increased emphasis in the White Paper on community and citizen empowerment. Thinking about how to improve active representation from all sectors and communities should enable further progress in this respect.

3) Reshaping – The Council has recently undertaken a reshaping exercise in order to make itself more fit for purpose in relation to current public service provision needs. One of the planks of this reshaping is enabling the council to work more effectively in partnership. The importance of partnerships to public services in the borough is now recognised by the establishment of the Partnerships Division in the Chief Executive's Department. This in turn means that more focus can be placed on ensuring appropriate and effective support to the HSP and its thematic partnerships.

4) Audit report - An internal audit of Partnership Arrangements was undertaken in October 2006 to provide management with assurance that internal controls designed and placed into operation over Partnership Arrangements entered into by the Council are adequate and effective in order to manage financial and non-financial risks. Recommendations that were made by this audit report include:

- There should be a Council Wide Partnership's policy. This would ensure a consistency of approach to partnerships and this in turn would help enforce appropriate activity with regard to managing partnership working.
- There should be a Council-wide register of partnerships again to help ensure consistency of approach and management and that this can be monitored and controlled

- A documented strategy should be approved and circulated for each partnership arrangement.

5) HSP observations – Finally, the HSP itself has also recognised the need to move forward and to strengthen and develop partnership working. It was with this in mind that the review of its workings was commissioned. Also work has already been undertaken on behalf of the HSP to produce a Handbook which documents its terms of reference, membership and protocols amongst other aspects of the efficient management of the HSP. A draft of this Handbook was presented and agreed at an HSP meeting earlier in the year.

### **5.3 Implementing the HSP Review**

5.3.1 A series of next steps were recommended for the Partnership to take to allow the HSP to move forward. These steps can be summarised as follows:

1. Clarify the scope and role of the HSP
2. Strengthen the strategic vision of the HSP
3. Develop stronger links between the HSP, Haringey's Sustainable Community Strategy and Local Area Agreement
4. Develop a clearer partnership framework
5. Improve the Partnership's membership and meetings
6. Tighten HSP support and organisation.

5.3.2 An implementation plan which outlines how the work involved in taking these next steps is attached as Appendix A. The implementation plan lays out how the work should be approached, who has responsibility for ensuring that the work is carried out and a time frame within which the work should be completed.

5.3.3 It is recommended that progress on the implementation of this plan is reported back to the HSP on a regular basis and that the work is overseen by a steering group of members of the HSP as recommended in the original review and agreed at the last meeting of the HSP.

## **6 Conclusions**

6.1 Implementation of the HSP Review will place the Partnership in a stronger position to meet the challenges of the Local Government White Paper especially with regard to stronger community leadership.

## Appendix A: Implementation Plan

The action plan falls mainly into 3 /4 work areas.

- Work to complete the draft handbook which will provide a solid framework to support the HSP in its development.
- Strategic Developmental work for the HSP and its theme boards
- Operational developmental work
- Longer term strategic developments

These four work streams are identified and specific tasks / actions outlined below

<b>Completion of Draft handbook</b>		
Terms of reference reviewed	In draft Handbook	To be discussed with Partners / Theme board chairs and then agreed / adopted at AGM
Develop clear procedures including a consultation strategy	In draft Handbook	
Review partnership protocols	In draft Handbook	
HSP handbook produced	Handbook nearly complete	
<b>Strategic Development work for HSP</b>		
Consider entering into a formal partnership agreement including T&Cs, Objectives, Performance management arrangements, Shared resources.	A recommendation of a recent internal audit report	<b>Needs consultation with and review by HSP itself</b> <b>Put a proposal to HSP at its AGM</b>

Partnership framework developed		
Establish a co-ordinating management board (exec)	Agreed in principle but the detail is still to be agreed	
Revisit the membership of the HSP and identify appropriate membership	Need to consider these in the light of the new Community Strategy and the LAA	
Agree the overall number of Theme Groups to best reflect priorities of HSP		
Draw up clear terms of reference for theme groups		
Ask each Theme Group to carry out a review of its own structures	Theme groups are aware that this may be required but some guiding principles need to be produced.	
Generate a clear diagram showing the different Theme Groups and how they feed into the LSP	This follows on from a review of the theme group structures	
Agree priorities for HSP as a collective body and review annually	Need to consider these in the light of the new Community Strategy and the LAA	
<b>Operational development, work of the HSP to deliver via a support unit</b>		
Secretariat, support team to be established	To be established as a result of the Council's reshaping exercise	<b>Proposal to AGM</b>
Single contact point and source of information		<b>Ongoing work for the HSP</b>

identified		<b>Support Unit over its 1<sup>st</sup> year</b>
Identity for HSP strengthened	All partners need to participate in this exercise	
Identify strategies or initiatives that are 'owned' by the HSP and plan the HSP's workload		
Identify the nature of each agenda item	The HSP support team should provide this.	
Produce a regular summary of issues dealt with		
Develop an induction programme for partners		
Improve performance management arrangements including development of appropriate outcome measurements		
Identify the data to give an overview of performance and the sources of data		
Establish a culture of accountability for performance		
<b>Future role of HSP</b>		
Develop the role of the business sector	All partners need to participate in this development	<b>Longer term business plan of HSP</b>

## Haringey Strategic Partnership – 22 March 2007

### Subject: Thematic Partnerships Update

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#### **1. Purpose**

- 1.1 To present summary updates of the work streams, activities and recent decisions undertaken by each of the thematic partnerships.

#### **2. Summary**

- 2.1 The quarterly updates from each of the theme boards is set out below and accompanied by the minutes of the last meetings.

#### **3. Recommendations**

- 3.1 To note the updates from each thematic partnership and for board members to comment as appropriate.

### **Thematic Partnerships Update**

#### **4. Well-being Partnership**

- 4.1 The Well-being Partnership Board held a special meeting on 15 February to consider two items of particular significance:
- Haringey's Life Expectancy Action Plan (also on the agenda for this HSP meeting);
  - A joint report on finance by the HTPCT and Adult Services which concluded that both organisations "are determined to minimise the impact on residents of the challenging financial position in the borough. This is being done through ongoing discussion at a political and senior management level by aligning resources to joint priorities and jointly seeking to make efficiency saving where they can be made".
- 4.2 At its next meeting on 15 March, the Board will discuss the development of Haringey's Well-being Strategic Framework and plans for the implementation of the Health Act 2006, specifically the ban on smoking in enclosed public places and workplaces from 1<sup>st</sup> July 2007.

#### **5. Better Places Partnership**

- 5.1 At its meeting on 14<sup>th</sup> February the Board considered the Better Places NRF Programme for 2007/08.
- 5.2 The meeting that was scheduled for 26<sup>th</sup> February was postponed. Future dates have yet to be set.

#### **6. Enterprise Partnership SSCF Tackling Worklessness**

- 6.1 The Safer and Stronger Communities Fund programme, a £1million integrated package of interventions tackling worklessness in 3 wards –

Bruce Grove, Noel Park and Northumberland Park, has completed 2 quarters delivery and an evaluation of this delivery was presented to the Board in March 2007. Good progress is being made against most indicators with employment advisors now in place in council settings, GP surgeries, and in college courses. A total of 27 jobs have been secured, work placements have been established and 250 students are on enhanced vocational courses.

The SSCF interventions are integrated and cemented together through the **Haringey Guarantee** which is being launched at Tottenham Hotspur on 20 April 2007.

#### **NRF Allocation 2007/08**

- 6.2 The Enterprise Board has agreed programmes for £500,000 NRF in 2007/08. £225,000 is allocated to the continuing NRFESF co-financing programme tackling worklessness with £25,000 allocated to supporting the delivery of LAA stretch targets on worklessness. The proposed funding allocation for business and enterprise will be split into 2 pools: £110,000 allocation to Haringey City Growth and £140,000 allocation to Business Support and LEGI projects

#### **The LAA Economic Development Block**

- 6.3 The LAA Economic Development Block targets have been agreed with GOL, DWP and DCLG. These targets are supporting 180 long term IB claimants, 110 long term JSA claimants and 120 Lone Parents supported into sustainable employment. Two enabling measures around extended in work benefit support and extended benefit support for work placements have progressed through to the DWP where they are being discussed in a working group which will report back by the end of March 2007.

#### **Funding Mapping**

- 6.4 The Board had requested a strategic mapping exercise of current intervention funding by partners in the borough, to establish that best value is being achieved. This was presented to the March 2007 Board meeting. This showed that 53 different organisations operating in Haringey receive funding through 3 main funding streams – ESF, NRF, SSCF – and 4 main commissioning bodies – LSC, LDA, JCP and LBH. Only 8 organisations receive funding from more than 1 funding stream and from more than 1 commissioning body.

#### **Life Expectancy Action Plan**

- 6.5 The TPCT presented the LEAP at the Enterprise Board and partners will feedback comments and suggestions on how LEAP can be linked to the work of the Enterprise Board on tackling worklessness and increasing entrepreneurship.

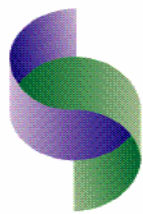
#### **7. Safer Communities Executive Board (SCEB)**

- 7.1 The Safer Communities Executive Board meeting was held on 12<sup>th</sup> March.



- 7.2 The performance of the partnership against the PSA targets was discussed and noted to have improved significantly for the first half of this year (2006/07), which was the period covered by the report submitted. The weakest area is Theft from a Motor Vehicle.
- 7.3 The substance misuse targets have seen an increase in achievements since then new providers of the Drugs Intervention Programme have been operational.
- 7.4 The Youth Offending Service's performance has continued to improve, with low numbers of young offenders in full time education, training and employment being the main weakness. The numbers of new entrants into the youth justice system looks high and will not meet the target, but this is partly due to a base line that was incorrectly low due to poor recording of young people receiving reprimands out of Borough.
- 7.5 The draft action plans were approved for 2007/08 for each of the partnership boards under the SCEB. These include the targets and outcomes needed to be achieved under the LAA for the next year, and use the data analysts reports to utilise resources where and when these are most needed.
- 7.6 The main challenge for next year will be that having done so well this year, it will be really hard to significantly improve on these achievements, as we are measured each year on the baseline of the previous year.
- 8. Children and Young People's Strategic Partnership (CYPSP)**
- 8.1 The CYPSP met in January and devoted a part of the meeting to consideration of *Changing Lives*, the Children and Young People's Plan, and in particular the review for year two. Overall it was felt that the priorities were still the appropriate ones, but that the plan would benefit from further development. For example by refining targets as we increase our knowledge of activities and outcomes or looking at the impact of developments in one priority on other priorities.
- 8.2 The CYPSP also received a paper outlining the options under consideration for the alignment of Connexions Services from April 2007. At this time funds will start to transfer to the local authority until April 2008 when the Council assumes full responsibility for the delivery of Connexions.
- 8.3 There were also reports from the Safer School's Programme and a presentation on the final exam results for Haringey schools.
- 8.4 The Joint Area Review (JAR) action plan and the Local Safeguarding Children Board annual report were also presented to the CYPSP.

- 8.5 Updates were given on the progress with the Local Area Agreement and Neighbourhood Renewal Funding, Children's Networks and the Play Strategy and application to the Big Lottery Fund's play programme.
- 8.6 The Partnership Forum also met in January and spent time reviewing progress on *Changing Lives* and considering possible ideas for the second year review. There have also been meetings of the 11-19 Forum in January and the Early Years Forum in February. The 11-19 Forum was addressed by David Hughes, the London Regional Director of the Learning and Skills Council. The business of the Early Years Forum included the election of the Chair, and Melian Mansfield has been confirmed in this role.
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## HARINGEY WELL-BEING PARTNERSHIP BOARD

**THURSDAY 14 DECEMBER 2006 at 18:00hrs**

CIVIC CENTRE, HIGH ROAD WOOD GREEN, LONDON N22

### **DRAFT MINUTES**

**PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.**

**1. APOLOGIES** (Agenda Item 1):

Haringey Council	<b>Jim Crook</b> ( <i>represented by Mary Hennigan</i> ) Interim Director of Social Services, Haringey Council
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**2. URGENT BUSINESS** (Agenda Item 2);

None

**3. DECLARATION OF INTERESTS** (Agenda Item 3):

None

**4. MINUTES** (Agenda Item 4):

**RESOLVED**

That the Minutes of this Board meeting held on 4 September 2006 be confirmed and signed as a correct record by the Chair subject to changes.

**5. SUSTAINABLE COMMUNITY STRATEGY (SCS) AND LOCAL AREA AGREEMENT (LAA)** (Agenda Item 5):

**SCS**

The Board was presented with the current draft of the Sustainable Community Strategy (SCS) and invited to comment on it via the SCS web-site ([www.haringey.gov.uk/hsp](http://www.haringey.gov.uk/hsp)) by 5 January 2007. The Board was encouraged to pick up on what had not been included in the SCS to date, especially where this would enhance its robustness as a community strategy. To this end, the Board heard that housing matters should be highlighted prominently within the SCS. Also, it was noted that health issues were not mentioned in the covering letter from the Council's Leader in the introduction to the SCS. Further, there was nothing on drugs and alcohol and its impact on health in the whole document. Elements of public health strategies would need to be featured in the SCS with a focus on equality throughout the borough.

## **LAA**

The Board heard that that the second draft of the LAA was going to be submitted to Government Officer for London on 15 December 2006 and a response to this was expected in early January 2007 ahead of the third and final draft being discussed at a special meeting of the HSP on 15 January 2007. The Board also heard that it was necessary to achieve real life changing outcomes from the LAA, not just infrastructural ones for the bureaucracy that surrounds the LAA key players. Clarity and openness of information was also necessary throughout the process. It was highlighted that the LAA would engender new ways of workings to achieve this in addition to new money and that open discussions will need to continue to achieve the best outcomes.

## **6. BUDGETS** Agenda Item 6):

The Board heard that no papers were to be tabled by the Haringey TPCT for this Item, but that a verbal update would be given instead. There was agreement from the Board members from the PCT and Local Authority sides that in future, a joint paper would be produced for the Board in respect of budgets – the first of which would be presented to the Board at its next meeting on 22 March 2007.

In addition, the Board agreed to the Chair, Vice-Chair, and other key members to meet separately in February 2007 to discuss further budgetary issues. The Board heard that the TPCT and the Local Authority had two meetings to date to share their early budgetary assumptions for 2007/8. It was reported that the TPCT would receive around 7% growth. The TPCT is planning for the same top slice as 2006/7 of 3.6% to contribute to the London pool. The biggest call on resources is meeting the 18 week target - in effect it must ensure by the end of 2007/8 no patients wait more than 18 weeks from date of referral to appropriate inpatient treatment. This will require major investment as the TPCT's current target is no patients to wait more than 12 weeks for outpatients appointments and 6 months for inpatient treatment. In effect the HPCT will be reducing the waiting list from a current maximum position of 9 months down to 18 weeks.

In terms of 2006/7 the HPCT are still projecting a break even position, but the position is becoming very tight and it reported experiencing severe budgetary problems including:

- A greater number of patients going to hospital than planned.
- A rise in excess bed days (patients staying in a hospital bed longer than they need to). We will have spent over £4m this year on people staying in bed longer than they need to.
- Rising continuing care needs.
- Lack of success in our joint venture with the mental health trust and social services to reduce the numbers of patients in mental health beds waiting for social care and housing packages - creating a £0.5m funding gap).
- New drugs and drug therapies e.g. Herceptin.

## **7. MENTAL HEALTH SERVICES UPDATE** (Agenda Item 7):

The Board's attention was drawn to the commissioning and re-organisation of the Community Services and to the re-development of St Ann's Hospital although regrettably, there was no update on this to hand. The Board heard that a consultation exercise was needed with community representatives over the future of St Ann's

Hospital. The Board also heard from a member of the public that many of the Mental Health Partnership Executive Board strategies he considered flawed, and he called for further options to be included in the strategies to broader their impact.

**RESOLVED**

The Board noted the progress and key issues raised.

**8. LIFE EXPECTANCY ACTION PLAN** (Agenda Item 8):

The Board agreed that there should be an extraordinary meeting in January/February 2007 in order to discuss this topic more thoroughly as due to time constraints, it was not possible to do so at this meeting.

Nonetheless, by way of introduction to the Item, the Board was given an outline of the process behind the Action Plan and was keen to gaining broad ownership of the progress to achieving broad outcomes, namely the reduction of inequities within the borough.

**9. UPDATES** (Agenda Item 9):

Due to time constraints, this Item was withdrawn from the Agenda.

**10. ANY OTHER BUSINESS** (Agenda Item 10):

None

**11. ITEMS OF URGENT BUSINESS** (Agenda Item 11):

None

**12. DATES FOR MEETING** (Agenda Item 12):

**RESOVLED**

The following dates were reconfirmed by the Board:

- 15 March 2007, **7pm** – Haringey Civic Centre

**13. FUTURE AGENDA ITEMS** (Agenda Item 15):

The Board agreed that there should be an extraordinary meeting in January/February 2007 in order to discuss the following items:

- Joint Budgets – Catherine Galvin/Tracey Baldwin
- Life Expectancy Action Plan – Vicky Hobert/Ann-Marie Connolly
- Progress update from the St Ann's Steering Group – Deborah Cohen

Board Members were reminded to submit proposed agenda items for the next scheduled meeting (15 March 2007) to Nicolas Mattis ([nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)), no later than 17 February 2007.

***The meeting ended at 19:30 hours.***

---

**Councillor BOB HARRIS**

Chair, Haringey Well-Being Partnership Board 2006/2007

Date: \_\_\_\_\_

***Awaiting approval on 15 March 2007***

## MEMBERS PRESENT AT THE MEETING

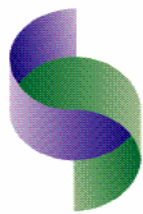
14 December 2006

**NOTE:** Please inform the Committee Clerk if the name and/or contact details of a representative changes for any reason.

AGENCY	REPRESENTATIVE
<b>CORE MEMBERS</b>	
Haringey Council	<b>Councillor Bob Harris</b> <i>Chair of Haringey Well-Being Partnership Board</i> Executive Member for Health & Social Services
Haringey Council	<b>Councillor Isidoros Diakides</b> Executive Member for Housing
Haringey Council	<b>John Morris</b>
Haringey Council	
Haringey Council	
Haringey Teaching Primary Care Trust	<b>Richard Sumray</b> <i>Vice-Chair of Haringey Well-Being Partnership Board</i> Chairman, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	<b>Dr. Ann-Marie Connolly</b> Director of Public Health
Haringey Teaching Primary Care Trust	<b>Cathy Herman</b> Non Executive Director, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	<b>Tracey Baldwin</b> Chief Executive, Haringey Teaching Primary Care Trust
	<b>Stanley Hui</b>
Barnet, Enfield and Haringey Mental Health Trust	<b>Carl Lammy</b>
Haringey Community Empowerment Network (HarCEN)	<b>Faiza Rizvi</b>
Haringey Community Empowerment Network (HarCEN)	<b>Robert Edmonds</b>
College of North East London (CoNEL)	vacancy
<b>OBSERVERS &amp; GUESTS</b>	
	<b>Helena Pugh</b> (Haringey Council)
	<b>Nicolas Mattis</b> (Haringey Council)
	<b>Janice Robinson</b> (Haringey Council)
	<b>Deborah Cohen</b> (BEH Mental Health Trust)
	<b>John Haffenden</b> (Haringey Council)

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## HARINGEY WELL-BEING PARTNERSHIP BOARD

**THURSDAY 15 FEBRUARY 2007 at 19:00hrs**

RIVER PARK HOUSE, HIGH ROAD WOOD GREEN, LONDON N22

### **DRAFT MINUTES**

**PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.**

**1. APOLOGIES FOR ABSENCE** (Agenda Item 1):

HAVCO	Robert Edmonds
Haringey Probation Service	Sean Walker
Haringey Council	Jim Crook
BEH Mental Health Trust	Carl Lammy (Deborah Cohen)

**2. URGENT BUSINESS** (Agenda Item 2):

The Chair asked the Board to co-opt a member onto the Board from the Haringey Federation of Residents Associations. Mr Dave Morris was duly co-opted to represent this Association on the Board.

**3. DECLARATION OF INTERESTS** (Agenda Item 3):

None

**4. JOINT REPORT ON FINANCIAL PLANNING FOR 2007/8** (Agenda Item 3):

The Board was given an outline of the budgetary position and priorities in respect of the Haringey TPCT for the new financial year as listed in the joint report before the Board. The Board heard that the available resources in the new financial year would reflect an 8.5% growth on last year's budget and would include £2.9m in efficiency savings – which were a statutory requirement for all PCTs throughout the country. The Board also heard that the bottom line had identified a balance of £2.9m after all non-discretionary calls against available resources had been taken into account, and that this would be consumed by a raft of priority investment proposals as outlined in the joint report. However, it was reported that in order to meet these priority investments, the Haringey TPCT estimated that investment of approximately £10m per annum would be required to meet the priorities set out in the joint report. It was therefore targeting cost efficiencies and savings of c37m to enable this strategic

investment to be undertaken and these were outlined in the joint report in two key areas – acute hospital services, and primary care services. The proposals highlighted the best and the worse qualities nationally, and the issues surrounding the weaker performing services/processes. The Board was informed of the next steps for implementing these proposals.

The Board was then given an outline of the budgetary position and priorities in respect of the Haringey Council Adult Social Care Service for the new financial year as listed in the joint report before the Board. This was drawn from a comprehensive report that was agreed by the Council's Executive setting out a business planning and budget-setting process in order to remedy the gaps in the budget that had been highlighted over the four year period of the plan (2007/8 to 2010/11). The Board was informed of an overspend of £2m for the end of the current financial year which would be remedied by a virement which would be built into future years' budgets. In respect of capital investment bids, the Board heard that a significant bid is in respect of housing adaptations as a result of the change in the housing subsidy regime. The Board was then given an outline of the efficiency proposals that would affect older people's services, and adult services and would incorporate a voluntary sector review, charging policy proposals and changes to business processes within the newly reshaped Adult, Culture and Community Services directorate. The Board heard that there had been enormous pressures on the budgets and that the Council was currently negotiating with the Government for a better settlement – but that this could not be promised.

Board members had a general discussion about the joint report which highlighted that modernising mental health services by making them more accessible which would require fully co-ordinated. It was also highlighted that where cuts or changes to services were to take place, a robust process of consultation with service users would always be necessary. The Board also discussed the issue of GP listings within the borough and the number of people registered with GPs in Haringey which exceeded the number of official Haringey residents. This was due to an antiquated listing system used, thus requiring a listing clearing exercise to be undertaken. The Board noted that the area of housing needs was largely absent from the joint report and agreed to include this on its future work programme. In respect of proposals for a walk-in centre in the east of the Borough, the Board was informed that a new contract for a walk-in centre would shortly be arranged at North Middlesex Hospital. There was also scope in the Turnpike Lane area and at the Hornsey community facility.

The Chair gave a short statement on the future of Keston Road Centre in response to a written representation from local community representatives. This was given in relation to the continued modernisation of learning disability day opportunities.

**5. PROGRESS UPDATE FROM ST ANN'S STEERING GROUP** (Agenda Item 4):

The Board received an update and welcomed the progress update report before the Board whilst outlining the importance of mental health service users consultation is very important. The proposal for a stakeholders forum of local councillors and representatives was welcomed.

**6. LIFE EXPECTANCY ACTION PLAN** (Agenda Item 5):

The Board received a presentation from the TPCT on the draft Action Plan which had been drafted jointly between the TPCT and the Council. A report summarising the

trends and consultation findings was before the Board. The Board, in discussing the presentation, noted that emphasise on the overarching themes of the life expectancy, would constitute the main remit for the Board going forward. During a discussion on the Action Plan, it was considered to be lacking target dates and was mainly adult focussed, with the exception of infants, because children and young people would be looked at at the Children and Young People's Strategic Partnership Board, another theme board of the Haringey Strategic Board. Ownership of the Action would remain with this Board in-conjunction with other theme boards in order to develop a work programme/timetable.

**7. DATES FOR MEETING** (Agenda Item 6):

**RESOVLED**

The following dates were reconfirmed by the Board:

- 15 March 2007, **7pm** – Haringey Civic Centre

**8. FUTURE AGENDA ITEMS** (Agenda Item 7):

Board Members were reminded to submit proposed agenda items for the next scheduled meeting (15 March 2007) to Nicolas Mattis ([nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)), no later than 17 February 2007.

***The meeting ended at 21.10 hours.***

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**Councillor BOB HARRIS**

Chair, Haringey Well-Being Partnership Board 2006/2007

Date: \_\_\_\_\_

***Awaiting approval on 15 March 2007***

## MEMBERS PRESENT AT THE MEETING

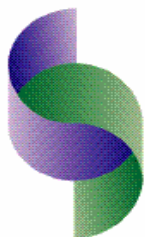
15 February 2007

**NOTE:** Please inform the Committee Clerk if the name and/or contact details of a representative changes for any reason.

AGENCY	REPRESENTATIVE
<b>CORE MEMBERS</b>	
Haringey Council	<b>Councillor Bob Harris</b> <i>Chair of Haringey Well-Being Partnership Board</i> Executive Member for Health & Social Services
Haringey Council	<b>Mary Hennigan</b>
Haringey Council	
Haringey Council	
Haringey Council	
Haringey Teaching Primary Care Trust	<b>Richard Sumray</b> <i>Vice-Chair of Haringey Well-Being Partnership Board</i> Chairman, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	<b>Dr. Ann-Marie Connolly</b> Director of Public Health
Haringey Teaching Primary Care Trust	<b>Cathy Herman</b> Non Executive Director, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	<b>Tracey Baldwin</b> Chief Executive, Haringey Teaching Primary Care Trust
HAVCO	<b>Stanley Hui</b>
Barnet, Enfield and Haringey Mental Health Trust	<b>(Deborah Cohen for Carl Lammy)</b>
Haringey Community Empowerment Network (HarCEN)	<b>Faiza Rizvi</b>
Haringey Community Empowerment Network (HarCEN)	<b>Robert Edmonds</b>
College of North East London (CoNEL)	<b>Vacancy</b>
HARINGEY FEDERATION OF RESIDENTS ASSOCIATIONS – co-opted onto Board on 15 February 2007.	<b>Dave Morris</b>
<b>OBSERVERS &amp; GUESTS</b>	
	<b>Helena Pugh</b> (Haringey Council)
	<b>Nicolas Mattis</b> (Haringey Council)

	<b>Deborah Cohen</b> (BEH Mental Health Trust)

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# haringey strategic partnership

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## HARINGEY CHILDREN & YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD

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**MONDAY 20 NOVEMBER 2006 AT 18.30hrs**

CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON, N22.

### MINUTES

**PLEASE SEE APPENDIX ONE (BELOW) OF THE MINUTES FOR A LIST OF THOSE MEMBERS, OBSERVERS, AND OFFICERS PRESENT AT THE MEETING.**

**1. APOLOGIES** (Agenda Item 1):

Apologies were received on behalf of the following members:

Jean Croot

Dr Ita O'Donovan

Councillor Emma Jones

Margaret Sumner

Sean Walker

Mary Vine Morris – represented by YOLADE BURGESS

Claire Panniker – represented by fellow member MARIA COLLINS

Stanley Hui

**2. URGENT BUSINESS** (Agenda Item 2):

None

**3. DECLARATION OF INTERESTS** (Agenda Item 3):

None

**4. MINUTES** (Agenda Item 4):

**RESOLVED:**

That the minutes of the last meeting of the HSP on 11 September 2006 be agreed and signed by the Chair subject to changes at sections 6 and 10 of the minutes.

**5. THE COMMUNITY STRATEGY CONSUTLATION UPDATE** (Agenda Item 5):

The Board agreed to consider this item at its next meeting on the 26 January 2006. Members of the Board were encouraged however to contribute to the ongoing consultation by clicking online to: [www.haringey.gov.uk/hsp](http://www.haringey.gov.uk/hsp)

**6. RESPONSE TO AND ACTION PLAN FOLLOWING JAR REPORT & YOUTH SERVICE INSPECTION AND FEEDBACK ON YOUTH OFFENDING SERVICE INSPECTION** (Agenda Items 6 and 7):

The Board received copy of the Joint Area Review results which outlined some of the outcomes from the inspections had recently taken place. On the whole the inspections was positive with two areas of concerns, namely *Staying safe*, and *Achieving economic well-being* which were of an “adequate” level. The Board heard that an Action Plan had been drawn up to highlight the areas for development which would see improvements made over the coming year.

In respect of the Youth Service JAR, the Board heard that a number of concerns had been highlighted and that major improvements were needed within the Service. These including services for victims and restorative justice where the need for expanded support structures and linkage to Victim Support. An Action Plan to see though the necessary improvements had also been developed in response to the review and the Board heard that progress of this would be monitored by way of exception reporting to the Board at three-monthly intervals. The Board also heard that an officers’ group and the *Member Working Group on Children and Young People’s Service* would be would be monitoring progress and that Government Office for London (GOL) would also have an input to monitoring over the one-year turn-around period that had been set. The Board however noted that the direction of travel was pleasing.

**RESOVLED:**

That the Board receive three-monthly exceptions reports on the progress of the Youth Service Action Plan.

**7. PERFORMANCE MONITORING OF *CHANGING LIVES* QUARTER 2 - FOR DISCUSSION** (Agenda Item 8):

The Board had received a forward plan for *Changing Lives* and Board members were invited to submit report commissioning requests for future meetings of the Board that would highlight in detail some of the work being undertaken as part of *Every Child Matters* agenda.

The Board received a summary of the key performance indicators to date and focussed on where a “red light” had been given to an indicator – infant mortality, NEETS and certain core assessment cohorts. The Board heard that the revised plan would be in place by January 2007 on the infant mortality indicator. In terms of the presentation of the performance indicators, the Board agreed that future reports would contain a summary and a fuller explanation, along with an arrow system to indicate whether an indicator was improving or deteriorating.



**RESOLVED:**

That colour indicators and direction of improvement arrows be included in all future performance reports. Further that a report on Core Assessments and Key Stage 3 be brought to the next meeting of the Board.

**8. PLAY STRATEGY - TO BE AGREED FOLLOWING PUBLIC CONSULTATION AUG/SEPT 2006** (Agenda Item 12):

The Board was given an outline of the process of consultation and audit that the Play Strategy had gone through since it's last visit to the Board in March 2006. It was also informed the of the outcomes of the review into the Strategy which had highlighted positive efforts in terms of joint-working amongst partners and a wide-ranging impact amongst children and young people. There were some areas in need of attention around the 10-13 cohort, the raising of the profile of play, and the provision of play services within the borough. There was also an update on the tendering process to Big Lottery Fund (BLF) to fund much of the Strategy's implementation.

The Board discussed at length some of the details contained within the Strategy such as disconnections between various service providers and the Extended School Strategy that had been addressed by the Strategy. The Board also heard that the Strategy was aimed at the entire 0-19 cohort and not just the early years sector. Furthermore, the Strategy had been written so as to ensure complementarity between agencies and strategies such as Connexions and the *Positive Action for Young People* initiative. In respect of monitoring of the Strategy, the Board requested that the action plan included information about the resources required for its implementation having heard that that only BLF money would be available.

The Board raised a number of queries about the Strategy including a call for more discussion on better and more play areas in deprived areas and the use of public parks, especially those parks that had not benefited from recent investment. The Board also heard that the Strategy would need to ensure that age range and geographical considerations are taken into account to prevent a focus on a particular age cohort in a particular part of the borough. This would be achieved through joint-working with the Youth Service and the robust distribution of funds.

**RESOLVED:**

- That the Board agreed the Play Strategy in principle subject to the comments being taken on board and the Children and Young People's Service, in joint-working with the Youth Service, in dealing with the details.
- That the Board receive summary versions of the Strategy at regular intervals to include recourse allocation for each project stemming from the Strategy

**9. CAMHS REVIEW – UPDATE AND ACTION PLAN** (Agenda Item 9):

The Board was urged to take control of the forward planning in terms of CAMHS and some of the priorities were identified to Board members as outlined in the report before the Board, which would be overseen by the CAMHS Partnership Group. The Board heard concerns about adolescences and the overstretched teams that are seeking to

achieve pro-active, rather than re-active services. The Partnership Group had set a vision and a standard for services to be achieved. There was a discussion about the ADHD Forum and the prevention methods available and the progress being made on the drawing up of a pathway to accessing these treatment methods. The Learning and Skills Council welcomed the ADHD Forum's support for its colleges. The Board heard that care would need to be taken in terms of clarity and effectiveness of the outcome indicators used when assessing the impact of mental health treatment methods. The Board agreed that in future, high-level indicators for outcomes were needed which also highlighted the spatial/geographical patterns.

**RESOLVED**

To circulate for information the CAMHS outcome indicators.

**10. REPORT ON YOUNG PEOPLE NEETS (Agenda Item 10):**

The Board was given a background to the NEETS Strategy and how NEETS is calculated. The Board was informed that the NEETS Strategy for Haringey was developed in order to meet public service agreement targets. The Board also heard that historical data on NEETS was problematic and had often highlighted increases in the NEETS figures. The Board discussed issues around defining who fell within the NEETS categorisations and the demographics of this. The Board were introduced to the Critical Success Indicators (CSI) as explained within the report before the Board which would be used for assessing which targets had been met whilst also highlighting the barriers to success and the solutions. The CSIs would also encourage partner agencies to align their work by way of business planning. The Board was urged to consider how to manage the dissolution of Connexions – and agreed to ensure that partners met to discuss this at both management and operational levels to ensure targets continue to be met post-Connexion.

**RESOLVED**

That a NEETS Task Group to established to produce key actions for the way forward in NEETS targets achievements and report back to the Board in January 2007.

**11. LOCAL AREA AGREEMENT (LAA) (Agenda Item 11):**

The Board was informed of the small sub-group of the Board which was considering the main elements of the Children and Young People's Block of the LAA and the funding streams that would support these. The Board were given an explanation of the funding elements of the LAA in terms of the differences between pump priming monies and rewards.

**RESOLVED**

The Board requested that funding streams be looked at with a view of matching them to targets, and that time scales be added to each of the targets.

**12. ANY OTHER BUSINESS (Agenda Item 13):**

None.

**13. PROPOSED DATES OF NEXT MEETINGS** (Agenda Item 14):

The following dates for future meetings of the CYPSPB were confirmed as follows:

- 22 January 2007, 6:30pm
- 12 March 2007, 6:30pm
- 14 May 2007, 6:30pm

**14. ITEMS OF URGENT BUSINESS** (Agenda Item 15):

None.

**15. FUTURE AGENDA ITEMS** (Agenda Item 16):

Partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Committee Co-ordinator at: [nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)

***The meeting ended at 20:45 hours.***

---

**Councillor LIZ SANTRY**

Chair, Children and Young People's Strategic Partnership Board 2006/7

Date: \_\_\_\_\_

***Approved at meeting on 22 January 2007***

## APPENDIX ONE

## MEMBERS PRESENT AT THE MEETING

20 November 2006

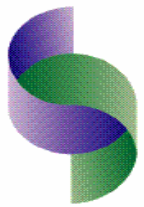
SECTOR GROUP	AGENCY	NAME OF REPRESENTATIVE
Local Authority	Haringey Council	<b>Councillor Liz Santry</b> , Exec Member, Children & Young People (Chair) <b>Councillor George Meehan</b> , Leader of the Council <b>Councillor Nilgun Canver</b> , Exec Member, Crime and Community Safety <b>Sharon Shoemith</b> , Director of Children and Young People's Service
PCT	Haringey Teaching Primary Care Trust	<b>Sue Baker</b> , Non-Executive Director <b>Pam Constantinides</b> , Non-Executive Director <b>Dr Vivienne Manheim</b> , General Practitioner <b>Helen Brown</b> , Director, Strategy, Performance & Children's Services
	North Middlesex Hospital trust	
	Mental Health Trust	<b>Jane Lithgow</b> , Director of CAMHS
	Whittington Hospital Trust	<b>David Sloman</b> , Chief Executive
Voluntary Sector	Great Ormond Street Hospital	<b>Maria Collins</b> , Director of Partnership Development
	Haringey Association of Voluntary and Community Organisations (HAVCO)	<b>Jim Shepley</b> , Chair of HAVCO
Education	Haringey Community Engagement Network (HarCEN)	<b>tbc</b>
	Connexions (North London)	<b>Lenny Kinnear</b> , Chief Executive
	Learning and Skills Council (London North)	
	Middlesex University	<b>Dr David Shemmings</b> , Principal Lecturer & Chair of Social Work
Schools	College of North East London	<b>Paul Head</b> , Principal
	Early Years and Play	<b>Bev Johnson</b> , Development Manager,
	Primary Schools	<b>Andrew Wickham</b> , Head Teacher, Weston Park Primary School
	Secondary Schools	<b>Andy Kilpatrick</b> , Head Teacher, Northumberland Park Community School
Other Community Agencies and Groups	Special Schools	
	Haringey Probation Service	
	Metropolitan Police	<b>Commander Simon O'Brien</b> , Borough Commander
	Youth Offending Service	
	Haringey Youth Council	<b>Youth Councillor Shayan Mofitzedeh</b> <b>Youth Councillor Adam Jogee</b>

**OBSERVERS/OFFICERS PRESENT AT THE MEETING**

11 September 2006

<b>AGENCY</b>	<b>NAME</b>
Haringey Teaching Primary Care Trust	<b>Claire Wright</b>
Haringey Children and Young People's Service	<b>Jay Manyande</b>
Haringey Children and Young People's Service	<b>Robert Singh</b>
Haringey Children and Young People's Service	<b>Patricia Walker</b>
Haringey Member Services	<b>Nicolas Mattis</b>

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## **BETTER PLACES PARTNERSHIP**

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**HELD ON MONDAY 11 DECEMBER 2006 at 18:30hrs**

At CIVIC CENTRE, HIGH ROAD WOOD GREEN, LONDON, N22

### **DRAFT MINUTES**

**PLEASE SEE APPENDIX ONE (BELOW) OF THE MINUTES FOR A LIST OF THOSE MEMBERS, OBSERVERS, AND OFFICERS PRESENT AT THE MEETING**

1. **APOLOGIES FOR ABSENCE** (Agenda Item 1):

Apologies were received from the following Members:

Ellen Struthers

Pamela Moffett

Paul Hand

Andrew Travers

Symon Sentain – who was represented by JANE CHAMBERS

Neil Mawson – who was represented by ANDREW BILLANEY

2. **URGENT BUSINESS** (Agenda Item 2):

There was no Urgent Business.

3. **DECLARATIONS OF INTEREST** (Agenda Item 3):

There were no Declarations of Interest

4. **MINUTES** (Agenda Item 4):

The minutes of the Better Places Partnership meeting of 13 September 2006 were agreed and signed by the Chair.

As the minutes of the BPP meeting held on 8<sup>th</sup> March 2006 were unavailable at the meeting, they were requested to be presented at the next meeting for discussion and

approval.

5. **NRF/SSCF PROGRAMME AND LAA** (Agenda Item 5):

The Board were presented with information on the current year's programme for NRF and SSCF which are based around five themes as set out in the report before the Board. It also heard about the progress against the delivery of these programmes. The Board discussed some of the programmes such as Ground Work where it was suggested that some funding be kept aside for the possible future facilities due to demand from Area Assemblies and Older People's Forum. The board heard that the process of reviewing the NRF/SSCF funding was a multi-faceted process including Neighbourhood Management officers. There was also involvement by the Better Haringey Board to ensure management scrutiny although there had been a reluctant to avoid setting up further levels of bureaucracy when there was a central mechanism to monitor the programmes, managed largely by Council officers who report back to the Haringey Strategic Partnership Board (HSP) by way of information packs.

The Board also discussed the idea of requesting licensed premises to open their lavatory facilities to the general public as part of their licensing conditions. This request however, would need to be made through the Licensing Committee. The Board heard that there should be move investment for healthy lifestyles in terms of physical activities and open spaces especially for the 18+ cohort of young persons. And there was a call for investments in parks and open spaces in this respect especially for the Ponds Park.

The Board was informed that the timetable for allocating the surplus of funds would be lead by final proposals seeking final approval by the HSP at its meeting on 22 March 2007, and noted that all projects, other than those highlighted in the report before the Board, would secure same funding in the next financial year.

**RESOLVED**

That Board receive a briefing from the Parks Department, in conjunction with the Friends of Park groups, at its next meeting (see Item 8 below).

6. **DRAFT SUSTAINABLE COMMUNITY STRATEGY** (Agenda Item 6):

The Board was presented with the current draft of the Sustainable Community Strategy (SCS) and invited to comment on it via the SCS web-site ([www.haringey.gov.uk/hsp](http://www.haringey.gov.uk/hsp)) by 5 January 2007. The Board was encouraged to pick up on what had not been included in the SCS to date, especially where this would enhance its robustness as a community strategy.

The Board had a brief discussion about some of the content of the draft CSC to date and highlighted that the vision statement would need to be reconsidered to make it more meaningful. The Board noted that whilst the current community strategy had been used as a foundation to the SCS, it was necessary to re-write the document for a number of reasons, namely that the Government had requested communities strategies that placed greater emphasis on partnership working, and addressed more explicitly the green agenda, and had a stronger emphasis on public health. With regard to Haringey, it was felt that the emphasis on bridging the gap between the east and west of the borough was



no longer a meaningful priority, but that input into remedying this was welcome. The Board also recognised that unlike the current community strategy which was largely Council led, the SCS would be strictly HSP led with the Local Area Agreement (LAA) elements providing the delivery mechanism in terms of funding and target setting. The Board sought clarity on how the SCS would be achieved, including how partners would have an input into advancing the elements and targets that would be established as a result of the SCS. The Board heard about the examples set by Manchester City Council and its local strategic partnership in terms of sustainable planning and service improvements. Alongside the LAA, the SCS would enable greater pooling of funding in order to maintain a strategic lead on local service delivery and improvement in the future in Haringey, with its emphasis on broader ownership, as is seen happening in Manchester.

***At this stage in the meeting, the Chair left the meeting due to a conflicting engagement. The Vice-Chair took over proceedings for the duration of the meeting.***

**7. REPORT BACK ON THE CLIMATE CHANGE WORKSHOP** (Agenda Item 7):

The Vice-Chair thanked the Urban Environment Team and Group Manager for the success of the Climate Change Workshop and for its information sharing and stimulation of much needed discussions about the issues surrounding climate change.

The Board was given a full briefing on the workshop including the background to it in terms of the *Nottingham Declaration* (which was signed jointly by the Council's Chief Executive and Leader), and its key aims. The facilitators notes from the meeting are attached to these minutes at **Appendix Two (below)**. The Board was informed that in follow up to the workshop, there would be an extensive discussion with partners early into the New Year.

The Board had a discussion about various issues relating to climate change. It heard about the dissolution of *Local Agenda 21* and the formation in its place of a new forum, *Sustainable Haringey*, which is initially for wide ranging consultation events for those who live and work in Haringey to talk about sustainability environmentally and socially. The Board also considered the need for a sustainability framework mechanism for each directorate within the Council's corporate structure which would facilitate permeation across the Council's reporting lines and service delivery. The Board also requested that there be consideration for a list of income maximisation opportunities for people to highlight the benefits and cross-cutting savings in terms of sustainable living, design and working practices within local communities.

**RESOLVED**

That the Board undertake to an full-scale exploration of shared responsibility over climate change over the coming year.

**8. PARKS AND OPEN SPACES: PUTTING ENGAGEMENT INTO PRACTICE** (Agenda Item 8):

The Board were introduced to the *Friends of Parks Forum* and its areas of work and its role in identifying strategic goals that are in-line with the Council planned parks projects

and initiatives. It is also active in ensuring efficiency is achieved in terms of the management of parks and open spaces within the borough, emphasising that it is a good example of partnership working and calling for more resources and capital from amongst partners to advance its work. *The Friends of Parks Forum* called on the Board to ensure that there was robust quality assurance in place from the Council's Parks and Open Spaces Team. There was also an invitation to the *Haringey Primary Care Trust* to join the *Friends of Park Forum* to ensure that physical activity was firm on the agenda in terms of the strategies relating to parks and open spaces. It was also mentioned that the Forum should consider engagement with youth groups, by way of the *Haringey Youth Council*.

**RESOLVED**

That the Board have a discussion on recourses implications as set out by the *Friends of Park Forum*, and to receive a joint report of the Forum and the Parks Team at its next meeting.

9. **ANY OTHER BUSINESS** (Agenda Item 9):

- Due to time constraints and issues over the accuracy of the draft Terms of Reference, the Partnership agreed to consider this at its next meeting, where it would be placed first on the Agenda for that meeting.
- Smoking in Public Places Ban on 1 July 2007 – the Board heard that this would be taken up by the Haringey Well-Being Partnership Board in due course.

10. **ITEMS OF URGENT BUSINESS** (Agenda Item 10):

There were no items of urgent business.

11. **DATES OF NEXT MEETINGS** (Agenda Item 11):

- 26 February 2007, 5pm

10. **FUTURE AGENDA ITEMS** (Agenda Item 12):

- To consider and agree the Terms of Reference for the Board.
- Life Expectancy Action Plan
- Parks and Open Spaces Joint Report
- Climate Change

***The meeting finished at 20:30***

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**Councillor BRIAN HAYLEY**

Chair of the Better Places Partnership 2006/7

Date \_\_\_\_\_

***Awaiting approval at next meeting of BPP***

## APPENDIX ONE

## MEMBERS PRESENT AT THE MEETING

11 December 2006

SECTOR GROUP	AGENCY	NAME OF REPRESENTATIVE
Local Council	Haringey Council	<b>Cllr Brian Haley</b> , Exec Member, Environment & Conservation (Chair) <b>Cllr Lorna Reith</b> , Exec Member, Community Involvement
	<b>THREE PLACES IN TOTAL TO BE TAKEN FROM THE LIST BELOW AND DECIDED BY THE CEF</b>	
COMMUNITY ENGAGEMENT FORUM	Local Agenda 21	
	Haringey Federation of Residents Association	<b>Dave Morris</b>
	Friends of Parks	<b>Catherine Stenzl</b>
Other Community Agencies and Groups	Haringey Fire Service	<b>John Brown</b> , Borough Commander
	Metropolitan Police	
	Environment Agency	
	Lee Valley Regional Authority	<b>David Anstey</b> , Director of Regeneration
	London Remade	
	Registered Social Landlords	<b>Andrew Billaney</b>
	New Deal for Communities	<b>Jane Chambers</b>
	Haringey Teaching Primary Care Trust	<b>Dr Ann Marie Connolly</b> , Director of Public Health
	Mobility Forum	
	Transport for London	
	Thames Water	<b>Jill Sterry</b>
	English Nature	



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## SAFER COMMUNITIES EXECUTIVE BOARD

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**MONDAY 18 DECEMBER 2006 at 11.00 HRS**  
CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON N22

### MINUTES

**PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.**

**SCEB28. APOLOGIES FOR ABSENCE** (Agenda Item 1):

Apologies were received from the following SCEB members:

Dr Ita O'Donovan – who was substituted for by Justin Holliday  
Commander Simon O'Brien – who was substituted for by Richard Wood  
Enid Ledgister – who was substituted for by Fred Ellis  
Kirsten Hearn  
Natasha Porter  
Sean Walker  
Sharon Shoesmith  
Councillor Nilgun Canver  
Deborah Cohen

**SCEB29. URGENT BUSINESS** (Agenda Item 2):

None.

**SCEB30. DECLARATIONS OF INTEREST** (Agenda Item 3):

None declared at this stage of the meeting.

**SCEB31. MINUTES** (Agenda Item 4):

The minutes of the previous meeting held on 11 September 2006 were agreed and signed by Justin Holliday.

The Chair varied the order of the Agenda to hear Item 7 at this point.

**SCEB32. FINANCE REPORT – PROJECTED TO YEAR END** (Agenda Item 7):

The Board received a report detailing the projected financial outturn for the partnership funds for the Safer Communities Business Unit for 2006/7 and some of the details were highlighted in the report before the Board. The Board also heard

details of the 2007/9 resource allocations which would include some NRF funding and would be largely allocated according to the priorities identified by the Local Area Agreement.

**RESOLVED**

The Board note the report.

**SCEB33. COUNTER-TERRORISM – VERBAL UPDATE** (Agenda Item 5):

The Board was give an update on the counter-terrorism efforts that had been going on and some of the main areas concerning terrorist activity during the build-up to a potential atrocity by way of a presentation made to the Haringey Community Policy Consultative Group. The information contained in the presentation would be fed to neighbourhood sergeants of Safer Neighbourhood Teams for appropriate dissemination. The Board heard that this information should also be fed to other community groups especially the faith groups who would have access to more smaller communities. The Board was given a contact list for members to feed back into their respective communities for the confidential sharing of information about possible terrorist activity. This list is attached at appendix two of the minutes. Any information obtained as a result of this contact list would be dealt with at the appropriate level.

**SCEB34. LOCAL AREA AGREEMENT – 2<sup>ND</sup> DRAFT** (Agenda Item 6):

The Board was given an update, in addition to the report before the Board, on the development of the safer and Stronger Communities Block of the Haringey Local Area Agreement, particularly the crime element.

**RESOLVED**

That the recommendations in the report be agreed.

The Chair varied the order of the agenda again to hear Item 11 at this point.

**SCEB35. DRAFT SUSTAINABLE COMMUNITY STRATEGY** (Agenda Item 11):

The Board was introduced to the most recent drafting of the Sustainable Community Strategy and invited to comment on it by the 5 January 2007 via the internet [www.haringey.gov.uk/hsp](http://www.haringey.gov.uk/hsp). The Board was informed that the Strategy necessarily maintained a strong relationship with the LAA.

**RESOLVED**

That comments on the draft Sustainable Community Strategy be made by 5 January 2007 and co-ordinated by the Safer Communities Team.

**SCEB36. SAFER COMMUNITIES SERVICE PERFORMANCE REPORT** (Agenda Item 8):

The Board heard a summary of the performance to date across the main areas under the Safer Communities Service which had seen an overall increase in the most recent reporting quarter. This increase was especially attributed to work on reducing robbery of personal property. The Board also heard that there was likely to be increased costs as a result to improved performance and successes, and that this would need to be considered, in terms of resources, next year.

The Board noted too that the area of NEETS (Not-in-Education, Employment or Training) would need to feed into the safer and stronger communities performance measurement in future.

**SCEB37. YOUTH OFFENDING SERVICE INSPECTION** (Agenda Item 9):

The Board was given a summary of the findings of the recent inspection of the Youth Offending Services which overall was good, but had highlighted some areas for improvement around victim and restorative justice, and work with children and young people in the community. These would be picked up by the YOS Action Plan. The Board expressed its congratulations to the YOS Team for their successful inspection.

**SCBE38. KEY IMPLICATIONS OF THE *STRONG AND PROSPEROUS COMMUNITIES* WHITE PAPER** (Agenda Item 10):

The Board was given an introduction to the main facets of the Government's recent White Paper which, in essence, sought to balance central prescription with local discretion for the future of the local governance. This would have a significant impact on the work of the local authority – affording it to prove itself to Government via strong community engagement and responsibility. Communications would be key to achieving this. The Board noted the briefing paper before it.

**SCEB39. YOUNG PEOPLE AND POLICE RELATIONS SCHEME** (Agenda Item 12):

The Board was given an update on the proves being made on the development work of the Haringey Community and Police Consultative Group (CPCG) Young People and Police Relationship Project and thanks were immediately given to Sean Sweeney and Paul Head for their contribution to the project on behalf of the Police and CoNEL respectively. The Boards continued support was sought for the project's priorities and action plans as outlined in the report before the Board. The work so far was given greater recognition in light of the fact that the CPCG had had a tough year but had still managed to pull the multi-agency project through.

**SCEB40. ANY OTHER BUSINESS** (Agenda Item 13):

**Street Pastors:** The board was informed about the first patrol which had been "impactive" and led to optimism in the effect of future patrols.

**Wood Green Police Station:** the board was informed that Wood Green Police Station was to be re-developed over the next three years which would raise some logistical issues in neighbouring areas in terms of cell numbers, front desk operations and safer neighbourhood offices. The Board would receive a more comprehensive consultation in due course.

**SCEB41. ITEMS OF URGENT BUSINESS** (Agenda Item 14):

None.

**SCEB42. DATE OF NEXT MEETINGS** (Agenda Item 15):

- Monday 12 March 2007, 11am, Civic Centre

**SCEB43. FUTURE AGENDA ITEMS** (Agenda Item 16):

Partners should submit proposed agenda items for the next meeting (12 March 2006) to Nicolas Mattis ([nicolas.mattis@haringey.gov.uk](mailto:nicolas.mattis@haringey.gov.uk)) no later than 18 February 2006.

Items already identified include: KITS  
Emergency Planning Governance

**SCEB44. EXCLUSION OF THE PRESS AND PUBLIC** (Agenda Item 17):

The following item subjected to a motion to exclude the press and public as it contained exempt information relating to the business or financial affairs of particular person within the community

**SCEB45. THE ID CASE – FEEDBACK** (Agenda Item 18):

The Board heard that a report into this case was now complete but would not become public until all interested parties had been informed which be complete by January 2007.

***The meeting finished at 13:00***

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**Dr ITA O'DONOVAN**

Chair, Safer Communities Executive Board 2006/7

Date.....

***Approved on 12 March 2007***



**HARINGEY SAFER COMMUNITIES EXECUTIVE BOARD**  
**18 December 2006**

**Members present at the meeting**

<b>ORGANISATIONS</b>	<b>NAME OF REPRESENTATIVE</b>
Haringey Council	<b>Justin Holliday</b> <b>Sharon Shoesmith</b> , Director of The Children and Young People's Service <b>Claire Kowalska</b> , Interim Community Safety Strategic Manager <b>Jean Croot</b> , Head of Safer Communities
Haringey Teaching Primary Care Trust	<b>Gill Prager</b> , Director of Corporate & Partnership Development
Haringey Peace Alliance	<b>Pastor Nims Obunge</b> , Chief Executive
Haringey Metropolitan Police	<b>Richard Wood</b>
Haringey Fire Service	<b>John Brown</b> , Borough Commander
Haringey Probation Service	
Homes for Haringey	
Haringey Community & Police Consultative Group	
Mental Health Trust	<b>Deborah Cohen</b> , Director
Voluntary Services Haringey	<b>Debbie Tibber</b> , Manager, Victim Support
Haringey Association of Voluntary & Community Organisations	<b>Stanley Hui</b> , Director
Metropolitan Police Authority	
Haringey Magistrates Court	<b>Robert Allan</b> , Bench Legal Manager

**OBSERVERS**

<b>Councillor Matt Cooke</b>	
<b>Councillor Ron Aitken</b>	

**OFFICERS**

<b>Nicolas Mattis</b>	Committee Secretariat

**COUNTER TERRORISM CONTACT LIST**

**•Haringey Counter Terrorism Lead**

Chief Inspector Wayne MAWSON

**Deputy - Inspector Chris THORPE 0208 345 2043**

**•Operation Rainbow Co-Ordinator (Borough uniformed co-ordinated CT)**

PC Steve SHEFFIELD PC Paul BIRCH

**0208 345 2057**

**•BLO (Borough Liaison Officer) - Inspector Eric MONK 0208 345 0943**

**•Safer Neighbourhoods - Inspector Craig MIDDLETON 0208 345 2183**

**•Council Liaison / Partnership Projects Manager - Inspector John Leeson 0208 489 2945**

Counter Terrorism Security Advisers

**Andy Clancy and Tom Cotton**

**0208 721 3670**

Haringey Council Emergency Planner

**Andrew Meek**

**0208 489 1127**

# Enterprise Partnership Theme Board

## Board Meeting

14:30 – 16:30, 12<sup>th</sup> December 2006

### Present:

David Hennings – Haringey Council (Chair)  
 Yolande Burgess – LSC London North  
 Anne Crago – LSC London North  
 Linda Banton – Jobcentre Plus  
 Jeanne Cantorna – Jobcentre Plus  
 Maureen Galvin – Connexions  
 Nilam Popat – Haringey Council  
 Shauna Stonehouse – North London Limited  
 Pat Egan – Councillor (Woodside)  
 Stanley Hui – HAVCO  
 Sean Burke – Haringey Council  
 Louisa Aubeeluck – Haringey Council  
 Paul Head – CoNEL  
 Clive Martinez – Haringey TPCT  
 Liz Holford – Haringey Council  
 Martin Tucker – Haringey Council  
 Rachel Pugh – Haringey Council

### Apologies:

Dr Ita O'Donovan – Haringey Council

Agenda Item	Discussion
<b>1. Welcome, introductions and apologies</b>	The Chair welcomed the attendees, introductions were made and apologies received.
<b>2. Minutes of last meeting and matters arising</b>	It was noted that 16 year old school leavers are now counted as NEET from the moment they register with Connexions as NEET; minutes to be amended. The subsequent minutes of the last meeting were agreed as accurate. There were no matters arising.
<b>3. LAA 2<sup>nd</sup> Draft</b>	Martin Tucker updated the board on the second draft of the LAA. The mandatory outcome for Economic Development has changed from improving the employment rate to reducing the

	<p>average claimant count in 12 “worst wards” in the borough. This present a greater challenge as while employment rates have improved claimant counts have increased in recent years. “Stretch” targets are focussing on stretching the SSCF programme from 3 wards to the 12 “worst wards” and focussing on long term IB claimants and long term unemployed.</p>
<p><b>4. LEGI Update</b></p>	<p>Karen Galey provided an update on the status of Haringey’s LEGI application which like all the other London borough bids was unsuccessful. Economic Regeneration will work to implement many of the LEGI proposals over the period of the LAA – 2007-2010.</p>
<p><b>5. Programme Updates</b></p>	<p style="text-align: center;"><b>SSCF Neighbourhood Element Programme</b></p> <p>Martin Tucker presented a progress report which highlighted general progress with Interim Co-ordinator in post, all interventions delivering, evaluation underway, spend on profile, beneficiary panels established, seminar on working with disabled people held, partnership bid to LDA Opportunities Fund submitted and first jobs secured.</p> <p>CSC who are undertaking the evaluation will present their latest findings at the next board meeting in March 2007.</p> <p style="text-align: center;"><b>NRF 2006/07</b></p> <p>The Enterprise NRF allocation for 2006/07 was £600,000 split equally between Employment &amp; Skills and Business &amp; Enterprise.</p> <p>On Employment &amp; Skills the bulk of NRF is used to fund a London Councils NRF/ESF co-financing programme running in 2006-2008. This programme takes up £225,000 of NRF in each year. £75,000 has been allocated to 3 continuing projects in 2006/07.</p> <p>On Business &amp; Enterprise £193,050 has been allocated to a number of business support projects in the borough and £106,950 has been allocated to develop Haringey City Growth.</p> <p>In 2007/08 The NRF allocation is reduced to £500,000. On Employment &amp; Skills £225,000 will continue to fund the NRFESF programme and it is not planned to support smaller projects but that available NRF should be used to add value to interventions under the Haringey Guarantee strategic approach and should link to the SSCF programme, ALG NRF/ESF programme and the Welfare to Work agenda.</p> <p>The Business &amp; Enterprise 2007/08 programme will be presented at future board meetings.</p>

	<p>Paul Head noted that some organisations are being funded by both sets of funding regimes and requested that there should be a the mapping of funding to organisations to ensure duplicate management charges not being paid.</p>
<p><b>6. Future Developments</b></p>	<p>David Hennings presented the main issues facing the borough in looking at future developments.</p> <ul style="list-style-type: none"> <li>Comprehensive Spending Review in 2007</li> <li>Scale of Worklessness</li> <li>Olympics</li> <li>New ULV Area Programme</li> <li>Reduced Regeneration funding</li> <li>Business Support after LEGI</li> </ul> <p>Following discussion it was agreed that we need a coherent strategy and plan that linked all regeneration activity, linked to housing needs, managed workspace, developments in further and higher education, linked into wider London developments and wider economic developments and issues.</p>
<p><b>7. A.O.B.</b></p>	<p>Paul Head offered to provide update on Bernie Grant Centre for next meeting.</p> <p>Rachel Pugh reported that the Community strategy consultation was ongoing and that all views were welcome.</p>

***Approved on 5 March 2007***

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